

**REGIONAL DISTRICT OF NANAIMO
FINANCIAL PLAN 2017 to 2021
INDEX**

TRANSIT & EMERGENCY SERVICES

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**TRANSIT & EMERGENCY SERVICES
FINANCIAL PLAN SUMMARY
2017 to 2021**

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		5.6%	6.3%	3.7%	5.2%	4.0%	
Property taxes	(14,079,994)	(14,880,955)	(15,821,043)	(16,402,282)	(17,263,981)	(17,969,579)	(82,337,840)
Parcel taxes	(139,358)	(139,358)	(139,357)	(139,357)	(139,357)	(139,357)	(696,786)
Municipal agreements	(24,203)	(26,819)	(29,233)	(32,156)	(32,799)	(33,127)	(154,134)
	(14,243,555)	(15,047,132)	(15,989,633)	(16,573,795)	(17,436,137)	(18,142,063)	(83,188,760)
Operations	(107,925)	(190,974)	(123,004)	(124,868)	(126,764)	(128,224)	(693,834)
Transit fares	(4,401,562)	(4,486,982)	(4,646,879)	(4,693,348)	(4,828,945)	(4,877,234)	(23,533,388)
Operating grants	(6,088,666)	(5,960,565)	(6,395,160)	(6,451,662)	(6,772,932)	(6,840,661)	(32,420,980)
Planning grants	(110,227)	(240,215)	(710,946)	(710,946)			(1,662,107)
Grants in lieu of taxes	(85,335)	(84,935)	(84,935)	(84,935)	(84,935)	(84,935)	(424,675)
Interdepartmental recoveries	(1,347,017)	(1,472,867)	(1,472,867)	(1,472,867)	(1,472,867)	(1,472,867)	(7,364,335)
Miscellaneous	(8,737)	(162,795)	(171,317)	(158,411)	(161,873)	(165,999)	(820,395)
Total Operating Revenues	(26,393,024)	(27,646,465)	(29,594,741)	(30,270,832)	(30,884,453)	(31,711,983)	(150,108,474)
Operating Expenditures							
Administration	1,347,825	1,463,914	1,499,262	1,511,797	1,523,906	1,536,908	7,535,787
Professional fees	94,740	136,550	133,245	64,965	66,014	67,079	467,853
Building ops	475,449	514,585	524,201	533,935	543,422	553,025	2,669,168
Veh & Equip ops	5,593,401	5,463,273	5,571,135	5,679,891	5,790,554	5,903,758	28,408,611
Operating costs	3,390,217	3,792,165	4,828,269	4,934,897	5,785,233	5,896,338	25,236,902
Wages & benefits	11,513,970	12,542,035	12,871,677	13,129,110	13,391,692	13,525,609	65,460,123
Transfer to other gov/org	2,658,462	2,586,103	2,682,709	2,737,601	2,793,879	2,851,235	13,651,527
Contributions to reserve funds	1,411,826	1,034,613	955,400	694,100	710,100	688,608	4,082,821
Debt interest	167,533	168,067	168,067	168,067	168,067	168,067	840,335
Total Operating Expenditures	26,653,423	27,701,305	29,233,965	29,454,363	30,772,867	31,190,627	148,353,127
Operating (surplus)/deficit	260,399	54,840	(360,776)	(816,469)	(111,586)	(521,356)	(1,755,347)
Capital Asset Expenditures							
Capital expenditures	3,339,737	3,811,300	4,315,500	3,612,625	3,874,000	1,887,500	17,500,925
Transfer from reserves	(1,450,705)	(2,489,930)	(2,690,000)	(1,533,000)	(1,565,000)	(290,000)	(8,567,930)
Grants and other	(704,482)	(140,070)	(940,000)	(611,000)			(1,691,070)
New borrowing	(416,000)	(220,000)	(475,000)	(1,350,000)	(2,150,000)	(1,500,000)	(5,695,000)
Net Capital Assets funded from Operations	768,550	961,300	210,500	118,625	159,000	97,500	1,546,925
Capital Financing Charges							
Existing debt (principal)	153,954	171,404	173,769	238,435	238,435	238,435	1,060,478
New debt (principal & interest)	4,160	2,200	20,637	66,064	178,305	337,819	605,025
Total Capital Financing Charges	158,114	173,604	194,406	304,499	416,740	576,254	1,665,503
Net (surplus)/deficit for the year	1,187,063	1,189,744	44,130	(393,345)	464,154	152,398	1,457,081
Add: Prior year (surplus) / deficit	(2,676,636)	(2,341,913)	(1,152,169)	(1,108,039)	(1,501,384)	(1,037,230)	(7,140,735)
(Surplus) applied to future years	(1,489,573)	(1,152,169)	(1,108,039)	(1,501,384)	(1,037,230)	(884,832)	(5,683,654)

**TRANSIT & EMERGENCY SERVICES
SUMMARY OF TAX REQUISITIONS
2017 to 2021**

	2017	2017	2018	2018	2019	2019	2020	2020	2021	2021
	\$	%	\$	%	\$	%	\$	%	\$	%
Transit										
0500 TRANSIT - SOUTHERN COMM - CONVENTIONAL	(8,822,759)	3.0%	(9,352,125)	6.0%	(9,632,688)	3.0%	(10,210,650)	6.0%	(10,619,076)	4.0%
0520 TRANSIT - GABRIOLA TRANSIT CONTRIBUTION	(136,000)	39.3%	(136,000)		(136,000)		(136,000)		(136,000)	
0525 TRANSIT - GABRIOLA ISLAND TAXI SAVER		(100.0%)	(15,000)		(15,000)		(15,000)		(15,000)	
0611 TRANSIT - NORTHERN COMM - CONVENTIONAL	(1,093,679)	8.0%	(1,192,110)	9.0%	(1,299,400)	9.0%	(1,377,364)	6.0%	(1,460,006)	6.0%
7700 DESCANSO BAY EMERGENCY WHARF	(6,961)	17.7%	(7,100)	2.0%	(7,100)		(7,100)		(7,150)	0.7%
	(\$10,059,399)		(\$10,702,335)		(\$11,090,188)		(\$11,746,114)		(\$12,237,232)	
Fire Protection										
2018 FIRE PROTECTION - MEADOWOOD	(139,358)		(139,357)		(139,357)		(139,357)		(139,357)	
2019 FIRE PROTECTION - NANAIMO RIVER	(17,792)		(17,792)		(17,792)		(17,792)		(17,792)	
2020 FIRE PROTECTION - COOMBS HILLIERS	(466,606)	14.8%	(480,405)	3.0%	(492,415)	2.5%	(504,726)	2.5%	(542,580)	7.5%
2021 FIRE PROTECTION - ERRINGTON	(561,600)	24.0%	(578,476)	3.0%	(604,535)	4.5%	(646,879)	7.0%	(695,418)	7.5%
2022 FIRE PROTECTION - FRENCH CREEK	(489,372)	15.0%	(548,097)	12.0%	(564,540)	3.0%	(570,185)	1.0%	(575,887)	1.0%
2023 FIRE PROTECTION - NANOOSE BAY	(705,955)	9.6%	(776,551)	10.0%	(792,082)	2.0%	(811,884)	2.5%	(820,002)	1.0%
2024 FIRE PROT & ST LIGHTING - WELLINGTON	(80,456)	6.4%	(84,687)	5.3%	(86,386)	2.0%	(88,941)	3.0%	(90,684)	2.0%
2025 FIRE PROTECTION - CASSIDY WATERLOO	(166,759)	5.0%	(176,765)	6.0%	(182,067)	3.0%	(187,530)	3.0%	(191,280)	2.0%
2026 FIRE PROTECTION - DASHWOOD	(556,409)	5.4%	(584,229)	5.0%	(613,441)	5.0%	(674,789)	10.0%	(708,531)	5.0%
2027 FIRE PROTECTION - EXTENSION	(166,808)	5.8%	(175,173)	5.0%	(182,203)	4.0%	(189,516)	4.0%	(198,992)	5.0%
2028 FIRE PROTECTION - PARKSVILLE LOCAL	(97,014)	3.0%	(99,924)	3.0%	(101,923)	2.0%	(103,961)	2.0%	(106,041)	2.0%
2029 FIRE PROTECTION - BOW HORN BAY	(353,104)	5.9%	(374,290)	6.0%	(389,262)	4.0%	(404,832)	4.0%	(445,316)	10.0%
	(\$3,801,233)		(\$4,035,746)		(\$4,166,003)		(\$4,340,392)		(\$4,531,880)	
Emergency Planning										
1900 EMERGENCY PLANNING	(331,859)	11.9%	(361,727)	9.0%	(397,899)	10.0%	(405,857)	2.0%	(409,915)	1.0%
	(\$331,859)		(\$361,727)		(\$397,899)		(\$405,857)		(\$409,915)	
D68 Search & Rescue										
1901 D68 SEARCH AND RESCUE CONTRIBUTION SVCS	(47,884)	0.7%	(48,165)	0.6%	(48,165)		(48,165)		(48,165)	
	(\$47,884)		(\$48,165)		(\$48,165)		(\$48,165)		(\$48,165)	
D69 Marine Search & Rescue										
1902 D69 MARINE SEARCH & RESCUE CONTRIBUTION	(5,000)		(5,000)		(5,000)		(5,000)		(5,000)	
	(\$5,000)		(\$5,000)		(\$5,000)		(\$5,000)		(\$5,000)	
D69 Land Search & Rescue										
1903 D69 LAND SEARCH & RESCUE CONTRIBUTION	(10,200)	2.0%	(10,200)		(10,200)		(10,200)		(10,200)	
	(\$10,200)		(\$10,200)		(\$10,200)		(\$10,200)		(\$10,200)	
D68 E911										
0800 EMERGENCY 9-1-1 - D68	(155,820)	3.0%	(158,936)	2.0%	(162,115)	2.0%	(165,357)	2.0%	(170,318)	3.0%
	(\$155,820)		(\$158,936)		(\$162,115)		(\$165,357)		(\$170,318)	
D69 E911										
0900 EMERGENCY 9-1-1 - D69	(635,737)	5.0%	(667,524)	5.0%	(694,225)	4.0%	(715,052)	3.0%	(729,353)	2.0%
	(\$635,737)		(\$667,524)		(\$694,225)		(\$715,052)		(\$729,353)	
Total TRANSIT & EMERGENCY SERVICES	(\$15,047,132)	5.6%	(\$15,989,633)	6.3%	(\$16,573,795)	3.7%	(\$17,436,137)	5.2%	(\$18,142,063)	4.0%

**Transit Southern Community
FINANCIAL PLAN
2017 to 2021**

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		3.0%	6.0%	3.0%	6.0%	4.0%	
Property taxes	(8,565,785)	(8,822,759)	(9,352,125)	(9,632,688)	(10,210,650)	(10,619,076)	(48,637,298)
	(8,565,785)	(8,822,759)	(9,352,125)	(9,632,688)	(10,210,650)	(10,619,076)	(48,637,298)
Operations	(103,425)	(186,974)	(119,004)	(120,868)	(122,764)	(124,224)	(673,834)
Transit fares	(4,174,612)	(4,216,200)	(4,347,025)	(4,390,495)	(4,523,064)	(4,568,294)	(22,045,078)
Operating grants	(5,548,569)	(5,304,188)	(5,569,988)	(5,681,387)	(5,994,954)	(6,054,904)	(28,605,421)
Planning grants	(100,439)	(221,964)	(647,672)	(647,672)			(1,517,308)
Grants in lieu of taxes	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(365,000)
Interdepartmental recoveries	(1,347,017)	(1,472,867)	(1,472,867)	(1,472,867)	(1,472,867)	(1,472,867)	(7,364,335)
Miscellaneous	(5,100)	(5,100)	(5,100)	(5,100)	(5,100)	(5,100)	(25,500)
Total Operating Revenues	(19,917,947)	(20,303,052)	(21,586,781)	(22,024,077)	(22,402,399)	(22,917,465)	(109,233,774)
Operating Expenditures							
Administration	1,114,841	1,137,584	1,143,272	1,148,988	1,154,734	1,160,507	5,745,085
Professional fees	43,500	43,500	44,370	45,257	46,163	47,086	226,376
Building ops	343,979	347,630	354,583	361,674	368,908	376,286	1,809,081
Veh & Equip ops	5,404,316	5,218,528	5,322,898	5,429,357	5,537,944	5,648,702	27,157,429
Operating costs	2,046,575	2,258,059	3,074,931	3,136,429	3,970,869	4,050,286	16,490,574
Wages & benefits	10,424,338	10,964,254	11,112,340	11,334,586	11,561,279	11,676,891	56,649,350
Contributions to reserve funds	752,045	252,045	252,045	2,045	2,045	2,045	510,225
Total Operating Expenditures	20,129,594	20,221,600	21,304,439	21,458,336	22,641,942	22,961,803	108,588,120
Operating (surplus)/deficit	211,647	(81,452)	(282,342)	(565,741)	239,543	44,338	(645,654)
Capital Asset Expenditures							
Capital expenditures	2,273,550	2,277,550	2,908,000	1,603,625	144,000	83,500	7,016,675
Transfer from reserves	(800,518)	(1,191,930)	(1,810,000)	(889,000)			(3,890,930)
Grants and other	(704,482)	(140,070)	(940,000)	(611,000)			(1,691,070)
Net Capital Assets funded from Operations	768,550	945,550	158,000	103,625	144,000	83,500	1,434,675
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	980,197	864,098	(124,342)	(462,116)	383,543	127,838	789,021
Add: Prior year (surplus) / deficit	(1,896,360)	(1,401,912)	(537,814)	(662,156)	(1,124,272)	(740,729)	(4,466,883)
(Surplus) applied to future years	(916,163)	(537,814)	(662,156)	(1,124,272)	(740,729)	(612,891)	(3,677,862)

	2017 Capital	2018 Capital	2019 Capital	2020 Capital	2021 Capital	Total
MJ-0500 MAJOR CAP - TRANSIT STHRN CONVENTIONAL	826,550	340,000	270,000	98,000	65,000	1,599,550
PC-0500 COMPUTER - TRANSIT STHRN CONVENTIONAL	76,500	7,250	9,875	12,000	16,500	122,125
PC-0501 COMPUTER - TRANSIT STHRN HANDYDART	2,500	750	3,750	4,000	2,000	13,000
TR-0003 TRANSIT - DOWNTOWN EXCHANGE CONSTRUCTION		1,700,000	1,300,000			3,000,000
TR-0004 TRANSIT - WOODGROVE EXCHANGE IMPROVEMENT		300,000				300,000
TR-0005 TRANSIT - DOWNTOWN EXCHANGE LAND	1,000,000	500,000				1,500,000
TR-0008 TRANSIT - CNG COMPRESSOR STN GENERATOR	300,000					300,000
VH-0500 VEHICLE - TRANSIT STHRN CONVENTIONAL	72,000	60,000	20,000	30,000		182,000
Total Transit Southern Community	2,277,550	2,908,000	1,603,625	144,000	83,500	7,016,675

TRANSIT - SOUTHERN COMMUNITY CONVENTIONAL

Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	3,437,586	2,530,032	995,332	118,774	120,259
MJ-0500 MAJOR CAP - TRANSIT STHRN CONVENTIONAL		250,000	200,000		
TR-0003 TRANSIT - DOWNTOWN EXCHANGE CONSTRUCTION	-	901,000	689,000		
TR-0004 TRANSIT - WOODGROVE EXCHANGE IMPROVEMENT	-	159,000			
TR-0005 TRANSIT - DOWNTOWN EXCHANGE LAND	1,000,000	500,000			
TR-0008 TRANSIT - CNG COMPRESSOR STN GENERATOR	159,930				
VH-0500 VEHICLE - TRANSIT STHRN CONVENTIONAL	32,000				
Total Allocated To Capital Projects	1,191,930	1,810,000	889,000	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	1,191,930	1,810,000	889,000	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	250,000	250,000	-	-	-
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	250,000	250,000	-	-	-
Closing Balance Before Interest	2,495,656	970,032	106,332	118,774	120,259
Interest Income	34,376	25,300	12,442	1,485	1,804
Closing Reserve Balance fund	2,530,032	995,332	118,774	120,259	122,063
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0

**Transit Northern Community
FINANCIAL PLAN
2017 to 2021**

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		8.0%	9.0%	9.0%	6.0%	6.0%	
Property taxes	(1,012,665)	(1,093,679)	(1,192,110)	(1,299,400)	(1,377,364)	(1,460,006)	(6,422,559)
	(1,012,665)	(1,093,679)	(1,192,110)	(1,299,400)	(1,377,364)	(1,460,006)	(6,422,559)
Operations	(4,500)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(20,000)
Transit fares	(226,950)	(270,782)	(299,854)	(302,853)	(305,881)	(308,940)	(1,488,310)
Operating grants	(540,097)	(586,377)	(755,172)	(770,275)	(777,978)	(785,757)	(3,675,559)
Planning grants	(9,788)	(18,251)	(63,274)	(63,274)			(144,799)
Total Operating Revenues	(1,794,000)	(1,973,089)	(2,314,410)	(2,439,802)	(2,465,223)	(2,558,703)	(11,751,227)
Operating Expenditures							
Administration	98,268	97,659	99,613	101,605	103,636	105,710	508,223
Operating costs	811,797	879,351	1,090,045	1,111,846	1,134,083	1,156,764	5,372,089
Wages & benefits	963,318	1,095,772	1,267,688	1,293,042	1,318,902	1,332,091	6,307,495
Total Operating Expenditures	1,873,383	2,072,782	2,457,346	2,506,493	2,556,621	2,594,565	12,187,807
Operating (surplus)/deficit	79,383	99,693	142,936	66,691	91,398	35,862	436,580
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	79,383	99,693	142,936	66,691	91,398	35,862	436,580
Add: Prior year (surplus) / deficit	(428,226)	(558,502)	(458,809)	(315,873)	(249,182)	(157,784)	(1,740,150)
(Surplus) applied to future years	(348,843)	(458,809)	(315,873)	(249,182)	(157,784)	(121,922)	(1,303,570)

**Gabriola Island Emergency Wharf
FINANCIAL PLAN
2017 to 2021**

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		17.7%	2.0%			0.7%	
Property taxes	(5,914)	(6,961)	(7,100)	(7,100)	(7,100)	(7,150)	(35,411)
	(5,914)	(6,961)	(7,100)	(7,100)	(7,100)	(7,150)	(35,411)
Total Operating Revenues	(5,914)	(6,961)	(7,100)	(7,100)	(7,100)	(7,150)	(35,411)
Operating Expenditures							
Administration	150	500	550	550	550	600	2,750
Professional fees	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Operating costs	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Contributions to reserve funds	1,764	2,764	2,550	2,550	2,550	2,550	12,964
Total Operating Expenditures	5,914	7,264	7,100	7,100	7,100	7,150	35,714
Operating (surplus)/deficit		303					303
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year		303					303
Add: Prior year (surplus) / deficit		(303)					(303)
(Surplus) applied to future years							

GABRIOLA ISLAND EMERGENCY WHARF

DESCANSO BAY EMERGENCY WHARF					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	12,618	14,508	16,203	17,956	19,730
Total Allocated To Capital Projects	-	-	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	1,764	1,550	1,550	1,550	1,550
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	1,764	1,550	1,550	1,550	1,550
Closing Balance Before Interest	14,382	16,058	17,753	19,506	21,280
Interest Income	126	145	203	224	296
Closing Reserve Balance fund	14,508	16,203	17,956	19,730	21,576
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int		0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0
GREEN'S LANDING WHARF					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	200,000	201,000	202,000	203,000	204,000
Total Allocated To Capital Projects	-	-	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	1,000	1,000	1,000	1,000	1,000
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	1,000	1,000	1,000	1,000	1,000
Closing Balance Before Interest	201,000	202,000	203,000	204,000	205,000
Interest Income	-	-	-	-	-
Closing Reserve Balance fund	201,000	202,000	203,000	204,000	205,000
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int		0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		11.9%	9.0%	10.0%	2.0%	1.0%	
Property taxes	(272,354)	(305,040)	(332,494)	(365,743)	(373,058)	(376,788)	(1,753,123)
Municipal agreements	(24,203)	(26,819)	(29,233)	(32,156)	(32,799)	(33,127)	(154,134)
	(296,557)	(331,859)	(361,727)	(397,899)	(405,857)	(409,915)	(1,907,257)
Operating grants		(70,000)	(70,000)				(140,000)
Miscellaneous		(10,000)	(15,742)				(25,742)
Total Operating Revenues	(296,557)	(411,859)	(447,469)	(397,899)	(405,857)	(409,915)	(2,072,999)
Operating Expenditures							
Administration	41,027	34,016	34,356	34,700	35,047	35,397	173,516
Professional fees	43,435	81,500	82,315	13,138	13,270	13,402	203,625
Building ops	2,800	1,100	1,111	1,122	1,133	1,145	5,611
Veh & Equip ops	19,550	11,050	11,161	11,272	11,385	11,499	56,367
Operating costs	45,119	40,414	41,222	56,635	42,201	43,045	223,517
Wages & benefits	126,314	243,664	248,537	253,508	258,578	261,164	1,265,451
Transfer to other gov/org	17,000	20,000	21,000	22,000	22,220	22,442	107,662
Contributions to reserve funds	16,340	23,340	5,340	5,340	15,340	15,340	64,700
Total Operating Expenditures	311,585	455,084	445,042	397,715	399,174	403,434	2,100,449
Operating (surplus)/deficit	15,028	43,225	(2,427)	(184)	(6,683)	(6,481)	27,450
Capital Asset Expenditures							
Capital expenditures	50,000	54,250	37,500				91,750
Transfer from reserves	(50,000)	(50,000)	(35,000)				(85,000)
Net Capital Assets funded from Operations		4,250	2,500				6,750
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	15,028	47,475	73	(184)	(6,683)	(6,481)	34,200
Add: Prior year (surplus) / deficit	(32,903)	(57,639)	(10,164)	(10,091)	(10,275)	(16,958)	(105,127)
(Surplus) applied to future years	(17,875)	(10,164)	(10,091)	(10,275)	(16,958)	(23,439)	(70,927)

Emergency Planning

5 Year Capital Plan

	2017 Capital	2018 Capital	2019 Capital	2020 Capital	2021 Capital	Total
MJ-1900 MAJOR CAP - EMERGENCY PLANNING	50,000	35,000				85,000
MN-1900 MINOR CAP - EMERGENCY PLANNING	4,250					4,250
PC-1900 COMPUTER - EMERGENCY PLANNING		2,500				2,500
Total Emergency Planning	54,250	37,500				91,750

EMERGENCY PLANNING

Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	69,392	43,086	13,517	18,686	33,920
MJ-1900 MAJOR CAP - EMERGENCY PLANNING	50,000	35,000			
Total Allocated To Capital Projects	50,000	35,000	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund	340	340	340	340	340
Transfers to Reserve Account	-	-	-	-	-
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	340	340	340	340	340
Total Expenditures	50,340	35,340	340	340	340
Transfers Into Reserve Fund					
Contributions from Operating Fund	23,340	5,340	5,340	15,340	15,340
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	23,340	5,340	5,340	15,340	15,340
Closing Balance Before Interest	42,392	13,086	18,517	33,686	48,920
Interest Income	694	431	169	234	509
Closing Reserve Balance fund	43,086	13,517	18,686	33,920	49,429
Draw from Reserve Account	0	0	0	0	0
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		0.7%	0.6%				
Property taxes	(47,563)	(47,884)	(48,165)	(48,165)	(48,165)	(48,165)	(240,544)
	(47,563)	(47,884)	(48,165)	(48,165)	(48,165)	(48,165)	(240,544)
Grants in lieu of taxes	(135)	(135)	(135)	(135)	(135)	(135)	(675)
Total Operating Revenues	(47,698)	(48,019)	(48,300)	(48,300)	(48,300)	(48,300)	(241,219)
Operating Expenditures							
Administration		500	500	500	500	500	2,500
Building ops	24,000	24,000	24,000	24,000	24,000	24,000	120,000
Transfer to other gov/org	23,800	23,800	23,800	23,800	23,800	23,800	119,000
Total Operating Expenditures	47,800	48,300	48,300	48,300	48,300	48,300	241,500
Operating (surplus)/deficit	102	281					281
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	102	281					281
Add: Prior year (surplus) / deficit	(2,762)	(3,350)	(3,069)	(3,069)	(3,069)	(3,069)	(15,626)
(Surplus) applied to future years	(2,660)	(3,069)	(3,069)	(3,069)	(3,069)	(3,069)	(15,345)

**D69 Marine Search & Rescue
FINANCIAL PLAN
2017 to 2021**

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues							
Property taxes	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(25,000)
	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(25,000)
Total Operating Revenues	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(25,000)
Operating Expenditures							
Transfer to other gov/org	5,000	5,000	5,000	5,000	5,000	5,000	25,000
Total Operating Expenditures	5,000	5,000	5,000	5,000	5,000	5,000	25,000
Operating (surplus)/deficit							
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year							
(Surplus) applied to future years							

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		2.0%					
Property taxes	(10,000)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(51,000)
	(10,000)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(51,000)
Total Operating Revenues	(10,000)	(10,200)	(10,200)	(10,200)	(10,200)	(10,200)	(51,000)
Operating Expenditures							
Administration		200	200	200	200	200	1,000
Transfer to other gov/org	10,000	10,000	10,000	10,000	10,000	10,000	50,000
Total Operating Expenditures	10,000	10,200	10,200	10,200	10,200	10,200	51,000
Operating (surplus)/deficit							
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year							
(Surplus) applied to future years							

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		3.0%	2.0%	2.0%	2.0%	3.0%	
Property taxes	(151,278)	(155,820)	(158,936)	(162,115)	(165,357)	(170,318)	(812,546)
	(151,278)	(155,820)	(158,936)	(162,115)	(165,357)	(170,318)	(812,546)
Total Operating Revenues	(151,278)	(155,820)	(158,936)	(162,115)	(165,357)	(170,318)	(812,546)
Operating Expenditures							
Administration	2,500	7,500	10,000	10,100	10,201	10,303	48,104
Veh & Equip ops	5,375	7,050	7,121	7,192	7,264	7,409	36,036
Operating costs	9,570	9,920	10,019	10,119	10,322	10,425	50,805
Transfer to other gov/org	130,000	130,000	133,900	137,917	142,055	146,316	690,188
Total Operating Expenditures	147,445	154,470	161,040	165,328	169,842	174,453	825,133
Operating (surplus)/deficit	(3,833)	(1,350)	2,104	3,213	4,485	4,135	12,587
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	(3,833)	(1,350)	2,104	3,213	4,485	4,135	12,587
Add: Prior year (surplus) / deficit	3,833	(17,437)	(18,787)	(16,683)	(13,470)	(8,985)	(75,362)
(Surplus) applied to future years		(18,787)	(16,683)	(13,470)	(8,985)	(4,850)	(62,775)

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		5.0%	5.0%	4.0%	3.0%	2.0%	
Property taxes	(605,464)	(635,737)	(667,524)	(694,225)	(715,052)	(729,353)	(3,441,891)
	(605,464)	(635,737)	(667,524)	(694,225)	(715,052)	(729,353)	(3,441,891)
Total Operating Revenues	(605,464)	(635,737)	(667,524)	(694,225)	(715,052)	(729,353)	(3,441,891)
Operating Expenditures							
Administration	2,500	10,000	12,600	12,852	12,981	13,240	61,673
Operating costs	6,000	6,000	6,060	6,181	6,243	6,368	30,852
Transfer to other gov/org	610,745	640,241	665,648	678,897	692,218	706,045	3,383,049
Total Operating Expenditures	619,245	656,241	684,308	697,930	711,442	725,653	3,475,574
Operating (surplus)/deficit	13,781	20,504	16,784	3,705	(3,610)	(3,700)	33,683
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	13,781	20,504	16,784	3,705	(3,610)	(3,700)	33,683
Add: Prior year (surplus) / deficit	(57,588)	(49,914)	(29,410)	(12,626)	(8,921)	(12,531)	(113,402)
(Surplus) applied to future years	(43,807)	(29,410)	(12,626)	(8,921)	(12,531)	(16,231)	(79,719)

**Fire - Administration
FINANCIAL PLAN
2017 to 2021**

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues							
Miscellaneous		(144,058)	(146,802)	(149,601)	(152,455)	(155,911)	(748,827)
Total Operating Revenues		(144,058)	(146,802)	(149,601)	(152,455)	(155,911)	(748,827)
Operating Expenditures							
Administration		1,200	1,200	1,200	1,200	1,200	6,000
Operating costs		5,668	5,668	5,668	5,668	5,668	28,340
Wages & benefits		137,190	139,934	142,733	145,587	147,043	712,487
Total Operating Expenditures		144,058	146,802	149,601	152,455	153,911	746,827
Operating (surplus)/deficit						(2,000)	(2,000)
Capital Asset Expenditures							
Capital expenditures						2,000	2,000
Net Capital Assets funded from Operations						2,000	2,000
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year							
(Surplus) applied to future years							

**Fire - Extension
FINANCIAL PLAN
2017 to 2021**

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		5.8%	5.0%	4.0%	4.0%	5.0%	
Property taxes	(157,736)	(166,808)	(175,173)	(182,203)	(189,516)	(198,992)	(912,692)
	(157,736)	(166,808)	(175,173)	(182,203)	(189,516)	(198,992)	(912,692)
Total Operating Revenues	(157,736)	(166,808)	(175,173)	(182,203)	(189,516)	(198,992)	(912,692)
Operating Expenditures							
Administration	4,018	5,739	5,854	5,971	6,090	6,212	29,866
Professional fees	150	350	350	350	350	350	1,750
Building ops	27,700	28,000	28,560	29,131	29,714	30,308	145,713
Veh & Equip ops	49,500	38,100	39,243	39,243	39,243	39,243	195,072
Operating costs	48,550	54,650	56,290	57,978	59,718	61,509	290,145
Contributions to reserve funds	63,597	79,108	44,876	49,530	54,401	61,370	289,285
Total Operating Expenditures	193,515	205,947	175,173	182,203	189,516	198,992	951,831
Operating (surplus)/deficit	35,779	39,139					39,139
Capital Asset Expenditures							
Capital expenditures			500,000				500,000
Transfer from reserves			(500,000)				(500,000)
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	35,779	39,139					39,139
Add: Prior year (surplus) / deficit	(35,779)	(39,139)					(39,139)
(Surplus) applied to future years							

**Fire - Extension
5 Year Capital Plan**

	2017 Capital	2018 Capital	2019 Capital	2020 Capital	2021 Capital	Total
VH-2027 VEHICLE - FIRE EXTENSION		500,000				500,000
Total Fire - Extension		500,000				500,000

FIRE - EXTENSION

Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	495,596	579,660	130,333	181,492	238,162
FR-0006 EXTENSION FIREHALL REBUILD					-
VH-2027 VEHICLE - FIRE EXTENSION		500,000		-	-
Total Allocated To Capital Projects	-	500,000	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	-	500,000	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	79,108	44,876	49,530	54,401	61,370
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	79,108	44,876	49,530	54,401	61,370
Closing Balance Before Interest	574,704	124,536	179,863	235,893	299,532
Interest Income	4,956	5,797	1,629	2,269	3,572
Closing Reserve Balance fund	579,660	130,333	181,492	238,162	303,104
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int		0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues							
Property taxes	(17,792)	(17,792)	(17,792)	(17,792)	(17,792)	(17,792)	(88,960)
	(17,792)	(17,792)	(17,792)	(17,792)	(17,792)	(17,792)	(88,960)
Total Operating Revenues	(17,792)	(17,792)	(17,792)	(17,792)	(17,792)	(17,792)	(88,960)
Operating Expenditures							
Administration		575	575	575	575	575	2,875
Contributions to reserve funds	16,175	16,267	16,156	16,156	16,156	16,156	80,891
Debt interest	920	364	364	364	364	364	1,820
Total Operating Expenditures	17,095	17,206	17,095	17,095	17,095	17,095	85,586
Operating (surplus)/deficit	(697)	(586)	(697)	(697)	(697)	(697)	(3,374)
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Existing debt (principal)	700	700	697	697	697	697	3,488
Total Capital Financing Charges	700	700	697	697	697	697	3,488
Net (surplus)/deficit for the year	3	114					114
Add: Prior year (surplus) / deficit	(3)	(114)					(114)
(Surplus) applied to future years							

FIRE - NANAIMO RIVER

Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	138,188	155,837	173,662	192,100	210,768
Total Allocated To Capital Projects	-	-	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	16,267	16,267	16,267	16,267	16,267
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	16,267	16,267	16,267	16,267	16,267
Closing Balance Before Interest	154,455	172,104	189,929	208,367	227,035
Interest Income	1,382	1,558	2,171	2,401	3,162
Closing Reserve Balance fund	155,837	173,662	192,100	210,768	230,197
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		9.6%	10.0%	2.0%	2.5%	1.0%	
Property taxes	(644,095)	(705,955)	(776,551)	(792,082)	(811,884)	(820,002)	(3,906,474)
	(644,095)	(705,955)	(776,551)	(792,082)	(811,884)	(820,002)	(3,906,474)
Grants in lieu of taxes	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(55,000)
Total Operating Revenues	(655,095)	(716,955)	(787,551)	(803,082)	(822,884)	(831,002)	(3,961,474)
Operating Expenditures							
Administration	26,899	51,537	57,568	58,719	59,893	61,091	288,808
Professional fees	1,500	500	500	500	500	500	2,500
Building ops	36,550	44,605	45,497	46,407	47,335	48,282	232,126
Veh & Equip ops	54,300	51,800	52,836	53,893	54,971	56,070	269,570
Operating costs	314,500	316,000	319,160	322,352	325,575	328,831	1,611,918
Contributions to reserve funds	83,700	93,400	84,597	128,818	142,217	146,835	595,867
Debt interest	83,700	83,700	83,700	83,700	83,700	83,700	418,500
Total Operating Expenditures	601,149	641,542	643,858	694,389	714,191	725,309	3,419,289
Operating (surplus)/deficit	(53,946)	(75,413)	(143,693)	(108,693)	(108,693)	(105,693)	(542,185)
Capital Asset Expenditures							
Capital expenditures	266,000	11,500	50,000	15,000	565,000	12,000	653,500
Transfer from reserves	(266,000)				(550,000)		(550,000)
Net Capital Assets funded from Operations		11,500	50,000	15,000	15,000	12,000	103,500
Capital Financing Charges							
Existing debt (principal)	93,700	93,700	93,693	93,693	93,693	93,693	468,472
Total Capital Financing Charges	93,700	93,700	93,693	93,693	93,693	93,693	468,472
Net (surplus)/deficit for the year	39,754	29,787					29,787
Add: Prior year (surplus) / deficit	(55,199)	(29,787)					(29,787)
(Surplus) applied to future years	(15,445)						

Fire - Nanoose Bay

5 Year Capital Plan

	2017 Capital	2018 Capital	2019 Capital	2020 Capital	2021 Capital	Total
MJ-2023 MAJOR CAP - FIRE NANOOSE BAY	7,500	50,000	15,000	15,000	12,000	99,500
PC-2023 COMPUTER - FIRE NANOOSE BAY	4,000					4,000
VH-2023 VEHICLE - FIRE NANOOSE BAY				550,000		550,000
Total Fire - Nanoose Bay	11,500	50,000	15,000	565,000	12,000	653,500

FIRE - NANOOSE BAY

BUILDING					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	4,963	5,013	5,063	5,126	7,438
Total Allocated To Capital Projects	-	-	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund		-	-	2,248	17,106
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	-	-	-	2,248	17,106
Closing Balance Before Interest	4,963	5,013	5,063	7,374	24,544
Interest Income	50	50	63	64	112
Closing Reserve Balance fund	5,013	5,063	5,126	7,438	24,656
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0
VEHICLE/ EQUIPMENT					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	222,101	315,501	400,098	528,916	118,885
VH-2023 VEHICLE - FIRE NANOOSE BAY	-	-	-	550,000	-
Total Allocated To Capital Projects	-	-	-	550,000	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	-	-	-	550,000	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	93,400	84,597	128,818	139,969	129,729
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	93,400	84,597	128,818	139,969	129,729
Closing Balance Before Interest	315,501	400,098	528,916	118,885	248,614
Interest Income	-	-	-	-	-
Closing Reserve Balance fund	315,501	400,098	528,916	118,885	248,614
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Interest (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Term	0	0	0	0	0
Debt issuing cost rate	0.000	0.000	0.000	0.000	0.000
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	1,484,105	2,768,996	4,484,562	7,181,186	8,056,757
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		14.8%	3.0%	2.5%	2.5%	7.5%	
Property taxes	(406,318)	(466,606)	(480,405)	(492,415)	(504,726)	(542,580)	(2,486,732)
	(406,318)	(466,606)	(480,405)	(492,415)	(504,726)	(542,580)	(2,486,732)
Total Operating Revenues	(406,318)	(466,606)	(480,405)	(492,415)	(504,726)	(542,580)	(2,486,732)
Operating Expenditures							
Administration	6,266	21,789	22,225	22,547	22,998	23,428	112,987
Professional fees	200	500	510	520	531	541	2,602
Building ops	1,750	23,300	23,533	23,768	24,006	24,246	118,853
Veh & Equip ops	4,800	75,070	75,070	75,070	75,070	75,070	375,350
Operating costs		83,295	83,295	83,295	83,295	83,295	416,475
Wages & benefits		101,155	103,178	105,241	107,346	108,420	525,340
Transfer to other gov/org	266,698						
Contributions to reserve funds	121,534	139,847	150,944	160,324	164,330	163,461	778,906
Debt interest	3,110	4,200	4,200	4,200	4,200	4,200	21,000
Total Operating Expenditures	404,358	449,156	462,955	474,965	481,776	482,661	2,351,513
Operating (surplus)/deficit	(1,960)	(17,450)	(17,450)	(17,450)	(22,950)	(59,919)	(135,219)
Capital Asset Expenditures							
Capital expenditures	245,187	80,000	100,000	290,000	1,200,000		1,670,000
Transfer from reserves	(49,187)	(80,000)	(100,000)	(290,000)	(650,000)		(1,120,000)
New borrowing	(196,000)				(550,000)		(550,000)
Net Capital Assets funded from Operations							
Capital Financing Charges							
Existing debt (principal)		17,450	17,450	17,450	17,450	17,450	87,250
New debt (principal & interest)	1,960				5,500	42,469	47,969
Total Capital Financing Charges	1,960	17,450	17,450	17,450	22,950	59,919	135,219
Net (surplus)/deficit for the year (Surplus) applied to future years							

Fire - Coombs Hilliers
5 Year Capital Plan

	2017 Capital	2018 Capital	2019 Capital	2020 Capital	2021 Capital	Total
FR-0002 COOMBS HILLIERS FIREHALL 2 RECONST			100,000	1,200,000		1,300,000
MJ-2020 MAJOR CAP - FIRE COOMBS HILLIERS	20,000	100,000				120,000
MN-2020 MINOR CAP - FIRE COOMBS HILLIERS			170,000			170,000
VH-2020 VEHICLE - FIRE COOMBS HILLIERS	60,000		20,000			80,000
Total Fire - Coombs Hilliers	80,000	100,000	290,000	1,200,000		1,670,000

FIRE - COOMBS HILLIERS

Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	537,584	602,807	659,779	538,350	59,409
FR-0002 COOMBS HILLIERS FIREHALL 2 RECONST	-	-	100,000	650,000	-
MJ-2020 MAJOR CAP - FIRE COOMBS HILLIERS	20,000	100,000			
MN-2020 MINOR CAP - FIRE COOMBS HILLIERS	-		170,000		
VH-2020 VEHICLE - FIRE COOMBS HILLIERS	60,000	-	20,000		
Total Allocated To Capital Projects	80,000	100,000	290,000	650,000	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	80,000	100,000	290,000	650,000	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	139,847	150,944	160,324	164,330	163,461
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	139,847	150,944	160,324	164,330	163,461
Closing Balance Before Interest	597,431	653,751	530,103	52,680	222,870
Interest Income	5,376	6,028	8,247	6,729	891
Closing Reserve Balance fund	602,807	659,779	538,350	59,409	223,761
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		24.0%	3.0%	4.5%	7.0%	7.5%	
Property taxes	(452,901)	(561,600)	(578,476)	(604,535)	(646,879)	(695,418)	(3,086,908)
	(452,901)	(561,600)	(578,476)	(604,535)	(646,879)	(695,418)	(3,086,908)
Total Operating Revenues	(452,901)	(561,600)	(578,476)	(604,535)	(646,879)	(695,418)	(3,086,908)
Operating Expenditures							
Administration	7,239	14,336	17,605	18,485	18,855	19,581	88,862
Professional fees	820	400	400	400	400	400	2,000
Building ops	4,000	4,080	4,162	4,245	4,330	4,416	21,233
Veh & Equip ops	5,500	7,500	7,650	7,803	7,959	8,118	39,030
Operating costs		1,420	1,448	1,477	1,507	1,537	7,389
Transfer to other gov/org	295,342	322,764	333,817	340,500	347,318	354,271	1,698,670
Contributions to reserve funds	140,000	211,100	206,269	124,907	123,627	56,667	722,570
Total Operating Expenditures	452,901	561,600	571,351	497,817	503,996	444,990	2,579,754
Operating (surplus)/deficit			(7,125)	(106,718)	(142,883)	(250,428)	(507,154)
Capital Asset Expenditures							
Capital expenditures	60,000	672,000	670,000	500,000	1,700,000		3,542,000
Transfer from reserves	(60,000)	(672,000)	(195,000)	(200,000)	(100,000)		(1,167,000)
New borrowing			(475,000)	(300,000)	(1,600,000)		(2,375,000)
Net Capital Assets funded from Operations							
Capital Financing Charges							
Existing debt (principal)			2,375	67,041	67,041	67,041	203,498
New debt (principal & interest)			4,750	39,677	75,842	183,387	303,656
Total Capital Financing Charges			7,125	106,718	142,883	250,428	507,154
Net (surplus)/deficit for the year							
(Surplus) applied to future years							

Fire - Errington

5 Year Capital Plan

	2017 Capital	2018 Capital	2019 Capital	2020 Capital	2021 Capital	Total
FR-0003 ERRINGTON SEISMIC UPGRADE HALL #2			500,000	1,700,000		2,200,000
MJ-2021 MAJOR CAP - FIRE ERRINGTON	2,000					2,000
VH-2021 VEHICLE - FIRE ERRINGTON	670,000	670,000				1,340,000
Total Fire - Errington	672,000	670,000	500,000	1,700,000		3,542,000

FIRE - ERRINGTON

BUILDING					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	95,762	136,720	210,570	53,202	33,867
FR-0003 ERRINGTON SEISMIC UPGRADE HALL #2			200,000	100,000	
Total Allocated To Capital Projects	-	-	200,000	100,000	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	-	-	200,000	100,000	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	40,000	72,483	40,000	80,000	-
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	40,000	72,483	40,000	80,000	-
Closing Balance Before Interest	135,762	209,203	50,570	33,202	33,867
Interest Income	958	1,367	2,632	665	508
Closing Reserve Balance fund	136,720	210,570	53,202	33,867	34,375
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0
VEHICLE/ EQUIPMENT					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	656,072	155,172	93,958	178,865	222,492
MJ-2021 MAJOR CAP - FIRE ERRINGTON	2,000				
VH-2021 VEHICLE - FIRE ERRINGTON	670,000	195,000			
Total Allocated To Capital Projects	672,000	195,000	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	672,000	195,000	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	171,100	133,786	84,907	43,627	56,667
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	171,100	133,786	84,907	43,627	56,667
Closing Balance Before Interest	155,172	93,958	178,865	222,492	279,159
Interest Income	-	-	-	-	-
Closing Reserve Balance fund	155,172	93,958	178,865	222,492	279,159
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Interest (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Term	0	0	0	0	0
Debt issuing cost rate	0.000	0.000	0.000	0.000	0.000
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	4,636,760	5,832,420	6,453,922	7,165,025	8,059,169
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		5.9%	6.0%	4.0%	4.0%	10.0%	
Property taxes	(333,448)	(353,104)	(374,290)	(389,262)	(404,832)	(445,316)	(1,966,804)
	(333,448)	(353,104)	(374,290)	(389,262)	(404,832)	(445,316)	(1,966,804)
Miscellaneous	(3,637)	(3,637)	(3,673)	(3,710)	(4,318)	(4,988)	(20,326)
Total Operating Revenues	(337,085)	(356,741)	(377,963)	(392,972)	(409,150)	(450,304)	(1,987,130)
Operating Expenditures							
Administration	5,789	11,055	11,276	11,489	11,719	12,036	57,575
Professional fees	200	400	400	400	400	400	2,000
Building ops	6,000	6,000	6,620	6,686	6,820	6,888	33,014
Veh & Equip ops	7,200	9,400	9,588	9,684	9,878	9,976	48,526
Transfer to other gov/org	264,465	283,355	297,523	312,399	328,019	344,420	1,565,716
Contributions to reserve funds	51,231	44,331	36,669	36,427	36,427	45,697	199,551
Total Operating Expenditures	334,885	354,541	362,076	377,085	393,263	419,417	1,906,382
Operating (surplus)/deficit	(2,200)	(2,200)	(15,887)	(15,887)	(15,887)	(30,887)	(80,748)
Capital Asset Expenditures							
Capital expenditures	400,000	610,000				1,500,000	2,110,000
Transfer from reserves	(180,000)	(390,000)					(390,000)
New borrowing	(220,000)	(220,000)				(1,500,000)	(1,720,000)
Net Capital Assets funded from Operations							
Capital Financing Charges							
New debt (principal & interest)	2,200	2,200	15,887	15,887	15,887	30,887	80,748
Total Capital Financing Charges	2,200	2,200	15,887	15,887	15,887	30,887	80,748
Net (surplus)/deficit for the year (Surplus) applied to future years							

Fire - Bow Horn Bay

5 Year Capital Plan

	2017 Capital	2018 Capital	2019 Capital	2020 Capital	2021 Capital	Total
FR-0007 BHB SATELLITE HALL DESIGN & CONST	400,000					400,000
FR-0008 BHB FIREHALL REPLACEMENT 2020					1,500,000	1,500,000
MJ-2029 MAJOR CAP - FIRE BOW HORN BAY	10,000					10,000
VH-2029 VEHICLE - FIRE BOW HORN BAY	200,000					200,000
Total Fire - Bow Horn Bay	610,000				1,500,000	2,110,000

FIRE - BOW HORN BAY

VEHICLE					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	164,633	3,579	33,284	63,154	93,397
VH-2029 VEHICLE - FIRE BOW HORN BAY	200,000				
Total Allocated To Capital Projects	200,000	-	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	200,000	-	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	37,300	29,669	29,454	29,454	38,451
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	37,300	29,669	29,454	29,454	38,451
Closing Balance Before Interest	1,933	33,248	62,738	92,608	131,848
Interest Income	1,646	36	416	789	1,401
Closing Reserve Balance fund	3,579	33,284	63,154	93,397	133,249
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0
BUILDING					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	188,198	14,529	20,829	27,102	33,375
FR-0007 BHB SATELLITE HALL DESIGN & CONST	180,000				
Total Allocated To Capital Projects	180,000	-	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	180,000	-	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	6,331	6,300	6,273	6,273	6,546
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	6,331	6,300	6,273	6,273	6,546
Closing Balance Before Interest	14,529	20,829	27,102	33,375	39,921
Interest Income	-	-	-	-	-
Closing Reserve Balance fund	14,529	20,829	27,102	33,375	39,921
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Interest (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Term	0	0	0	0	0
Debt issuing cost rate	0.000	0.000	0.000	0.000	0.000
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	1,146,314	1,215,101	1,302,680	1,409,078	1,535,387
Debt issuing cost	0	0	0	0	0

FIRE - BOW HORN BAY

EQUIPMENT					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	10,143	843	1,543	2,243	2,943
MJ-2029 MAJOR CAP - FIRE BOW HORN BAY	10,000				
Total Allocated To Capital Projects	10,000	-	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	10,000	-	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	700	700	700	700	700
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	700	700	700	700	700
Closing Balance Before Interest	843	1,543	2,243	2,943	3,643
Interest Income	-	-	-	-	-
Closing Reserve Balance fund	843	1,543	2,243	2,943	3,643
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Interest (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Term	0	0	0	0	0
Debt issuing cost rate	0.000	0.000	0.000	0.000	0.000
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	2,356,143	3,645,360	5,043,049	6,568,054	8,241,379
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		5.4%	5.0%	5.0%	10.0%	5.0%	
Property taxes	(527,960)	(556,409)	(584,229)	(613,441)	(674,789)	(708,531)	(3,137,399)
	(527,960)	(556,409)	(584,229)	(613,441)	(674,789)	(708,531)	(3,137,399)
Grants in lieu of taxes	(1,200)	(800)	(800)	(800)	(800)	(800)	(4,000)
Total Operating Revenues	(529,160)	(557,209)	(585,029)	(614,241)	(675,589)	(709,331)	(3,141,399)
Operating Expenditures							
Administration	6,465	12,689	12,816	13,044	13,174	13,506	65,229
Professional fees	200	400	400	400	400	400	2,000
Building ops	19,250	26,450	26,715	27,482	27,756	28,034	136,437
Veh & Equip ops	8,850	10,225	10,327	10,431	10,535	10,640	52,158
Operating costs	2,000	1,700	1,717	1,734	1,752	1,769	8,672
Transfer to other gov/org	392,395	403,245	415,342	423,649	432,122	440,765	2,115,123
Contributions to reserve funds	100,000	102,500	117,712	127,001	108,774	133,141	589,128
Total Operating Expenditures	529,160	557,209	585,029	603,741	594,513	628,255	2,968,747
Operating (surplus)/deficit				(10,500)	(81,076)	(81,076)	(172,652)
Capital Asset Expenditures							
Capital expenditures	45,000	106,000	50,000	1,204,000	265,000	290,000	1,915,000
Transfer from reserves	(45,000)	(106,000)	(50,000)	(154,000)	(265,000)	(290,000)	(865,000)
New borrowing				(1,050,000)			(1,050,000)
Net Capital Assets funded from Operations							
Capital Financing Charges							
New debt (principal & interest)				10,500	81,076	81,076	172,652
Total Capital Financing Charges				10,500	81,076	81,076	172,652
Net (surplus)/deficit for the year (Surplus) applied to future years							

**Fire - Dashwood
5 Year Capital Plan**

	2017 Capital	2018 Capital	2019 Capital	2020 Capital	2021 Capital	Total
FR-0005 DASHWOOD BUILDING ADDITION	50,000	50,000	1,200,000			1,300,000
MJ-2026 MAJOR CAP - FIRE DASHWOOD	56,000		4,000	15,000		75,000
VH-2026 VEHICLE - FIRE DASHWOOD				250,000	290,000	540,000
Total Fire - Dashwood	106,000	50,000	1,204,000	265,000	290,000	1,915,000

FIRE - DASHWOOD

BUILDING					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	144,475	95,920	100,862	3,293	8,210
FR-0005 DASHWOOD BUILDING ADDITION	50,000	50,000	150,000		
Total Allocated To Capital Projects	50,000	50,000	150,000	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	50,000	50,000	150,000	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	-	53,983	51,170	4,876	8,225
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	-	53,983	51,170	4,876	8,225
Closing Balance Before Interest	94,475	99,903	2,032	8,169	16,435
Interest Income	1,445	959	1,261	41	123
Closing Reserve Balance fund	95,920	100,862	3,293	8,210	16,558
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0
VEHICLE / EQUIPMENT					
Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	309,698	353,698	417,427	489,258	328,156
MJ-2026 MAJOR CAP - FIRE DASHWOOD	56,000	-	4,000	15,000	
VH-2026 VEHICLE - FIRE DASHWOOD	-			250,000	290,000
Total Allocated To Capital Projects	56,000	-	4,000	265,000	290,000
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	56,000	-	4,000	265,000	290,000
Transfers Into Reserve Fund					
Contributions from Operating Fund	100,000	63,729	75,831	103,898	124,916
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	100,000	63,729	75,831	103,898	124,916
Closing Balance Before Interest	353,698	417,427	489,258	328,156	163,072
Interest Income	-	-	-	-	-
Closing Reserve Balance fund	353,698	417,427	489,258	328,156	163,072
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Interest (20 yrs)	0.000000	0.000000	0.000000	0.000000	0.000000
Term	0	0	0	0	0
Debt issuing cost rate	0.000	0.000	0.000	0.000	0.000
New Debt Principal/Int	0	0	0	0	0
New Debt Principal/Int (cumulative)	2,004,490	3,320,500	4,880,105	7,028,471	8,802,603
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues							
Parcel taxes	(139,358)	(139,358)	(139,357)	(139,357)	(139,357)	(139,357)	(696,786)
	(139,358)	(139,358)	(139,357)	(139,357)	(139,357)	(139,357)	(696,786)
Total Operating Revenues	(139,358)	(139,358)	(139,357)	(139,357)	(139,357)	(139,357)	(696,786)
Operating Expenditures							
Debt interest	79,803	79,803	79,803	79,803	79,803	79,803	399,015
Total Operating Expenditures	79,803	79,803	79,803	79,803	79,803	79,803	399,015
Operating (surplus)/deficit	(59,555)	(59,555)	(59,554)	(59,554)	(59,554)	(59,554)	(297,771)
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Existing debt (principal)	59,554	59,554	59,554	59,554	59,554	59,554	297,770
Total Capital Financing Charges	59,554	59,554	59,554	59,554	59,554	59,554	297,770
Net (surplus)/deficit for the year	(1)	(1)					(1)
Add: Prior year (surplus) / deficit	1	1					1
(Surplus) applied to future years							

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		5.0%	6.0%	3.0%	3.0%	2.0%	
Property taxes	(158,758)	(166,759)	(176,765)	(182,067)	(187,530)	(191,280)	(904,401)
	(158,758)	(166,759)	(176,765)	(182,067)	(187,530)	(191,280)	(904,401)
Total Operating Revenues	(158,758)	(166,759)	(176,765)	(182,067)	(187,530)	(191,280)	(904,401)
Operating Expenditures							
Administration	4,488	14,326	24,613	25,105	25,607	26,119	115,770
Professional fees		5,000	2,000	2,000	2,000	2,000	13,000
Building ops	9,420	9,420	9,420	9,420	9,420	9,420	47,100
Veh & Equip ops	34,010	34,550	35,241	35,946	36,305	37,031	179,073
Operating costs	14,930	20,930	21,349	21,776	22,211	22,655	108,921
Transfer to other gov/org	43,250	45,000	45,900	46,818	47,754	48,709	234,181
Contributions to reserve funds	65,440	69,911	38,242	41,002	44,233	45,346	238,734
Total Operating Expenditures	171,538	199,137	176,765	182,067	187,530	191,280	936,779
Operating (surplus)/deficit	12,780	32,378					32,378
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	12,780	32,378					32,378
Add: Prior year (surplus) / deficit	(12,780)	(32,378)					(32,378)
(Surplus) applied to future years							

FIRE - CASSIDY/ WATERLOO

Reserve Fund	2017 Budget	2018	2019	2020	2021
Opening Balance	202,638	274,575	315,563	360,510	409,249
FR-0004 CASSIDY WATERLOO SEISMIC UPGRD		-		-	-
VH-2025 VEHICLE - CASSIDY WATERLOO					
Total Allocated To Capital Projects	-	-	-	-	-
Transfers Out of Reserve Fund					
Transfers to the Operating Fund					
Transfers to Reserve Account					
Transfers to DCC Fund					
Total Transfers Out of Reserve Fund	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Transfers Into Reserve Fund					
Contributions from Operating Fund	69,911	38,242	41,002	44,233	45,346
Transfers from Reserve Account					
Transfers from DCC Fund					
Total Transfers Into Reserve Fund	69,911	38,242	41,002	44,233	45,346
Closing Balance Before Interest	272,549	312,817	356,565	404,743	454,595
Interest Income	2,026	2,746	3,945	4,506	6,139
Closing Reserve Balance fund	274,575	315,563	360,510	409,249	460,734
Draw from Reserve Account					
Net To Borrow	0	0	0	0	0
Sinking Fund (20 yrs)	0.037216	0.037216	0.037216	0.037216	0.037216
Interest (20 yrs)	0.035000	0.040000	0.040000	0.040000	0.050000
Term	20	20	20	20	20
Debt issuing cost rate	0.010	0.010	0.010	0.010	0.010
New Debt Principal/Int		0	0	0	0
New Debt Principal/Int (cumulative)	0	0	0	0	0
Debt issuing cost	0	0	0	0	0

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		3.0%	3.0%	2.0%	2.0%	2.0%	
Property taxes	(94,172)	(97,014)	(99,924)	(101,923)	(103,961)	(106,041)	(508,863)
	(94,172)	(97,014)	(99,924)	(101,923)	(103,961)	(106,041)	(508,863)
Total Operating Revenues	(94,172)	(97,014)	(99,924)	(101,923)	(103,961)	(106,041)	(508,863)
Operating Expenditures							
Administration	2,907	8,539	8,710	8,884	9,062	9,243	44,438
Transfer to other gov/org	89,233	90,512	92,322	94,169	96,052	97,973	471,028
Total Operating Expenditures	92,140	99,051	101,032	103,053	105,114	107,216	515,466
Operating (surplus)/deficit	(2,032)	2,037	1,108	1,130	1,153	1,175	6,603
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	(2,032)	2,037	1,108	1,130	1,153	1,175	6,603
Add: Prior year (surplus) / deficit	(82,796)	(84,828)	(82,791)	(81,683)	(80,553)	(79,400)	(409,255)
(Surplus) applied to future years	(84,828)	(82,791)	(81,683)	(80,553)	(79,400)	(78,225)	(402,652)

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		15.0%	12.0%	3.0%	1.0%	1.0%	
Property taxes	(425,542)	(489,372)	(548,097)	(564,540)	(570,185)	(575,887)	(2,748,081)
	(425,542)	(489,372)	(548,097)	(564,540)	(570,185)	(575,887)	(2,748,081)
Total Operating Revenues	(425,542)	(489,372)	(548,097)	(564,540)	(570,185)	(575,887)	(2,748,081)
Operating Expenditures							
Administration	9,917	25,430	25,939	26,457	26,987	27,526	132,339
Operating costs	86,000	109,503	111,693	113,927	116,205	118,530	569,858
Transfer to other gov/org	342,369	398,932	415,932	418,372	420,861	423,400	2,077,497
Total Operating Expenditures	438,286	533,865	553,564	558,756	564,053	569,456	2,779,694
Operating (surplus)/deficit	12,744	44,493	5,467	(5,784)	(6,132)	(6,431)	31,613
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	12,744	44,493	5,467	(5,784)	(6,132)	(6,431)	31,613
Add: Prior year (surplus) / deficit	(72,696)	(55,818)	(11,325)	(5,858)	(11,642)	(17,774)	(102,417)
(Surplus) applied to future years	(59,952)	(11,325)	(5,858)	(11,642)	(17,774)	(24,205)	(70,804)

	2016 Budget	2017 Proposed Budget	2018	2019	2020	2021	Total
Operating Revenues		6.4%	5.3%	2.0%	3.0%	2.0%	
Property taxes	(75,644)	(80,456)	(84,687)	(86,386)	(88,941)	(90,684)	(431,154)
	(75,644)	(80,456)	(84,687)	(86,386)	(88,941)	(90,684)	(431,154)
Total Operating Revenues	(75,644)	(80,456)	(84,687)	(86,386)	(88,941)	(90,684)	(431,154)
Operating Expenditures							
Administration	846	2,500	3,550	3,586	3,657	3,694	16,987
Professional fees		2,000					2,000
Operating costs	3,176	3,255	3,372	3,480	3,584	3,656	17,347
Transfer to other gov/org	75,000	75,500	77,765	79,320	81,700	83,334	397,619
Total Operating Expenditures	79,022	83,255	84,687	86,386	88,941	90,684	433,953
Operating (surplus)/deficit	3,378	2,799					2,799
Capital Asset Expenditures							
Net Capital Assets funded from Operations							
Capital Financing Charges							
Total Capital Financing Charges							
Net (surplus)/deficit for the year	3,378	2,799					2,799
Add: Prior year (surplus) / deficit	(3,378)	(2,799)					(2,799)
(Surplus) applied to future years							