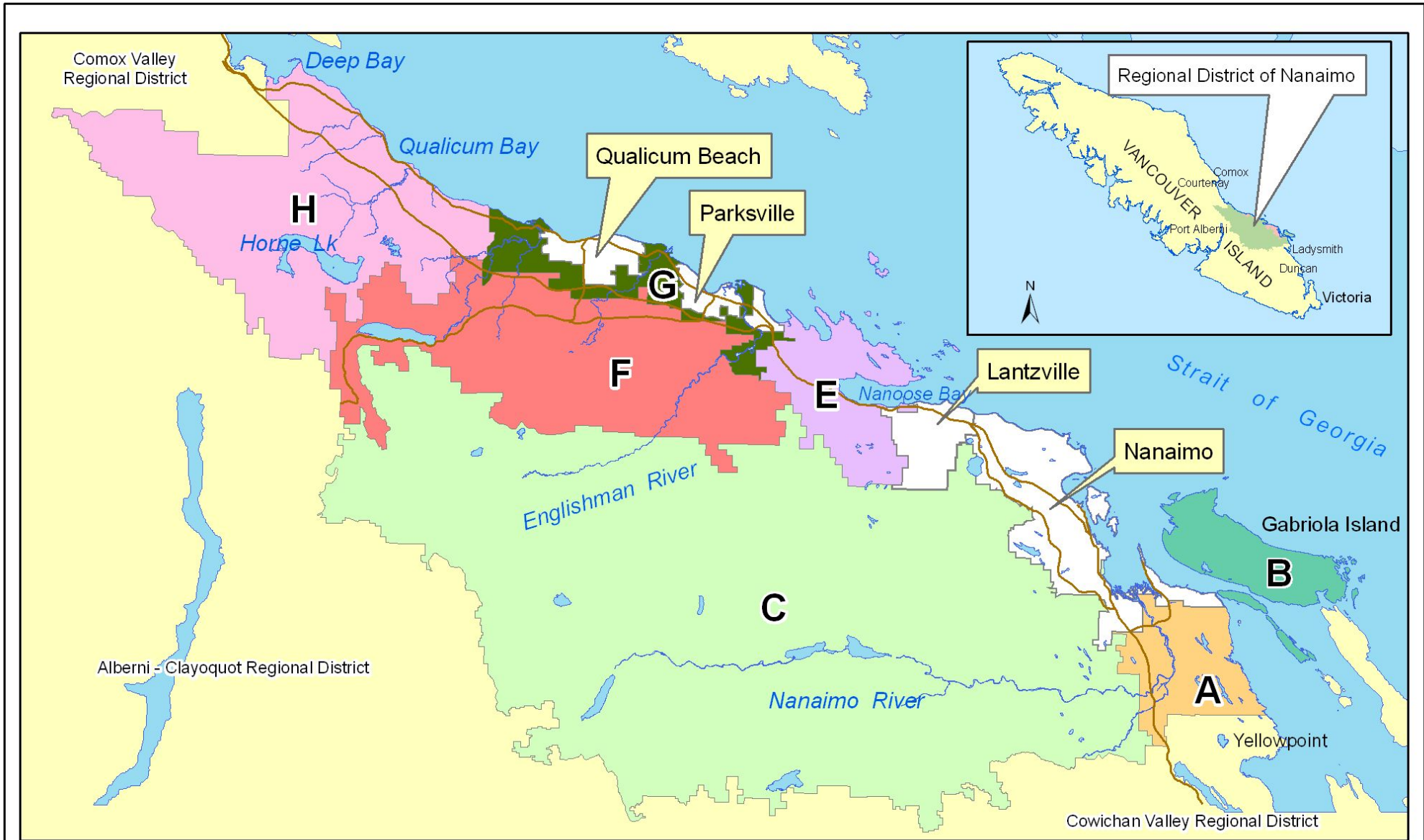


REGIONAL DISTRICT OF NANAIMO ANNUAL FINANCIAL REPORT

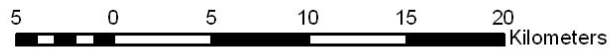
For the Fiscal Year Ending December 31, 2015





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Regional District of Nanaimo



March 31, 2008



TABLE OF CONTENTS

<u>INTRODUCTORY SECTION</u>	Page
Introduction	i-iii
Message from the Chair	iv
Board of Directors	v
Schedule of Committees	vi-viii
Board Strategic Priorities	ix-x
Organization Chart	xi
RDN Departments and Services	xii
Departmental Highlights	xiv-xxxvi
Financial Statements Discussion and Analysis	xxxvii-xlii
 <u>FINANCIAL STATEMENT SECTION</u>	
MANAGEMENT'S RESPONSIBILITY	1
AUDITORS' REPORT	2
CONSOLIDATED STATEMENT OF FINANCIAL POSITION	3
CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS	4
CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS	5
CONSOLIDATED STATEMENT OF CASH FLOWS	6
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS	7-23

<u>SUPPORTING SCHEDULES</u>	Page
CONSOLIDATED SCHEDULE OF REVENUES AND EXPENSES BY SEGMENT - NOTES	24
CONSOLIDATED SCHEDULE OF REVENUES AND EXPENSES BY SEGMENT	25
CHART - 2015 REVENUES AND EXPENDITURES	26
CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS	27
SCHEDULE OF LONG-TERM DEBT- summary by function	28
SCHEDULE OF LONG-TERM DEBT - detailed	29-31
SCHEDULE OF STATUTORY RESERVE FUND ACTIVITIES AND FUND BALANCES	32-33
SCHEDULE OF DEVELOPMENT COST CHARGES AND PARKLAND ACQUISITION FUNDS	34
SCHEDULE OF RECEIPTS AND DISBURSEMENTS - GAS TAX REVENUE TRANSFER PROGRAMS	35
SCHEDULE OF GENERAL REVENUE FUND REVENUE AND EXPENDITURES	36
CHART - 2015 TAX REVENUES BY FUNCTION	37
GENERAL REVENUE FUND DIVISIONAL SUMMARIES	
CORPORATE SERVICES - SCHEDULES OF REVENUES AND EXPENDITURES	
A CORPORATE SERVICES OVERALL	38
A-1 PUBLIC SAFETY SYSTEMS	39
A-2 FIRE DEPARTMENTS	40
STRATEGIC & COMMUNITY DEVELOPMENT - SCHEDULES OF REVENUES AND EXPENDITURES	
B STRATEGIC & COMMUNITY DEVELOPMENT OVERALL	41
B-1 BYLAW ENFORCEMENT	42
REGIONAL & COMMUNITY UTILITIES - SCHEDULES OF REVENUES AND EXPENDITURES	
C REGIONAL & COMMUNITY UTILITIES OVERALL	43
C-1 WASTEWATER MANAGEMENT	44
C-2 WATER SUPPLY MANAGEMENT	45
C-3 SEWERAGE COLLECTION	46
C-4 STREET LIGHTING	47
RECREATION & PARKS SERVICES	
D RECREATION & PARKS OVERALL	48
D-1 COMMUNITY PARKS	49
TRANSPORTATION & SOLID WASTE SERVICES	
E TRANSPORTATION & SOLID WASTE SERVICES OVERALL	50

<u>FINANCIAL AND OPERATIONAL STATISTICS SECTION</u>	Page
REVENUES AND EXPENDITURE TRENDS – 2011-2015	51
REVENUES, EXPENDITURES AND ACCUMULATED SURPLUS – 2011-2015	52
TAX CONTRIBUTIONS BY PARTICIPATING AREA - 2011-2015	52-53
ELECTORAL AREA CONSTRUCTION ACTIVITY - 2011-2015	54
WASTEWATER - POPULATION AND FLOW - 2010-2015	55
TRANSIT RIDERSHIP - 2009 - 2015	56
SOLID WASTE MANAGEMENT: ANNUAL TONNES VS POPULATION - 2010 - 2015	57
NET TAXABLE VALUES 2011 - 2015	58



INTRODUCTION

The purpose of this Annual Financial Report is to provide readers with a clear insight into the financial results for the 2015 Fiscal Year, as well as the results of the range of activities carried out by staff under the direction of the Board as per the adopted financial plan and the Board Strategic Plan.

This Annual Financial Report is divided into four sections for convenience:

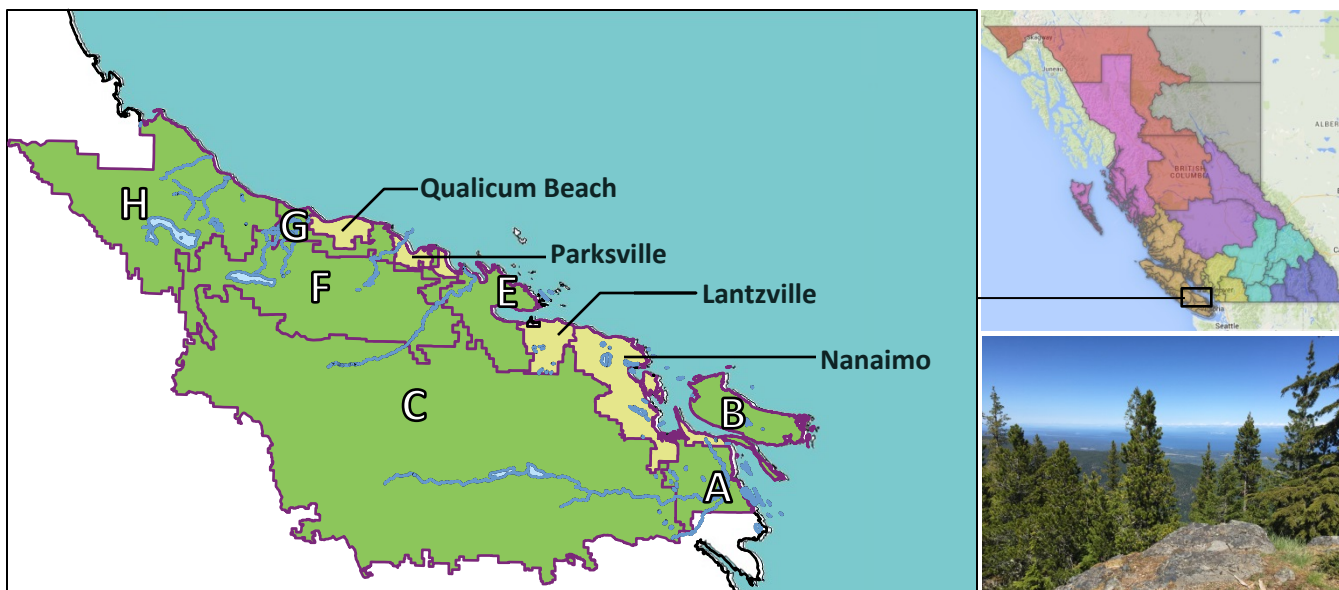
Introductory Section: Introduces the Board of Directors, outlines the structure of the organization, describes the Regional District of Nanaimo, and highlights 2015 departmental accomplishments.

Financial Statements Section: Contains the audited consolidated financial statements and notes to the financial statements for 2015.

Supporting Schedules Section: Contains schedules showing financial activities in more detail, including reserve fund transactions, overall operating revenues and expenditures and statements of revenues and expenditures for individual services provided by the Regional District.

The presentation of results in the supporting schedules conforms to the requirements of the *Local Government Act* for Regional Districts to account for revenues and expenditures at the service level.

Financial and Operational Statistics Section: Contains a number of statistical summaries about the Regional District as well as graphic representations of current and historic operating results.



REGIONAL DISTRICT OF NANAIMO – WHO WE ARE

The Regional District of Nanaimo is one of 29 regional governments in British Columbia. Regional Districts are governed by a Board of Directors whose members are appointed from member municipalities' councils and elected from the Region's Electoral Areas.

The Regional District of Nanaimo is situated within the traditional territory of several First Nations, including three that have villages and other lands under their jurisdiction within the region: Snuneymuxw, Snaw-Naw-As and Qualicum First Nation. The Board recognizes the rich cultural history of the region's First Nations and is committed to developing positive working relationships to the benefit of all residents of the region.

As a local government, the Regional District of Nanaimo is a regional federation of four municipalities and seven electoral areas.

The four municipalities are the **City of Nanaimo**, the **City of Parksville**, the **Town of Qualicum Beach**, and the **District of Lantzville**.

The Electoral Areas are:

- A:** Cedar, South Wellington, Yellow Point, Cassidy
- B:** Gabriola, De Courcy, Mudge Islands
- C:** Extension, Nanaimo Lakes, East Wellington, Pleasant Valley
- E:** Nanoose Bay
- F:** Coombs, Hilliers, Errington, Whiskey Creek, Meadowood
- G:** French Creek, San Pareil, Little Qualicum
- H:** Bowser, Qualicum Bay, Deep Bay

Regional Districts are BC's way of ensuring that all British Columbians have access to necessary services, regardless of where they live.

The RDN has a workforce of 282 full and part time staff, with another 122 temporary and casual employees. With this staff, the RDN provides and coordinates a range of services within member municipalities and unincorporated electoral areas.

In terms of financial scale, the RDN ranks fourth in total expenditures after Metro Vancouver, Capital Regional District, and the Peace River Regional District.

The following table shows the RDN's role as a local government service provider compared to that of its Member municipalities.

Service	Regional or Sub-Regional (provided by the RDN to a combination of members)	Provided by RDN to Electoral Areas Only	Municipal Only (provided by municipalities to municipalities)
General Government Administration	✓		✓
Economic Development	✓		
Wastewater Treatment	✓		
Solid Waste Disposal	✓		
Solid Waste Collection and Recycling	✓		✓
Sewer Collection		✓	✓
Water Services	✓	✓	✓
Street Lighting		✓	✓
Recreation	✓	✓	✓
Community Planning		✓	✓
Regional Growth Management	✓		
Public Transit	✓		
Regional and Community Parks	✓	✓	
Building Inspection		✓	✓
Bylaw Enforcement		✓	✓
Fire and Rescue Services		✓	✓
Emergency Preparedness	✓	✓	✓



Bill Veenhof, Chairperson
Regional District of Nanaimo, Board of Directors

MESSAGE FROM THE CHAIR

On behalf of the Regional District of Nanaimo Board of Directors, I am pleased to present the 2015 Annual Financial Report. The report provides a detailed description of the Regional District of Nanaimo's financial position which I'm happy to report remains very strong.

2015 was a year of achievement and change for the Regional District Board of Directors and RDN staff. In December, I was honoured to be elected Board Chair and would like to take this opportunity to thank the Board of Directors for their vote of confidence and thank my predecessor, Joe Stanhope, for his years of service in the role. In December, we also said farewell to CAO Paul Thorkelsson and welcomed Dennis Trudeau as interim CAO while a recruitment process is underway to select a permanent replacement.

Throughout 2015, the Board worked together to create our Strategic Plan for 2016-2020. Our new vision focuses on enhancing our region's environmental, social and economic health while remaining resilient to change. This vision will guide us as we make decisions over the coming years.

We had many achievements in 2015 including the announcement that the RDN Transit fleet will soon be the first in Canada to run entirely on Compressed Natural Gas. Progress continued at the Greater Nanaimo Pollution Control Centre where the marine outfall replacement project is on track to be completed in 2016. The review of the Official Community Plan for Area 'H' got underway, several projects supporting agriculture in the region also moved forward, as did work to update the Regional Growth Strategy. We also took some important steps towards strengthening ties with local First Nations, including community-to-community forums between Qualicum First Nation and the RDN Board to promote dialogue on topics of mutual interest.

In addition to these highlights, the RDN continued the daily work of collecting household waste, operating recreational facilities and maintaining our extraordinary park system. We are advancing our long-term vision for the region on many fronts thanks to a solid foundation of sound fiscal management as outlined in this report.



Bill Veenhof, Chairperson



BOARD OF DIRECTORS

Board Structure

An elected Board of 17 Directors governs the Regional District of Nanaimo. One director is elected to the Board from each of the seven Electoral Areas A, B, C, E, F, G, and H. Seven directors are appointed from the City of Nanaimo municipal Council. One director is appointed from each of the remaining member municipal Councils: the District of Lantzville, the City of Parksville and the Town of Qualicum Beach.

The current Board of Directors was elected to office for the four year term from January 1, 2015 to December 31, 2018. Historically, local government elections have been held in November, every three years. This changed with the election held in November 2014, with the local government term of office increasing from three to four years.

Board of Directors

Electoral Area A
 Electoral Area B
 Electoral Area C
 Electoral Area E
 Electoral Area F
 Electoral Area G
 Electoral Area H

City of Nanaimo
 City of Nanaimo
 City of Nanaimo
 City of Nanaimo
 City of Nanaimo
 City of Nanaimo
 City of Nanaimo
 District of Lantzville

City of Parksville
 Town of Qualicum Beach

Alec McPherson
 Howard Houle
 Maureen Young
 Bob Rogers
 Julian Fell
 Joe Stanhope
 Bill Veenhof,
Chair
 Bill McKay
 Bill Bestwick
 Jerry Hong
 Jim Kipp
 Wendy Pratt
 Ian Thorpe
 Bill Yoachim
 Colin Haime,
Deputy Chair
 Marc Lefebvre
 Teunis Westbroek



SCHEDULE OF COMMITTEES

BOARD and COMMITTEE OF THE WHOLE

Bill Veenhof (Chair)	Colin Haime (Deputy Chair)			
Alec McPherson	Howard Houle	Maureen Young	Bob Rogers	Julian Fell
Joe Stanhope	Bill McKay	Bill Bestwick	Jerry Hong	Jim Kipp
Wendy Pratt	Ian Thorpe	Bill Yoachim	Marc Lefebvre	Teunis Westbroek

STANDING COMMITTEES

Electoral Area Planning Committee

Joe Stanhope (Chair)	Bob Rogers (Deputy)			
Alec McPherson	Julian Fell	Maureen Young	Bill Veenhof	

Executive Committee

Bill Veenhof (Chair)				
Colin Haime	Joe Stanhope	Alec McPherson	Howard Houle	Bill Bestwick
Wendy Pratt	Marc Lefebvre			

SELECT COMMITTEES

D69 Community Justice Select Committee

Marc Lefebvre (Chair)				
Bob Rogers	Joe Stanhope	Bill Veenhof	Julian Fell	Teunis Westbroek

SELECT COMMITTEES (cont'd)

Emergency Management Select Committee

Bob Rogers (Chair)

Alec McPherson	Howard Houle	Maureen Young	Julian Fell	Joe Stanhope
Bill Veenhof				

Nanaimo Regional Hospital District Select Committee

Wendy Pratt (Chair)

Alec McPherson	Joe Stanhope	Teunis Westbroek	Marc Lefebvre	Ian Thorpe
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Solid Waste Management Select Committee

Alec McPherson (Chair)

Joe Stanhope	Howard Houle	Maureen Young	Marc Lefebvre	Teunis Westbroek
Bill McKay	Jim Kipp	Jerry Hong		

Sustainability Select Committee

Colin Haime (Chair)

Alec McPherson	Howard Houle	Maureen Young	Julian Fell	Bill Veenhof
Marc Lefebvre	Teunis Westbroek	Jim Kipp	Wendy Pratt	

Transit Select Committee

Teunis Westbroek (Chair)

Alec McPherson	Maureen Young	Bob Rogers	Joe Stanhope	Bill Veenhof
Marc Lefebvre	Colin Haime	Bill McKay	Bill Bestwick	Jerry Hong
Bill Yoachim				

Regional Parks and Trails Select Committee

Colin Haime (Chair)

Alec McPherson	Howard Houle	Maureen Young	Bob Rogers	Julian Fell
Joe Stanhope	Bill Veenhof	Jerry Hong	Wendy Pratt	Ian Thorpe
Bill Yoachim	Marc Lefebvre	Teunis Westbroek		

Northern Community Economic Development Select Committee

Bob Rogers (Chair)

Marc Lefebvre	Teunis Westbroek	Julian Fell	Joe Stanhope	Bill Veenhof
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COMMISSIONS

District 69 Recreation Commission

Julian Fell	Joe Stanhope (Alternate)
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Electoral Area A Parks, Recreation and Culture Commission

Alec McPherson

Schedule of Committees

ADVISORY COMMITTEES

Agricultural Advisory Committee

Howard Houle (Chair) Julian Fell Colin Haime

Fire Services Advisory Committee

Bill Veenhof (Chair) Maureen Young Julian Fell Joe Stanhope Bob Rogers

Grants-In-Aid Advisory Committee

Maureen Young (Chair) Marc Lefebvre

Liquid Waste Management Plan Monitoring Committee

Ian Thorpe (Chair) Alec McPherson Bob Rogers Marc Lefebvre

Regional Solid Waste Advisory Committee

Alec McPherson (Chair) Bill McKay (Deputy Chair)

PARKS AND OPEN SPACE ADVISORY COMMITTEES

Electoral Area 'B'	Howard Houle	Electoral Area 'C'	Maureen Young
Electoral Area 'E'	Bob Rogers	Electoral Area 'F'	Julian Fell
Electoral Area 'G'	Joe Stanhope	Electoral Area 'H'	Bill Veenhof

SCHEDULED STANDING COMMITTEES

	Appointment	Alternate
Arrowsmith Water Service Management Board	Bob Rogers	Joe Stanhope
AVICC Special Committee on Solid Waste	Alec McPherson	Bill McKay
Central South RAC for Island Coastal Economic Trust	Bill Veenhof	
Englishman River Water Service Management Board	Joe Stanhope, Bob Rogers	
Island Corridor Foundation	Bill McKay (Board Appointee) Colin Haime (RDN Member)	
Mount Arrowsmith Biosphere Foundation	Julian Fell	
Municipal Finance Authority	Joe Stanhope	Alec McPherson
Municipal Insurance Association	Alec McPherson	Jim Kipp
Nanaimo Parks & Recreation Commission	Alec McPherson (A) Howard Houle (B) Maureen Young (C)	
North Island 911 Corporation	Joe Stanhope	Marc Lefebvre
Oceanside Homelessness Task Force	Bill Veenhof	
Oceanside Tourism Association	Bob Rogers	Joe Stanhope
Snuneymuxw First Nations/Regional District of Nanaimo Protocol Agreement Working Group	Bill Veenhof , Alec McPherson, Bill Yoachim	
Te'Mexw Treaty Negotiations Committee	Colin Haime	Julian Fell
Vancouver Island Regional Library Board	Howard Houle	Maureen Young



BOARD STRATEGIC PRIORITIES

The Regional District of Nanaimo Strategic Plan 2016 – 2020 identifies five strategic priorities for the current term of office: **Focus on Governance, Focus on Service and Organizational Excellence, Focus on Relationships, Focus on Economic Health and Focus on the Environment.** These priorities represent the overarching themes for the 2016 – 2020 period and highlight important cross-cutting issues that touch all aspects of the RDN’s work. Integral to these strategic priorities is the vision that: **Our Region is environmentally, socially, and economically healthy; resilient and adaptable to change. Residents of the Region meet their needs without compromising the ability of future residents to do the same.**

Focus on Governance: The RDN will cooperate and advocate as a Region while recognizing the uniqueness of each community.

- We will develop our governance structure to reflect our unique municipal/electoral area demographics.
- We will create an electoral area caucus to enhance regional governance.
- We will review our Board composition as our community changes and grows.

Focus on Service and Organizational Excellence:

The RDN will deliver efficient, effective and economically viable services that meet the needs of the Region. The RDN will focus on organizational excellence in all aspects of our daily actions and service delivery to our customers.

- We view our emergency services as core elements of community safety.
- We will fund infrastructure in support of our core services employing an asset management focus.
- As we invest in regional services we look at both costs and benefits – the RDN will be effective and efficient.
- We recognize community mobility and recreational amenities as core services.
- We recognize and plan for the impact of our aging population.
- We will advocate for transit improvements and active transportation.
- We will ensure our processes are as easy to work with as possible.

Board Strategic Priorities

Focus on Relationships: The RDN will continue to develop and encourage meaningful relationships.

- We value our First Nations relationships and will integrate their input in future planning and service delivery.
- We will focus on improved two-way communication within the Regional District and with our communities.
- We recognize all volunteers as an essential component of service delivery. We will support the recruitment and retention of volunteers.
- We look for opportunities to partner with other branches of government/community groups to advocate for our Region.
- We will facilitate/advocate for issues outside of our jurisdiction.

Focus on the Environment: The RDN recognizes that a healthy environment is key to economic development and a healthy community.

- We will have a strong focus on protecting and enhancing our environment in all decisions.
- We will evaluate air quality and climate impacts as factors in our infrastructure and services planning.
- We will prepare for and mitigate the impact of environmental events.
- We will include conservation of resources as a planning factor.

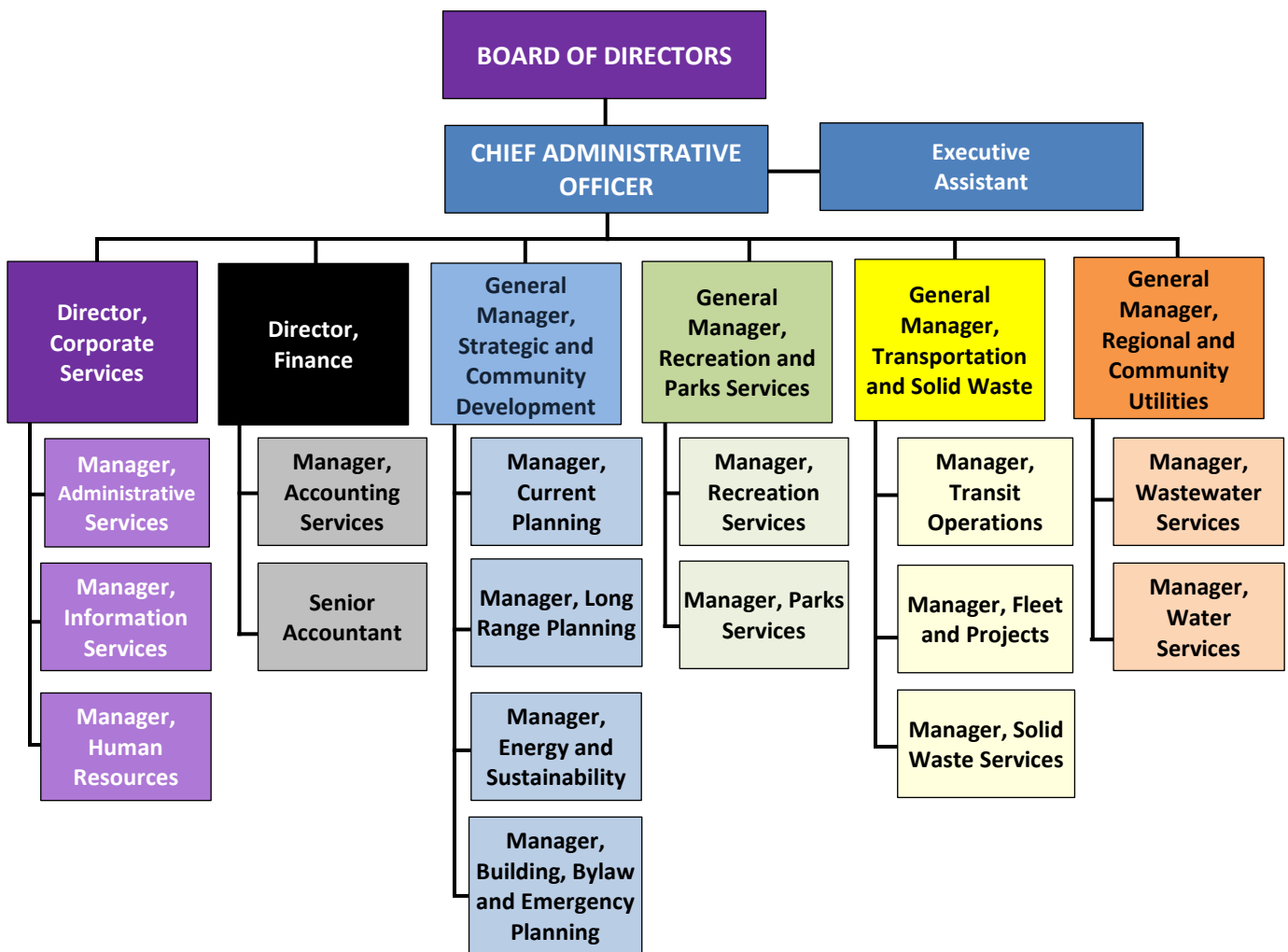
Focus on Economic Health: The RDN will look at all our activities through an economic lens.

- We will support our traditional industries: forestry, tourism, manufacturing, fishing, knowledge-based and technology-based industries.
- We recognize the importance of water in supporting our economic and environmental health.
- We will foster economic development.
- We see eco-tourism as a key economic opportunity in our Region.
- We recognize the importance of agriculture and aquaculture in our Region.





RDN ORGANIZATIONAL CHART





RDN DEPARTMENTS AND SERVICES

The RDN's management and operations are divided into six service areas:

Corporate Services

- General Government Administration
- Corporate Communications
- Information Technology and Mapping
- Human Resources
- Electoral Areas Administration

Finance

- Financial Services
- Fire Services Administration

Community and Strategic Development

- Current Planning – Subdivision, Zoning and Development Applications
- Long Range Planning – Regional Growth and Official Community Plans
- Economic Development
- Energy and Sustainability
- Building Permits and Inspections
- Bylaw Enforcement
- Emergency Preparedness Coordination

Recreation and Parks Services

- Recreation Programming
- Oceanside Place Multiplex Arena
- Ravensong Aquatic Centre
- Regional Parks and Trails
- Community Parks

Transportation and Solid Waste

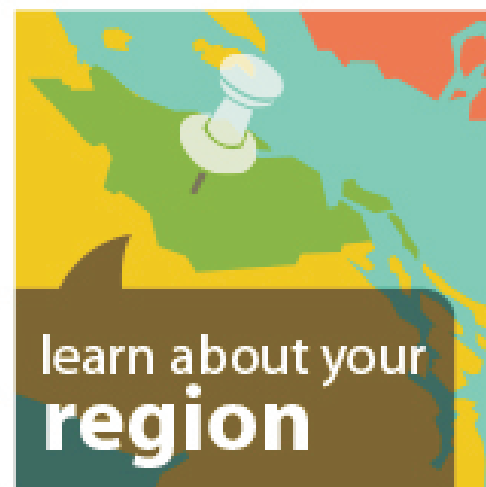
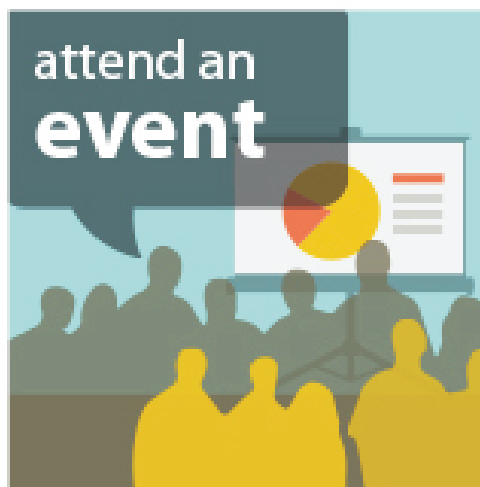
- Conventional Bus Operations
- HandyDart Bus Operations
- Transit Planning, Fleet Maintenance and Management
- Solid Waste Disposal Management, Planning, Collection and Recycling

Regional and Community Utilities

- Wastewater Treatment Planning, Management and Operations
- Water, Sewer and Street Lighting - Local Services
- Drinking Water and Watershed Protection



get involved.





*Dennis Trudeau, Interim Chief Administrative Officer
Regional District of Nanaimo*

DEPARTMENTAL HIGHLIGHTS

CHIEF ADMINISTRATIVE OFFICER

The Chief Administrative Officer directs the overall planning, coordination and control of the activities and business affairs of the Regional District.

Message from Dennis Trudeau, Interim CAO

Although my tenure as Interim CAO only began at the end of 2015, I am pleased to report that we made great progress throughout the year. Several highlights come to mind when I think back on 2015 and a common theme of collaboration and innovation emerges. We have many partners across the region involved in innovative projects of all sizes and I would like to mention just a few of those projects here.

In June, a joint venture with the City of Parksville to develop a regional water supply received important funding from the governments of Canada and British Columbia. The Englishman River Water Service Joint Venture received \$6 million from the New Building Canada Fund. This investment in municipal infrastructure will ensure the area has a healthy, consistent water supply and the project is a great example of collaboration across all levels of government.

Our extremely hot, dry summer last year and the resulting confusion about watering restrictions led

to an important collaboration between regional water purveyors. Meetings were held throughout the fall and winter to develop a watering restrictions framework that could be used across the region to help create consistency and clear messaging for residents. This is a great example of how a collaborative approach at the regional level can benefit everyone.

Another very innovative and collaborative project in 2015 was the creation of a Taxi Saver Service on Gabriola Island. People For Healthy Communities will administer the program which is for residents who have disabilities or seniors with low incomes. This is a service that is outside of the BC Transit system and unique in the province. It meets the goals of the Board Strategic Plan by enabling residents to age in place and is another example of a collaboration ‘success story’ from 2015.

These are just a few of the projects that Board members and staff were passionate about in 2015. It was a year full of progress, collaboration and innovation with our many community partners.



Dennis Trudeau, Interim CAO



REGIONAL AND COMMUNITY UTILITIES

Randy Alexander, General Manager

Sean De Pol, Manager, Wastewater Services

Mike Donnelly, Manager, Water and Utility Services

Wastewater Services

The Regional District owns and operates four wastewater treatment facilities, twenty-two pump stations and two septage receiving sites between Qualicum Beach and the Duke Point peninsula. These facilities treat wastewater from approximately 121,200 residents.

The **Greater Nanaimo Pollution Control Centre** is a primary treatment plant located on Hammond Bay Road in the City of Nanaimo. It is the largest of the four facilities operated by the Regional District, serving properties within the City of Nanaimo, portions of the District of Lantzville and some Snuneymuxw First Nations lands. In total, this facility treats wastewater from about 92,200 residents.

The second largest wastewater treatment facility within the Regional District is located on Lee Road

in French Creek (Electoral Area 'G'). The **French Creek Pollution Control Centre** is a secondary treatment plant serving a population of about 27,500 people living in French Creek, the City of Parksville, the Town of Qualicum Beach and smaller areas north of Qualicum (Surfside) and south of Parksville (Pacific Shores).

The **Nanoose Bay Pollution Control Centre** in Electoral Area 'E' (Fairwinds) is a primary treatment plant serving about 1,400 residents.

A small secondary treatment plant is located in the Duke Point Industrial Park at the southern end of the City of Nanaimo. The **Duke Point Pollution Control Centre** treats wastewater from the industrial park and from about 37 properties located in the Cedar Village Centre (Electoral Area 'A').

Departmental Highlights

All of the Regional District’s wastewater treatment facilities have excellent operating results – consistently meeting discharge permit levels assigned by the provincial and federal governments. Major upgrades are scheduled for the three larger facilities over the next ten years. Such projects include an expansion at the French Creek plant and the provision of secondary treatment at the Nanaimo and Nanoose plants. The Nanaimo plant outfall is also being replaced so it can continue protecting the environment. Development cost charge bylaws for all three areas are in place to help pay for future treatment capacity requirements.

Community Sewer Systems

Sewer collection systems are located in Electoral Areas ‘A’ (Cedar Village), ‘E’ (Fairwinds/Pacific Shores) and ‘G’ (French Creek/Barclay Crescent/Surfside). Sewage is conveyed to the Duke Point Plant in Electoral Area ‘A’, the Nanoose Bay (Fairwinds) treatment plant in Electoral Area ‘E’ and the French Creek treatment plant in Electoral Area ‘G’.

The RDN completed an agreement in 2015 to extend sewer services to Snuneymuxw First Nations lands. Sewage from these properties will be conveyed to the Nanaimo plant.

The RDN is dedicating \$350,000 from the federal Gas Tax Fund transfer to complete Sewer Servicing Studies for Bowser Village and Cedar Village. Studies began in 2013 and completion is targeted for 2017.

The Wastewater and Water Services departments work closely together to ensure the proper treatment and disposal of wastewater.

Liquid Waste Management Plan

The Minister of Environment approved the RDN’s Liquid Waste Management Plan Amendment in October 2014. The plan represents the RDN’s long term strategy for wastewater management and

treatment. The review involved a broad range of stakeholders who participated in evaluating wastewater treatment options, facility upgrades, regulatory and educational programs, and operational goals. By balancing environmental, economic, operational and social considerations, wastewater management planning contributes to the sustainability and livability of the region. The RDN is now implementing the plan. Secondary treatment upgrades at the Nanaimo (completion by 2018/2019) and Nanoose (completion by 2023) plants and replacement of the Nanaimo plant outfall (completion in 2016) are among projects embedded in the plan. More information is posted at www.rdnLWMP.ca.



LIQUID WASTE MANAGEMENT PLAN

Septic Smart

Private onsite (e.g. septic) systems provide wastewater treatment to properties not connected to community sewer. The Septic Smart education program was launched in 2008 to help residents recognize the importance of monitoring and maintaining their septic systems and to help reduce the number of failing onsite systems in the region. To date more than 1,200 residents have attended Septic Smart workshops across the region.

SepticSmart



Since 2014, this program has given residents more than \$55,000 in rebates to help them maintain their septic systems. Get more information at www.SepticSmart.ca.

Source Control

Source control means reducing the level of contaminants and the amount of wastewater flowing to the treatment plants. Preventing pollution from entering the treatment systems reduces frequency and cost of upgrades and improves the quality of effluent and biosolids. Source control protects the health and safety of the environment, the public and employees, and the integrity of the wastewater collection and treatment infrastructure. The RDN's Get Involved website arose from the Source Control program and was developed in collaboration with other RDN departments. Check it out at RDNGetInvolved.ca.

Environmental Management System

Since 2005, the Wastewater Services Department has been ISO 14001 certified for excellence in environmental management. The ISO standard is an internationally recognized protocol that focuses on an integrated systems approach to ensure facilities are operated safely and effectively. To maintain its certification, the department is audited annually for compliance with the ISO 14001 standard.

Biosolids

Biosolids are nutrient-rich, humus-like materials that are produced through the wastewater treatment process. The Regional District's wastewater facilities produced approximately 1,150 dry tonnes of biosolids in 2015. The RDN currently has an innovative partnership with Vancouver Island University and SYLVIS Environmental to manage biosolids in a forest fertilization program which meets the conditions of the Provincial Organic Matter Recycling Regulation. This use of biosolids is an economically and environmentally sustainable opportunity to provide essential nutrients safely back to the natural environment. Visit our biosolids partner page at www.nanaimobiosolids.ca to learn more about our award winning biosolids program.

Benchmarking

The Wastewater Services Department participates in the National Water and Wastewater Benchmarking Initiative. This initiative is a partnership of 55 Canadian municipalities and Regional Districts who measure, track and report on the operation of their facilities. Through consultation and workshops, participants identify best practices to continually improve facility performance and cost effectiveness.

Water & Utility Services

The Regional District operates and manages the supply and distribution of water, the collection of wastewater, and the provision of streetlighting services to approximately 4,600 properties outside of municipal boundaries. It also manages the region-wide Drinking Water & Watershed Protection Program.

Departmental Highlights

Community Water Systems

Water systems are located in Electoral Areas ‘A’ (Decourcey), ‘E’ (Nanoose Bay Peninsula), ‘F’ (Melrose Terrace/Whiskey Creek) and ‘G’ (French Creek/Englishman River/San Pareil/Surfside).

Most Regional District water service areas rely on groundwater year round. In the summer months, additional water from Englishman River is provided to the Nanoose Peninsula system through a connection to the City of Parksville. This connection is possible because the Nanoose Bay Bulk Water Service, which covers the Nanoose Bay Peninsula Water Service area, is a partner in the Arrowsmith Water Service and Englishman River Water Service Joint Venture (see *Arrowsmith/ Englishman River Water Service Joint Venture* description below). The Parksville connection will be replaced by a permanent water intake and treatment plant scheduled to be in service by September 2018.

The Water and Utility Services Department is entering the third year of a 5 year, \$2.6 million, capital upgrade project to replace aging distribution infrastructure in the Nanoose Bay Peninsula Water Service Area.



Drinking Water & Watershed Protection

The Drinking Water and Watershed Protection Service (www.dwwp.ca) carries out initiatives intended to increase the knowledge base for water resources so that we can help protect surface and ground water resources. Several initiatives are underway, including but not limited to:

- A Select Committee of the Board, with the assistance of a multi-stakeholder advisory committee, will guide the implementation of the Drinking Water Action Plan;
- To assist in future growth planning, Phase 1 of the Water Budget quantifies how much water is available within the water regions in the Regional District, how much is being used, and identifies areas of concern and areas where further information gathering is required;
- A region-wide rainwater harvesting incentive program and well protection rebate program are available in 2016;
- Through the Community Watershed Monitoring Network, the RDN works with the Ministry of Environment and community stewardship groups to monitor surface water quality in 17 watersheds across the region. This program helps identify rivers and streams that may be showing signs of stress, allowing for further actions to improve their ecological health.



The successful Team WaterSmart outreach and education program provides information and organizes learning events to assist residents in protecting and conserving our water resources.

Departmental Highlights

Arrowsmith/Englishman River Water Service Joint Venture

The RDN, the City of Parksville and the Town of Qualicum Beach are members in the Arrowsmith Water Service joint venture which was established to provide a secure, long-term supply of surface water for the two municipalities, as well as Electoral Areas ‘E’ and ‘G’ (French Creek).

In the late 1990’s, the joint venture constructed a dam and reservoir on Arrowsmith Lake, west of the City of Parksville. In 2000, the Regional District’s Nanoose Bay Bulk Water Service constructed a distribution main along Northwest Bay Road to provide water from the dam via the Englishman River.

Approximately 50% of the water stored in the Arrowsmith Lake reservoir is allocated to support the fisheries in the Englishman River. This water, along with amounts released for domestic purposes, creates better conditions for spawning and migration of salmon, steelhead and other fish in the river. The joint venture works cooperatively with federal and provincial fisheries departments to manage the river flows and releases from the Arrowsmith Reservoir, particularly during critical low flow periods.



Design for the construction of the next phase of work, which includes a new river intake and a water treatment plant, is now underway. The Town of Qualicum Beach and French Creek have determined that they do not require additional water at this time and will not share in the next phase. As a result, the City of Parksville and the Regional District formed a second joint venture known as the Englishman River Water Service. The new joint venture agreement allows the Town of Qualicum Beach to pay for a share of subsequent capital works should it wish to access its share of the water stored in the dam.

The total cost of the current river intake and treatment project is \$24 million. In June 2015, a grant of \$6 million was received through the New Building Canada Plan (Small Communities Fund) towards the cost of the project.

The feasibility of using confined underground aquifers to store excess river flow during the winter months and releasing it to supplement dam releases in dry summer periods is being considered. This approach has the potential to reduce peak demands and the size of the Englishman River treatment plant. Water diverted to the aquifer storage areas would be treated before being stored and disinfected again when released.





RECREATION AND PARKS

Tom Osborne, General Manager

Dean Banman, Manager, Recreation Services

Wendy Marshall, Manager, Parks Services

The Recreation and Parks Department is responsible for creating and coordinating recreation programs, operating recreation facilities, and acquiring, managing and planning the development of regional and community park lands. The department pays particular attention to assisting people with disabilities and families with lower incomes in attaining their sport and recreation goals.

The members of the Regional District collaborate in a variety of creative ways to provide their residents with high quality recreational opportunities.

The Regional District owns and operates two recreation facilities: Oceanside Place, a multiplex/arena located in Parksville, and the Ravensong Aquatic Centre in Qualicum Beach. Both facilities are funded by residents living in these municipalities as well as the four surrounding

electoral areas ('E'*, 'F', 'G' and 'H'). These sub-regional facilities provide residents with high quality amenities to utilize in the important pursuit of active and healthy living. The four northern Electoral Areas also contribute funding to the maintenance and operations of municipal sports fields. As well, Regional District staff schedule sports field use on behalf of School District #69 (Qualicum), Parksville and Qualicum Beach.

Recreation Services

The Northern Community Recreation Service, which is supported by Parksville, Qualicum Beach and Electoral Areas 'E', 'F', 'G' and 'H', supplements regional programming with additional programming in Electoral Areas 'F' and 'H'. Decentralizing some program delivery to more locally based entities creates opportunities closer to home. In Electoral

* Electoral Area 'E' funds Oceanside Place but not Ravensong Aquatic Centre

Departmental Highlights

Area ‘F’, residents can also contact the Arrowsmith Community Recreation Association, while a part time programmer is on site in Electoral Area ‘H’.

In 2015, as part of a multi-year agreement with Qualicum Beach, Parksville and School District #69 (Qualicum), recreation services staff coordinated over 2,900 sports field and court bookings.

The department had just over 5,172 registrations for adult, youth, child and preschool programs in 2015 and provided over 96 program opportunities. In addition, the Financial Assistance Program provided 116 households free access to RDN recreation services, 25 individuals received 1,008 hours of support for inclusion services and 29 community recreation projects were supported with \$52,074 in grant funding.

Residents in Electoral Areas ‘A’ and ‘B’ fund local recreation services specific to their communities. Additionally, they participate in funding with Electoral Area ‘C’ and the District of Lantzville for regionally significant recreation facilities and sports fields located in the City of Nanaimo.

The Gabriola Recreation Society coordinates recreation opportunities on Gabriola Island. In Electoral Area ‘A’, the Recreation and Culture Commission oversees grant programs and facility planning in the Cedar/Yellow Point/Cassidy areas.

Ravensong Aquatic Centre

The Ravensong Aquatic Centre is located at the Civic Centre in the Town of Qualicum Beach and is supported by the City of Parksville, Town of Qualicum Beach and Electoral Areas ‘F’, ‘G’ and ‘H’.

The swimming pool was constructed in 1994/1995 and underwent a major exterior retrofit and equipment upgrade in 2010/2011.

In 2015, the Aquatic Centre had attendance of 89,000 visitors and saw close to 4,800 hours of use.

Oceanside Place

The multiplex arena facility opened in 2003 and is attached to Wembley Mall located at the north end of the City of Parksville on Highway 19A.

Oceanside Place is funded by the municipalities of Parksville and Qualicum Beach, as well as Electoral Areas ‘E’, ‘F’, ‘G’ and ‘H’ – a wonderful example of the strength of cooperation in bringing high quality recreational opportunities to smaller communities.

Oceanside Place houses two NHL regulation sized ice sheets named after local hockey hero Howie Meeker and ice skating athlete Victor Kraatz. One of the more unique aspects of the facility is the circular ice sheet named the Oceanside Pond. The facility, with its three ice sheets and open-air atmosphere, is a popular attraction for residents of Oceanside as well as visitors to the area.

Multipurpose rooms, a meeting room, a concession, skate shop and the main office for the Recreation Services arm of the department are all centrally located at Oceanside Place.

Oceanside Place 2015 Usage

**8,000 hours
of facility
usage**

**21,000
Attendance at
public sessions**



In contrast to the Ravensong Aquatic Centre where the majority of use is admissions and registrations in department swim sessions and programs, operating hours at the multiplex are mostly occupied by organized groups renting hours for their use.

Departmental Highlights

Community Parks

Each Electoral Area supports the purchase, development and maintenance of neighbourhood parks through an individual Community Parks budget. The Regional District obtains much of its neighbourhood parkland through dedications during the subdivision approval process but it may also accept cash in lieu and purchase land that is desirable to the community.

There are 195 community parks totaling in excess of 611 hectares of land, most of them in a natural state.

In recent years, some community parks have been developed to a higher level such Meadow Drive Park (EA 'C') and Extension Miners Park (EA 'C').



Other popular community parks include Rollo McClay sports field and Joyce Lockwood on Gabriola Island, Brickyard (EA 'E'), and Errington Park (EA 'F').

In 2013, three Community Park projects received funding from the Provincial Community Recreation Program. The Henry Morgan Community Park project (EA 'H') was completed in 2013 and the Cedar Skate Board Park (EA 'A') was completed in 2014. The Meadowood Drive project (EA 'F') was completed in 2015 and the opening held during the summer.

Other significant projects undertaken in 2015 include the concept design for Huxley Community Park (EA 'B') and design completion and construction initiation at Blueback Community Park (EA 'E').

In 2015, work continued on a variety of community trail projects though the use of Community Works Funds. Projects currently in the design and/or construction stage include the Village Trail along North Road on Gabriola Island (EA 'B') and the Arrowsmith Community Trail in the Cranswick Road allowance. Projects that were completed include the design and development of Claudet Road Community Park trails (EA 'E') and the Arrowsmith Community Trail along Price Road (EA 'F'). On Gabriola at Rollo Community Park (EA 'B'), staff worked with community members on the installation of a playground funded by donations and Community Works Funds.

Regional Park and Trails

The Regional Parks and Trails system comprises 2,061 hectares of land and more than 70 kilometres of trails. Since 2005, the Regional Parks and Trails plan has guided the acquisition and operation of regional park lands. The Regional Parks and Trails Select Committee will review the 2005 plan and advise the Regional Board on updates that reflect where we have been and our aspirations for parks and trails in the future.



Departmental Highlights

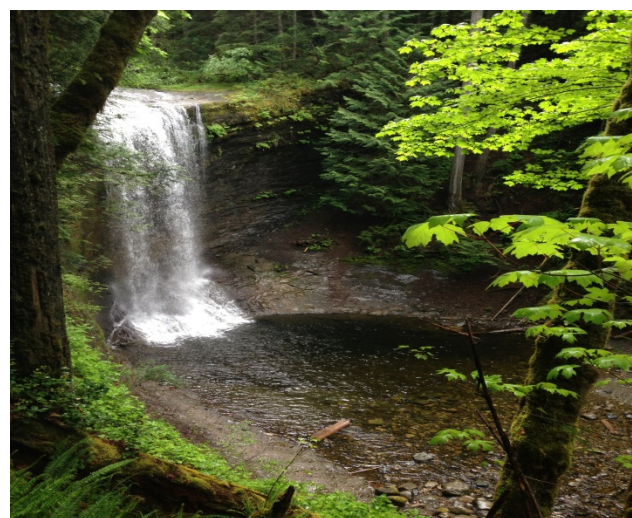
The Regional Parks system includes 12 parks, two of which are campgrounds (one at Horne Lake in Electoral Area ‘H’ and a second at Descanso Bay on Gabriola Island).

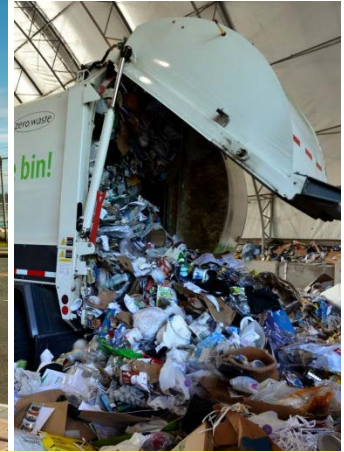
Our trail network includes a portion of the Trans Canada Trail south of the City of Nanaimo, the Morden Colliery Regional Trail in Electoral Area ‘A’, the Top Bridge Trail on the outskirts of the City of Parksville, the historic Arrowsmith CPR Trail in Electoral Areas ‘C’ and ‘F’, and the Lighthouse Country Trail in Electoral Area ‘H’.

In 2014, the design and costing of the proposed bridge crossing at Nanaimo River along the Morden Colliery Regional Trail was initiated using Community Works Funds for Electoral Area ‘A’. In 2015, an open house was held and community support received to proceed to the detailed design phase for a bridge and trail that will accommodate equestrian use. Detailed design and working through various approval processes will take place in 2016.

The detailed design of the E&N Rail Trail from Parksville to Coombs along the Alberni line was completed in 2015. The final approvals were received and the costing confirmed. Construction will take place in 2016 with the completion expected in December. This project has funding support from the Federal Gas Tax program in the amount of \$2.6 million and from Community Works Funds for Electoral Area ‘F’ (\$400,000) and Electoral Area ‘G’ (\$125,000).

Regional Parks are acquired and financed in many ways. Over the years, the Regional District has partnered with the Nature Trust of BC, Ducks Unlimited and the Nanaimo Area Land Trust, as well as securing Provincial land grants and dedication of land under development proposals.





TRANSPORTATION AND SOLID WASTE SERVICES

Daniel Pearce, Acting Director

Darren Marshall, Manager, Fleet and Projects
Larry Gardner, Manager, Solid Waste Services

Transportation Services

Transportation Services is responsible for the planning and delivery of conventional and custom (handyDART) transit operations within the Regional District of Nanaimo. Transportation Services is also responsible for a wharf on Gabriola Island which is used for emergency evacuations.

Transit services are paid for by taxpayers in the City of Nanaimo, the District of Lantzville, Electoral Areas 'A', 'C' (handyDART only), the City of Parksville, the Town of Qualicum Beach, and Electoral Areas 'E', 'G' and 'H'.

Residents in Extension in Electoral Area 'C' and in Electoral Area 'F' do not have transit routes in their areas, nor do they contribute through property taxes for transit service – however, residents in those areas can use the transit system by commuting to a nearby centre.



Funding for transportation services comes from a combination of local property taxes, transit fares and partnership funding from BC Transit. While the funding of transit services is complex, the service itself is seamlessly integrated, providing connections to get people to work, educational institutions, medical appointments and recreational facilities between Deep Bay and Cedar.



RDN Transit Admin Building

Departmental Highlights

In 2014, the Transit department, in conjunction with BC Transit, completed a 25-year Transit plan titled the 'RDN Future Plan' which prioritizes transit investments and provides an implementation strategy to transform today's network into the future network. The plan forecasts that a fleet of 160 buses and 400,000 service hours will be required to operate transit services by 2039.

Conventional Transit

There are 49 conventional transit buses and 14 handyDART vehicles in the fleet, delivering just over 140,000 operating hours of service annually.

Conventional transit services run seven days per week from 6:00 am to 12:00 am on weekdays with modified hours on weekends and statutory holidays. In 2015, the system provided an estimated 2.72 million rides – the projection for 2016 is 2.8 million rides.



In September 2015, the conventional transit system increased service by 5,000 annual hours. As a result of this expansion, a new route called the #40 Express was implemented. This route connects Woodgrove Centre, Nanaimo North Town Centre, Country Club Centre, Vancouver Island University and downtown Nanaimo with 10 to 15 minute service in the peak times of the day. Other transit changes included improved service to the route #25 Ferry Shuttle and expanded service utilizing a small community bus on Parksville's route #88.

Further, Transportation staff have been working on a request for proposal with BC Transit staff to implement an additional 24 Compressed Natural Gas buses to the RDN Transit fleet. The RDN is

proud to be the first BC Transit community looking forward to a 100% CNG fleet and appreciates the support of the Province of British Columbia, FortisBC and BC Transit in achieving this goal by 2017.

Custom Transit (handyDART)

The Custom Transit service has a fleet of 14 ARBOC low floor accessible mini-buses offering maximum flexibility to persons with disabilities. The custom system provided over 67,500 rides in 2015 using approximately 26,500 hours of service.

About 90% of custom transit hours are provided to customers who live in the City of Nanaimo, District of Lantzville and Electoral Areas 'A' (Cedar) and 'C' (Pleasant Valley). Some custom transit service is available on Saturdays and Sundays in the southern part of the region – mainly within the City of Nanaimo.

In 2015, Custom Transit service in District 68 was extended to 9 p.m. on weekdays to address changing demands.

In District 69 (NanOOSE Bay, Parksville, French Creek, Qualicum Beach), there are 58 hours a week of service.

In 2015, Transportation staff also started work on a Contribution Agreement specific to Gabriola Island, and outside of the BC Transit partnership, to provide financial support for an independent transit system on Gabriola Island.



Departmental Highlights

Solid Waste Management

Solid Waste Services is responsible for planning, regulating and operating solid waste disposal facilities as well as programs for the collection, recycling and diversion of solid waste.

Solid Waste plans, policies, programs and facility management are guided by a Provincial Ministry of Environment approved Solid Waste Management Plan (SWMP). The first SWMP was prepared in 1988 and was last amended in 2009. The plan reflects a long-term vision of how the Regional District will promote Zero Waste and manage residual waste disposal.

A review of the SWMP is currently underway. Stage 1, a review of the existing waste management system, was completed in 2013. Stage 2 began in 2014 with the establishment of a new Regional Solid Waste Advisory Committee made up of public representatives as well as a Select Committee made up of Board members who guide the process. Stage 2 is nearing completion and will provide the preferred options for managing waste in the future with the goal of further advancing Zero Waste.

Stage 3, the final stage, which sets out the plan implementation schedule, adoption of the plan, and Provincial approval, is expected to take place in early 2017. Public engagement is a key component of the review process and will increase as proposed concepts are refined.

Adherence to the policies and goals of the current SWMP has resulted in the RDN achieving a diversion rate of 68% and a per capita disposal (landfilled) rate of 364 kg per year, one of the lowest rates in Canada. A jurisdictional scan carried out in 2016 showed that waste tracking varies considerably throughout the world making direct comparisons of waste disposal rates difficult. Nevertheless, the review concluded that the RDN has one of the lowest disposal rates within the developed nations of the world.

Zero Waste Initiatives

The theme of Zero Waste focuses on reducing the region's environmental footprint. The Regional District has made a long-term commitment to achieving Zero Waste by diverting garbage to conserve resources and landfill space. Limiting landfill disposal reduces greenhouse gases.



Making it Happen

In addition to disposal bans, and a program for licensing private recycling facilities, the Zero Waste Program includes supporting educational outreach to local schools through a funding partnership between the RDN and the City of Nanaimo.

Residential Curbside Collection

Residential collection services within the RDN are provided by a mix of municipal crews (Nanaimo and Qualicum Beach for the Town's residential garbage) and a private contractor who collects all three material streams in Parksville, Lantzville and the RDN Electoral Areas as well as the food waste and recycling in Qualicum Beach. Curbside collection service includes weekly collection of household food waste and alternating every-other-week collection of garbage and recyclables. More than 28,000 single family homes receive this service from the RDN.

Following the 2014 changes to curbside recycling regulations, 2015 saw steady improvement in the quality of recyclable materials collected at the curb. Through various information and outreach activities, collection staff and residents became more comfortable with (and therefore compliant

Departmental Highlights

with) the rule changes around acceptable recyclable items.



Volumes of residential food waste collected continues to be steady at approximately 6,200 tonnes, or an annual average of 115 kg per household (about 30% by weight of the total curbside materials collected).

Use of the collection day reminder service continues to expand with 2,880 residents signing on for reminders via their personal devices (smart phones and tablets).

Illegal Dumping Prevention

The Illegal Dumping Prevention Program is operated in partnership between Solid Waste and Bylaw Enforcement staff to coordinate illegal dumping prevention activities, investigate complaints, and work with concerned communities and agencies.

In 2015, all complaints were resolved by having the responsible individuals undertake the cleanup, hiring a contractor to do so, or by requesting the landowner or agency responsible for managing the land to take action. A major focus in 2015 was



strengthening relationships with key partners including land owners and other government agencies to all take an active role in illegal dumping prevention and clean up.

Tipping fees were waived for community organized clean ups with 17 organized community clean ups happening in 2015. Over 85 tonnes of illegally dumped material was removed by community clean ups and 14 tonnes by an RDN contractor.

Solid Waste Disposal Facilities

The Regional Landfill located on Cedar Road in Nanaimo and the Church Road Transfer Station near Parksville both provide region-wide solid waste disposal facilities and process approximately 135 tonnes of material per day.

Tipping fee revenues remain below historic levels. This reduced revenue has been offset by operational efficiencies at the facilities and tipping fees have remained unchanged since January 2014 at \$125 per tonne for mixed solid waste.

The major capital project that was initiated late in the year was construction of the new garage and office buildings at the Cedar Road facility. Replacement of the existing buildings is necessary to allow construction of the North Berm in 2016. The North Berm is critical infrastructure to stabilize the landfill should there be a significant seismic event in the area. The North Berm also provides the benefit of approximately ten years of air space giving the landfill a total projected capacity to serve the region until 2040. These capital projects are the culmination of about 10 years of planning and development.



Departmental Highlights

Policy and Inter-Jurisdictional Liaison

Solid Waste Services staff continue to be actively involved with a number of industry based organizations. These include having memberships with, and in some cases sitting on the Boards of, the Recycling Council of BC, the Coast Waste Management Association, Solid Waste Association of North America, the National Zero Waste Council, and the BC Product Stewardship Council. Involvement with these associations helps develop and influence policies to improve waste diversion and increase the effectiveness of local government in sustainably managing solid waste.





STRATEGIC AND COMMUNITY DEVELOPMENT

Geoff Garbutt, General Manager

Jeremy Holm, Manager, Current Planning

Paul Thompson, Manager, Long Range Planning

Chris Midgley, Manager, Energy and Sustainability

Tom Armet, Manager, Building, Bylaw & Emergency Planning

Current Planning

Current Planning is responsible for the review and processing of all development related applications within six of the Electoral Areas ('A', 'C', 'E', 'F', 'G' and 'H') and provides advice to the Board and its committees with respect to planning related issues.

The department responds to enquiries from the general public, external agencies and developers regarding application and evaluation processes, policies and procedures. Current Planning also provides advice and administrative support to the Board of Variance and the Agricultural Advisory Committee.

In 2015, the department processed the following development applications (2014 comparative figures are included in brackets):

- 9 Rezoning/OCP (8 - 2014)
- 77 Development Permit/Variance (75 - 2014)
- 11 Board of Variance appeal (7 - 2014)
- 5 Agricultural Land Reserve (7 - 2014)
- 29 Subdivision (25 - 2014)

The department continued to provide accurate information in a timely manner to the Board and the general public and to complete applications within established processing timelines.

The 2016 Current Planning work plan includes, among other projects:

- Communication tower siting protocol
- Initiation of Bylaw 500 review
- Rural area signage consultation

Departmental Highlights

Long Range Planning

The Long Range Planning department coordinates the review and implementation of Official Community Plans for the Electoral Areas and the Regional Growth Strategy, which is the guiding master planning document for the whole Regional District.



The Regional Growth Strategy (RGS) contains the vision for maintaining the region’s quality of life and includes goals and policies regarding where to encourage urban development and at the same time protect the natural environment. The most recent version of the strategy is found in Bylaw No. 1615, which was adopted by the Regional Board in November 2011.

Accomplishments for 2015 include: an annual progress report on RGS implementation; completion of a process to develop targets and indicators for the RGS; a web based reporting system for the targets and indicators; development of changes to zoning bylaws to better support agriculture; participation in the Oceanside Health and Wellness network; and publication of resources on housing and agriculture.

Some of the focus areas for the department over the next three years include:

- Bylaw changes and other actions to support agriculture;
- Addressing the issue of sea level rise; and
- A review of the Electoral Area ‘H’ OCP.

Energy and Sustainability

The purpose of the Energy and Sustainability department is to coordinate initiatives that enhance community and corporate sustainability by taking strategic approaches to climate change, energy management and community self-sufficiency.

Highlights for 2015 include: continued delivery of the successful green building incentive program and workshop series, with \$47,700 in incentives provided to residents over the course of the year and over 300 attendees to green building workshop events, including a Passive House training session; substantially completing a community identification signage program for Electoral Area ‘E’ (Nanoose Bay);



investing over \$60,000 in corporate energy efficiency upgrades for RDN facilities; receiving third reading and adoption for bylaw amendments to better accommodate green building features and renewable energy systems for homes in the region’s electoral areas; coordinating a corporate-wide asset management program; and executing contribution agreements to incorporate high efficiency water and heating systems, as well as renewable energy systems, into local organizations’ facilities.



Departmental Highlights

Economic Development

In 2015, Regional District of Nanaimo Electoral Areas ‘A’, ‘B’ and ‘C’ contributed \$164,000 to the Nanaimo Economic Development Commission (NEDC). Over the next two years, Electoral Areas ‘A’, ‘B’ and ‘C’ will increase their contribution to a maximum of \$191,000 in 2017.

The NEDC is managed independently by an Executive Director and staff. Its performance is overseen by members of a Board of Directors who report results of the Commission’s work to the Regional District on a quarterly basis.

The District 69 members administer the Northern Community Economic Development Program, allocating over \$63,000 in 2015 toward economic development projects in Electoral Areas ‘E’, ‘F’, ‘G’ and ‘H’, and the communities of Parksville and Qualicum Beach.

Projects and organizations supported through the Northern Community Economic Development program in 2015 were:

- Farmers Feed Families – Coombs Farmers Institute;
- BladeRunners Youth Employment– CVIJOBS;
- Beehive Networking Event – Oceanside Women’s Business Network;
- Regional Mobile Trail and Tour – Parksville Qualicum Beach Tourism Association;
- Regional Business Walks – Parksville and District Chamber of Commerce;
- Qualicum Beach Airport Business Plan – Town of Qualicum Beach;
- Economic Impacts of Summer Events – Qualicum Beach Chamber of Commerce;
- Vision 2020 Market Development Roadmap – Qualicum Beach Community Education and Wellness Society;
- Mobile Responsive Digital Design – Qualicum Beach Downtown Business Association.

Building and Bylaw

Building Inspection

In addition to advising on the issuing of building permits and inspecting construction within the Electoral Areas of the Regional District, the department also provides building permit and inspection services under contract to the District of Lantzville.

The development climate was again quite steady in 2015, recovering considerably from the 2008/2009 slow down. Construction in the Regional District’s Electoral Areas consists mostly of single-family dwellings, with a small number of multi-family, commercial and industrial projects.

In 2015, the department issued 594 permits with a construction value of \$86.9 million, generating \$1.2 million in permit revenues. By comparison, 591 permits were issued in 2014 with a construction value of \$83.5 million and permit revenues of \$1.14 million.



The department’s web page provides information on permit requirements, zoning and related information which assists in streamlining the permit application process. The public can also access building permit statistics online and submit some documents by email, reducing the need to mail or personally deliver permit documentation.

Bylaw Enforcement

Bylaw Enforcement staff respond to noise, nuisance and a range of land use complaints as well as concerns regarding dangerous dogs at large in the

Departmental Highlights

Electoral Areas and the District of Lantzville. Bylaw Enforcement Officers investigated approximately 600 individual complaints in 2015.

The investigation of Regional District bylaw contraventions can be complex and often requires staff to assume a coordinating role with other agencies such as the RCMP, Agricultural Land Commission, and Federal Fisheries and Conservation Officers. To promote positive working relationships with these agencies, Bylaw Enforcement staff regularly participate in inter-agency training and meetings. Bylaw Enforcement staff also provide support to the Regional District's Emergency Program.

The Bylaw Services component of the Regional District's website includes comprehensive information on Regional District regulations and allows the public to submit complaints online.

Emergency Planning Services

The Regional District of Nanaimo's Emergency Management Program encompasses mitigation, preparedness, response, and recovery. The Program plans and prepares communities and staff to respond to and recover from emergencies and major disasters.

Notable Emergency Management response, projects and initiatives undertaken in 2015 included:

- Emergency Operations Centre (EOC) training for existing and new staff, EOC notification practice, provincial/JIBC webinars;
- Attendance by staff and Directors to EMBC's Senior and Elected Official Workshop;
- Two regional emergency communications drills;
- 34 Neighbourhood Emergency Planning (NEP) Preparedness workshops, 17 new groups and over 2,000 households involved in NEP to date;
- Rapid Damage Assessment and First Aid training;

- 2 day NEP Workshop/Disaster Simulation in Coombs with over 400 community participants;
- Seasonal Hazard Awareness public meetings held for winter preparations in flood and landslide prone areas and collaboration with fire departments to promote FireSmart in the summer;
- ESS level 1 callouts and ongoing volunteer recruitment and retention of ESS and Emergency Communications in all Electoral Areas and Lantzville;
- Emergency Preparedness Week events around the region included Emergency Preparedness Expo, community displays and media events;
- Staff activated the EOC to level 2 in response to summer fires in Cedar and Coombs that required evacuation, traffic re-routing, multiple fire departments/unified Command and EOC site support and coordination;
- Completed D69 Service Agreement (ESS/Emergency Communications) renewal for an additional 5 year term.





CORPORATE SERVICES

Joan Harrison, Director

Jacque Hill, Manager, Administrative Services

Mike Moody, Manager, Information Services

Kelli Dolan, Manager, Human Resources

The Corporate Services department liaises with citizens, external agencies, staff of the member municipalities and other Regional District staff to strengthen and support the regional federation. This department is often the first point of contact for citizens seeking information and assistance from the Regional District.

Corporate Services oversees and coordinates the legislative business of the Regional District, Corporate Communications services and provides Human Resources management, Information Technology and Geographic Information Services. Corporate Services is one of the most diverse service departments in the Regional District.

Administrative Services

Administrative Services provides general support



to the Board, oversees preparation of Board and Committee agendas and minutes, manages all aspects of referendums, elector approval and general elections, and coordinates records management including bylaws and agreements. This department also processes requests made under the *Freedom of Information and Protection of Privacy Act*, administers updates to the Regional District’s website, and manages the Property Management Contract for the Administration and Transit buildings.

In 2015, the Administrative Services Department was responsible for conducting an Alternative Approval Process for Gabriola Island within Electoral Area ‘B’ for “Gabriola Island Taxi Saver Contribution Service Establishment Bylaw No. 1725.”

Departmental Highlights

Corporate Communications

The Communications Coordinator oversees scheduling and preparation of all RDN corporate communications, including the writing and publication of the *Perspectives* newsletter, *Electoral Area Updates*, special publications (such as elections and budget), news releases and website content. The Communications Coordinator is also the key liaison with local media, is responsible for media event coordination and regularly works with communications officers from other agencies.

Highlights from 2015 include the publicity and communications planning for the Meadowood Community Park Grand Opening and the June announcement of federal funding for the Englishman River water intake. The Communications Coordinator also assisted with First Nations protocol and planning for major events and meetings including the swearing in of Alternate Director Chief Recalma.

Human Resources

Human Resources staff are responsible for providing advice, consultation and assistance to the organization on all aspects of personnel management including health and safety, employee benefit plans, employee wellness, recruitment and selection, employee and labour relations, corporate training and development, job evaluation and employee orientation.

In 2015, a four-year Collective Agreement with CUPE was completed and ratified by the Board.

Information Technology & GIS

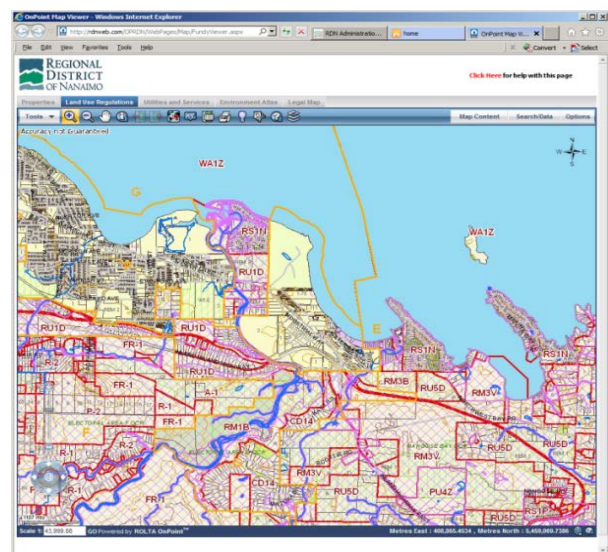
The Information Technology and GIS department oversees and provides technology and telecommunications support as well as delivers geographic information services. Technology is a critical organizational support element assisting all departments in achieving their business goals and objectives. The Regional District has computing resources in 21 facilities throughout the region with

approximately 261 personal computers, application servers and related peripheral equipment.

Information technology services are provided regionally from the corporate head office. The department continually strives to increase organization efficiency through technology improvements.

2015 saw the deployment of a new Firewall / Universal Threat Management Solution for the corporate network and the implementation of CityView mobile for Building Inspection and Bylaw Services.

One of the most popular parts of the Regional District's website is the RDN Map section which allows citizens, property developers and real estate agents to find property information without staff assistance. Improvements to RDN mapping services including enhanced aerial photography was a priority for 2015 and will continue to be an ongoing priority in future years.



The Geographic Information Services department maintains this system and plays a key role in producing maps for Official Community Plan and Regional Growth Strategy reviews. The department can run scenarios and illustrate the different results in a colourful, intuitive way.



FINANCE SERVICES

Wendy Idema, Director

Tiffany Moore, Manager, Accounting Services

Manvir Manhas, Senior Accountant

The twelve member Financial Reporting team develops financial management policies, performs financial forecasting services and maintains accounting systems necessary to assist departments in achieving capital and operational targets.

The Accounting Services section maintains over 17,500 Utility accounts generating upwards of 21,000 customer invoices annually. Staff process over 18,000 vendor invoices annually and provide payroll services for all RDN employees issuing approximately 550 T4s annually.

The department relies on technology to achieve its goal of providing accurate and timely information to staff and the public.

Customers can go online through the Web Customer Services Access Point to view their account transactions. This Access Point also contains general property information, including assessments, and lawyers and notaries are able to

generate online certificates of outstanding utility charges. As an example of how technology has helped the department, 75% of account payments are received electronically, eliminating the need for customers to make a trip to our offices. Our goal is to continue to increase electronic payments and to increase the number of customers receiving email delivery of their invoices by 0.5% per year.

Staff in the Financial Reporting section coordinate and prepare the Regional District's five-year financial plan, the audited financial statements and the annual financial report. The financial plan quantifies current year workplans and forecasts activities for the next five years. There are over 100 service areas within the RDN each with its own tax requisition and budget. Examples include Southern and Northern Community Transit, Community Planning and various water and sewer services.

Departmental Highlights

The 2015 Financial Plan included approximately \$83 million for operational and \$36 million for capital spending funded through a combination of taxes, user fees, grants and transfers from reserves held. Approximately 55% or \$65 million of the annual budget is allocated to transit, wastewater treatment and other utility services.

The annual financial report includes the results of the annual independent audit of the Regional District’s activities and transactions, and assures the Board and the public that revenues and expenditures are accounted for properly.

The full text of the financial plan and the annual report are available on the Regional District’s website at www.rdn.bc.ca.

Fire Departments

Communities in the Regional District’s Electoral Areas support six volunteer fire departments:

Extension Fire	Electoral Area C
Nanoose Bay	Electoral Areas E/F/G
Errington	Electoral Areas F/G
Coombs-Hilliers	Electoral Area F
Dashwood	Electoral Areas F/G/H
Bow Horn Bay	Electoral Area H

The volunteer fire departments are operated by Societies to make day to day operational decisions and recommend capital improvements to the buildings and equipment. Most of the fire departments operate in areas that do not have fire hydrants and depend on tankers and above ground water tank installations to carry and store water.

Maintenance of rigorous training standards and ongoing volunteer participation in these departments are key components of the success of, but also the areas of most challenge for, local fire departments.

The Regional District also has fire protection contracts with the City of Nanaimo for East Wellington/Pleasant Valley (Electoral Area ‘C’), the City of Parksville and Town of Qualicum Beach for

French Creek/San Pareil (Electoral Area ‘G’) and the Cranberry Fire District for Cassidy/Spruston/Timberlands Road (Electoral Areas ‘A’ and ‘C’).

During 2015, the Regional District undertook a consultant review of rural fire service delivery in response to the updated requirements of the Office of the Fire Commissioner’s Structure Firefighters Competency and Training Playbook. The results of this review will be implemented over the 2016 and 2017 years. New engine truck purchases were initiated for the Nanoose Bay and Coombs-Hilliers Fire Departments and construction plans are underway for upgrades or new halls in other parts of the District including the Dashwood and Bow Horn Bay areas.





FINANCIAL STATEMENTS

DISCUSSION AND ANALYSIS

The following discussion and analysis is an overview of the consolidated financial statements, notes and supporting schedules of the Regional District of Nanaimo (RDN) for the year ended December 31, 2015, which can be found on Pages 3 to 50. The RDN completes its consolidated financial statements using CPA Canada Public Sector Accounting Board standards. These consolidated statements incorporate the activities of our Operating, Capital and Reserve funds including the elimination of all interdepartmental and interfund transactions.

Consolidated Statement of Financial Position

The Consolidated Statement of Financial Position (Page 3) outlines the financial assets, liabilities, non-financial assets and accumulated surplus values for the RDN. A five year summary of these amounts is shown in the table below.

Financial assets of \$164.9 million (2014: \$154.6 million) are made up of the cash, investments and receivables of the RDN including debt receivable from other jurisdictions of \$69.1 million (2014: \$68.2 million). The municipalities within the RDN borders (Nanaimo, Parksville, Lantzville and Qualicum Beach) as well as the Vancouver Island Regional Library (VIRL) borrow through the RDN for long-term capital financing.

Summary Table of Financial Position: RDN 2011-2015

	2011	2012	2013	2014	2015
Financial Assets	\$117,259,502	\$113,915,100	\$138,002,495	\$154,634,442	\$164,902,749
Liabilities	<u>108,028,063</u>	<u>97,774,609</u>	<u>113,271,087</u>	<u>124,116,520</u>	<u>127,487,908</u>
Net Financial Assets	9,231,439	16,140,491	24,731,408	30,517,922	37,414,841
Non-financial Assets	<u>161,495,777</u>	<u>173,453,447</u>	<u>176,024,689</u>	<u>176,978,321</u>	<u>179,071,458</u>
Accumulated Surplus	\$170,727,216	\$189,593,938	\$200,756,097	\$207,496,243	\$216,486,299

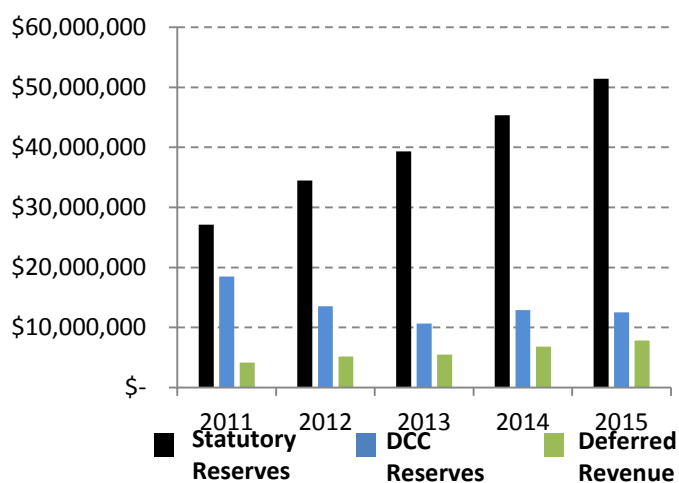
Financial Statements – Discussion and Analysis

Note 12 to the statements on Page 17 provides further details on the debt receivable. The change from 2014 is a result of financing for the Town of Qualicum Beach’s Fire Hall (\$4.6 million) offset by principle reduction on existing debt. Cash and investments totaling \$90.7 million in 2015 largely represent the deferred revenue and reserve funds held for future infrastructure purchases in the wastewater, water, fire services, parks and other services managed by the RDN. Schedules of Statutory Reserve and Development Cost Charge (DCC) Reserve funds are provided on Pages 32 to 34.

Reserve fund increases of \$6.1 million from 2014 reflect the significant capital plans for future wastewater, transit and fire services infrastructure where a combination of debt financing and reserve funding will be required. Over the 2016 to 2020 period, it is anticipated that \$32 million will be added to reserves and up to \$80 million will be utilized for capital projects.

Liabilities of \$127.5 million (2014: \$124.1 million) represent the short and long-term debt, leases and unfunded liabilities of the RDN. Unfunded liabilities at \$12.6 million (2014: \$12.0 million) are the estimated value of future closure and post-closure monitoring costs for the regional landfill. As well the estimated cost of future retirement benefit obligations for staff are incorporated; however, this obligation is currently at a fully funded status.

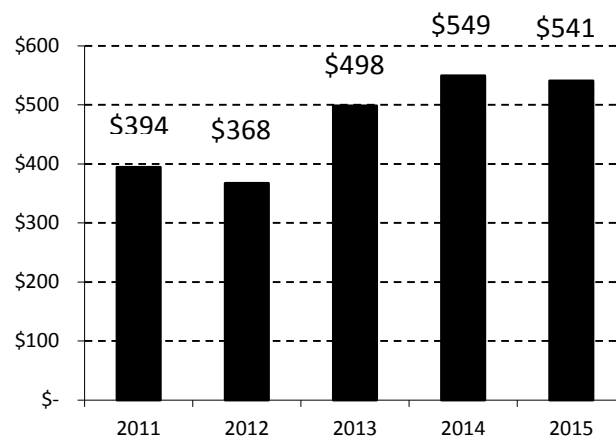
Summary Graph: Reserve and DCC Balances



These amounts are largely based on estimates and have increased from 2014 as a result of increased areas of the landfill to be closed and revisions to the discount rates used to calculate this future benefit. Note 9 of the financial statements provides additional information on these estimates.

Long-term debt amounts for the RDN at \$83.6 million (2014: \$83.8 million) are detailed on Pages 28 to 31 of the financial statements and include \$69.1 million in debt issued for other jurisdictions (\$15.6 million for VIRL, \$2.0 million for City of Parksville, \$4.6 million for Town of Qualicum Beach and \$46.9 million for City of Nanaimo). Long-term debt in the amount of \$14.5 million relates to borrowing for RDN services such as Oceanside Place Arena, regional and community parks, fire protection services and water and sewer services. Ongoing low interest rates obtained through the Municipal Finance Authority (2.2% to 2.75% debt issue rates for 2015) have kept the cost of debt servicing down for several years.

Summary Graph: Total Outstanding Debt Per Capita



As shown in the chart above, debt per capita for the RDN as a whole including member municipalities and VIRL has decreased to \$541 as a result of projected population growth and debt principle reductions offset by the increase noted above for the Qualicum Beach Fire Hall and new RDN long-term debt for the Reid Road (\$57,000) and Hawthorne Rise (\$173,000) Sewer installations. Future debt levels will be impacted by the anticipated future borrowing requirements around water and wastewater services. There are significant capital projects valued at an estimated

Financial Statements – Discussion and Analysis

\$189 million planned across Regional District services over the next few years with anticipated borrowing of up to \$80 million to help fund the projects. The largest of these are at the Southern & Northern Communities Wastewater Treatment Plants (\$135 million total). It should be noted that only those residents who are included in an RDN service area that has incurred debt actually contribute to the debt repayment, not all residents of the RDN are responsible for all of the RDN debt.

Net Financial Assets as shown on Page 3 represents the RDN’s ability to meet future spending requirements. A ratio of financial assets to liabilities that is greater than one indicates resources are available to pay for past transactions. The RDN’s ratio has ranged from 1.09 (2011) to the current 2015 value of 1.29 and our audit review has indicated we show good sustainability in this area. Maintaining this ratio will be challenging over the next few years as aging infrastructure is replaced and upgraded to support future growth and legislated requirements. The RDN, along with its member municipalities, will need to manage the funding of this infrastructure through the development of reserve funds, pursuit of grant funding and future borrowing.

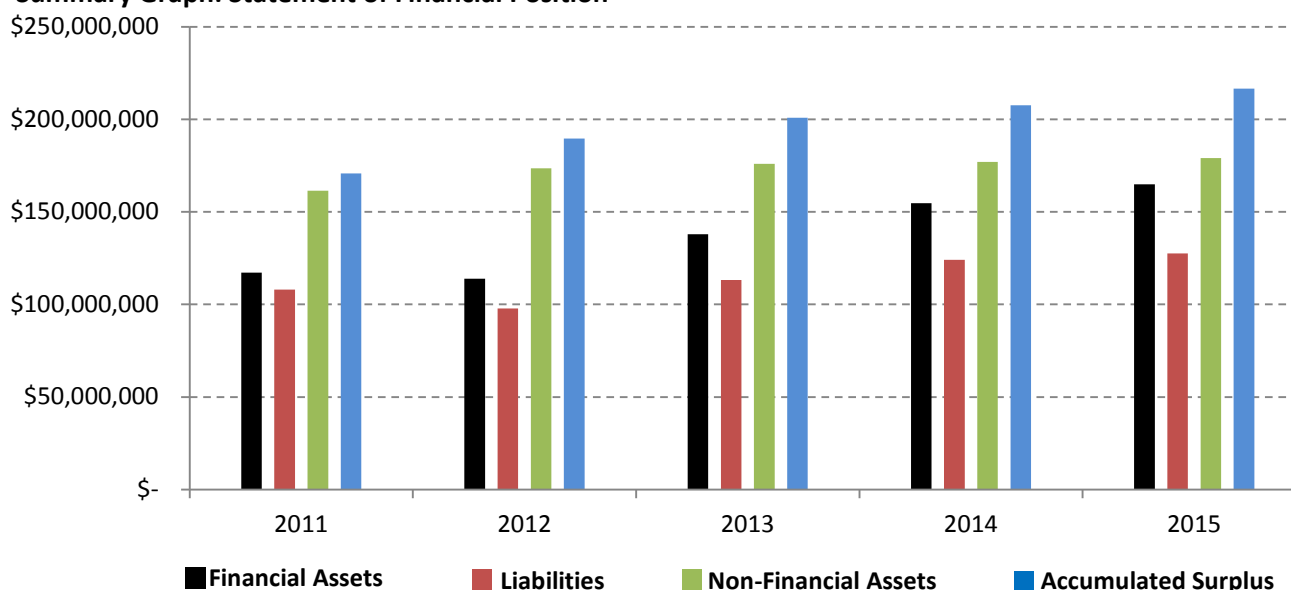
Non-financial assets are largely made up of the capital infrastructure held by the RDN valued at \$178.2 million (2014: \$176.5 million).

This value represents the historic cost of assets net of amortization and includes additions in 2015 of \$8.6 million. Since 2011, the investment in capital held by the RDN has increased by a net total of \$17.6 million. These assets represent a wide range of capital items including wastewater treatment plant, water and sewer infrastructure; regional and community parks; Oceanside Place Arena and Ravensong Aquatic Centre; fire halls and fire trucks; vehicles and equipment as well as our transit and administration operations buildings.

The chart below shows the five year history for the rolled up values of assets and liabilities as well as the accumulated surplus for the RDN since 2011. The accumulated surplus represents the sum of the current and prior years’ operating results. At December 31, 2015, the accumulated surplus was \$216.5 million, an increase of \$9.0 million from 2014 (\$207.5 million) which largely reflects the increased investment in capital infrastructure and statutory reserves discussed above.

The ratio of total assets to liabilities for an organization is an indicator of the extent to which a government has financed its operations with debt. Since 2011, this ratio for the RDN has been consistent at a range of 2.6 to 2.9 with a current value of 2.7 which is a healthy indicator that the RDN has more assets than debt and has funded infrastructure through a combination of reserves and debt.

Summary Graph: Statement of Financial Position



Financial Statements – Discussion and Analysis

Consolidated Statement of Operations

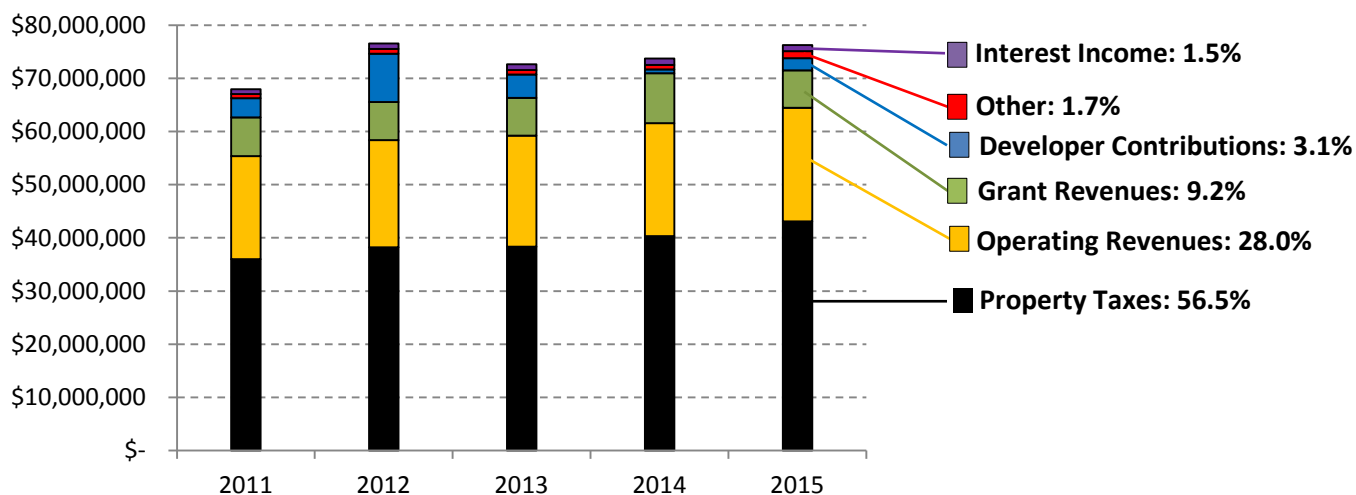
The Consolidated Statement of Operations and Accumulated Surplus found on Page 4 of the financial statements provides information on a government’s sources of revenue and it provides an understanding of the impact of a government’s spending on the economy, the government’s allocation and use of resources and the cost of government programs.

The following table shows a summary of the sources of revenues since 2011. Consolidated revenues increased \$2.5 million in 2015 as a result of increases in developer contributions and taxation utilized for capital offset by the lower level of grant

revenues. The increase to developer contributions and the decrease in grant funding largely reflect work at the Southern Community Wastewater Treatment Facility for the outfall replacement and upgrade to secondary treatment. Page 34 of the financial statements includes detailed information on Development Cost Charge activities for the year.

Almost 57% of the \$76.3 million in consolidated revenues was raised through taxation in 2015 and 28% comes from operating revenues such as garbage and recycling fees. Local governments are heavily reliant on taxation and service fees for funding operations which creates some risk related to trends in the general economy particularly in relation to the industrial activity and housing sectors for the area.

Summary Graph: RDN Revenues 2011-2015



Summary Table: RDN Revenues 2011-2015

	2011	2012	2013	2014	2015	% of total
Property taxes	\$34,452,324	\$36,572,915	\$38,357,564	\$40,355,182	\$43,103,564	56.5%
Operating revenues	19,383,685	20,149,347	20,891,235	21,227,537	21,339,433	28.0%
Grant revenues	7,267,132	7,170,938	7,098,405	9,390,568	7,050,056	9.2%
Developer contributions	3,607,263	9,117,231	4,356,188	739,951	2,330,833	3.1%
Other	796,701	907,467	887,904	831,593	1,280,487	1.7%
Interest income	<u>879,971</u>	<u>1,025,738</u>	<u>1,070,287</u>	<u>1,188,036</u>	<u>1,140,991</u>	1.5%
	\$66,387,076	\$74,943,636	\$72,661,583	\$73,732,867	\$76,245,364	

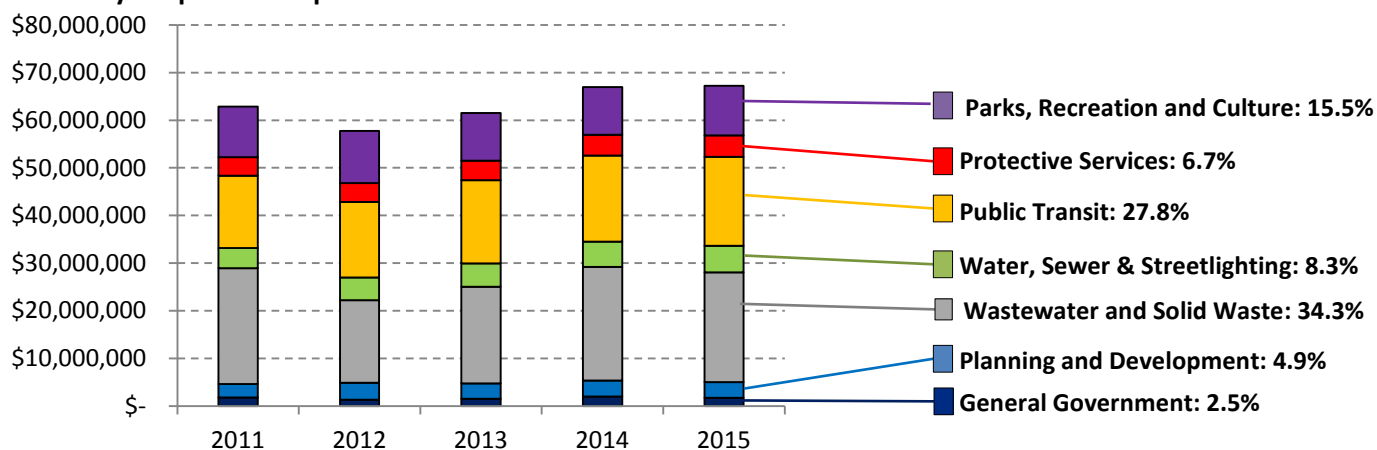
Financial Statements – Discussion and Analysis

Expense by function shown below provides a summary of the major areas of government spending and the changes in spending over the last five years. Consolidated expenses do not include capital expenditures and spending on capital has no impact on the annual surplus. Instead, capital assets are included in the investment in non-financial assets on the Statement of Financial Position with only the amortization expense related to the assets included as expense on an annual basis. This allocates the cost of the capital infrastructure over the years it is expected to provide service to the community.

In 2015, over 75% of the RDN’s expense was allocated to public transit, wastewater treatment and solid waste services (garbage & recycling and landfill operations) and to parks, recreation and culture services.

The \$0.3 million increase in consolidated spending from 2014 to 2015 is the result of multiple factors. There was a net decrease (\$0.8 million) in the Wastewater/Solid Waste area as the unfunded liability expense for landfill closure costs decreased by \$1.7 million but was offset by increased amortization and operational expense in Wastewater Services of \$0.9 million. There was also a decrease (\$0.2 million) in the actuarial expense for post-retirement benefits under General Government. This is offset by increased operating expense in Public Transit (\$0.7 million) reflecting the impact of the transit service expansion along with increases to Water, Sewer & Streetlighting (\$0.2 million) and Parks, Recreation & Culture (\$0.4 million) operating costs.

Summary Graph: RDN Expenditures 2011-2015



Summary Table: RDN Expenditures 2011-2015

	2011	2012	2013	2014	2015	% of total
General Government	\$1,777,165	\$1,340,401	\$1,515,275	\$2,003,596	\$1,693,015	2.5%
Planning & Development	2,846,070	3,566,228	3,199,919	3,320,302	3,299,141	4.9%
Wastewater & Solid Waste	24,289,535	17,311,785	20,331,212	23,864,939	23,096,142	34.3%
Water, Sewer & Street Lighting	4,279,554	4,737,210	4,906,528	5,349,418	5,551,953	8.3%
Public Transit	15,180,321	15,907,321	17,476,189	18,031,571	18,696,991	27.8%
Protective Services	3,876,012	3,973,328	4,047,770	4,357,647	4,494,052	6.7%
Parks, Recreation & Culture	9,087,505	9,240,641	10,022,531	10,065,248	10,424,014	15.5%
	\$61,336,162	\$56,076,914	\$61,499,424	\$66,992,721	\$67,255,308	

OUTLOOK

2015 presented some challenges in terms of decreased revenue from solid waste tipping fees which were countered by cuts to operating and capital expenditures but did require additional taxation to support the solid waste management service which previously has been almost entirely funded by tipping fees. As well, the projected cost of upgrading the Greater Nanaimo Pollution Control Centre to a secondary treatment level along with other water, sewer and wastewater infrastructure projects impacted tax rates for the year.

Financial health for a government is measured by sustainability, vulnerability and flexibility in the context of the overall economic and financial environment. The Regional District remains in sound financial health with good balances of assets to liabilities and highly liquid cash reserves sufficient to meet annual costs, and in the unlikely event, an emergency. An ongoing challenge to the RDN is the need to finance infrastructure within the means of a relatively high proportion of fixed income families which may mean that some upgrades and the corresponding debt obligations occur more slowly as other debt obligations are retired.

The Regional District of Nanaimo’s main exposure to risks and uncertainties arises from variables not directly in its control. These include economic

factors such as inflation, population growth and demographics; unexpected shocks from earthquakes, forest fires or floods; interest rate and dollar value fluctuations and changes to provincial and federal transfers, programs and legislation. Changes in legislation at the provincial and federal level for the water, wastewater and solid waste regulatory framework can have a significant effect on our programs. Well defined, accessible and stable federal and provincial infrastructure funding programs may also be an alternate source of funding for capital reducing future borrowing requirements.

Although the RDN is unable to directly control these variables, strategies to mitigate risk are incorporated in our plans. Long-term asset management plans and the use of reserve funds to offset future borrowing costs as well as the ongoing pursuit of grant funding from programs such as the Building Canada and Gas Tax Transfer plans will assist. As well, use of financial and regulatory policy that supports our goals to develop a socially and economically healthy and resilient area will help to improve the Region’s attractiveness to investors and will contribute to our residents’ ability to meet their needs without compromising the ability of future residents to do the same.





FINANCIAL STATEMENTS

MANAGEMENT'S RESPONSIBILITY

To the Members of the Board of the Regional District of Nanaimo:

This statement is provided to clarify and outline the roles and responsibilities of the management team, the elected Board of Directors and the independent auditors in relation to the preparation and review of the Regional District of Nanaimo's annual financial results.

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Regional Board of Directors is composed entirely of Directors who are neither management nor employees of the Regional District. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for delegating the authority for approval of the consolidated financial statements. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management. The Board is also responsible for recommending the appointment of the Regional District's external auditors. The external auditors have full and free access to the Board and management to discuss their audit findings.

MNP LLP, an independent firm of Chartered Professional Accountants, has been appointed by the Regional Board of Directors to audit the consolidated financial statements and report to them; their report follows.

April 21st, 2016



Director of Finance

Independent Auditors' Report

To the Members of the Board of the Regional District of Nanaimo:

We have audited the accompanying consolidated financial statements of the Regional District of Nanaimo, which comprise the consolidated statement of financial position as at December 31, 2015 and the consolidated statements of operations and accumulated surplus, change in net financial assets and cash flows and related schedules on pages 25 and 27 to 30 for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Regional District of Nanaimo as at December 31, 2015 and the results of its operations, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other Matter

The supplementary information on pages 26 and 35 to 50 have been presented for purposes of additional analysis and are unaudited. We do not express an opinion on these schedules because our examination did not extend to the detailed information therein.

Nanaimo, British Columbia

May 10, 2016

MNP LLP

Chartered Professional Accountants

**REGIONAL DISTRICT OF NANAIMO
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2015**

		<u>2015</u>	<u>2014</u>
Financial Assets			
Cash and short-term deposits	(Note 2)	\$ 64,587,923	\$ 60,315,919
Accounts receivable	(Note 3)	\$ 5,055,066	6,098,751
Investments	(Note 4)	\$ 26,133,266	20,023,422
Other jurisdictions debt receivable	(Note 12)	\$ 69,103,355	68,171,086
Other assets	(Note 5)	\$ 23,139	25,264
		<u>\$ 164,902,749</u>	<u>154,634,442</u>
Financial Liabilities			
Short term loans	(Note 6)	\$ 293,141	-
Accounts payable	(Note 7)	\$ 6,030,009	2,795,083
Other liabilities	(Note 8)	\$ 4,422,319	5,115,987
Unfunded liabilities	(Note 9)	\$ 12,566,913	11,998,266
Deferred revenue	(Note 10)	\$ 20,376,391	19,724,406
Obligation under capital lease	(Note 13)	\$ 211,227	682,677
Long-term debt	(Note 11)	\$ 83,587,908	83,800,102
		<u>\$ 127,487,908</u>	<u>124,116,520</u>
Net Financial Assets		<u>\$ 37,414,841</u>	<u>30,517,922</u>
Non-financial Assets			
Tangible capital assets	(Note 14)	\$ 178,169,261	176,514,186
Prepaid expenses		\$ 861,430	425,002
Inventories		\$ 40,767	39,133
		<u>\$ 179,071,458</u>	<u>176,978,321</u>
Accumulated Surplus	(Note 15)	<u>\$ 216,486,299</u>	<u>\$ 207,496,243</u>

APPROVED:



W. Idema, CPA, CGA
Director of Finance

See notes to consolidated financial statements

REGIONAL DISTRICT OF NANAIMO
CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS
FOR THE YEAR ENDED DECEMBER 31, 2015

	<u>Budget</u> (Note 18)	<u>2015</u>	<u>2014</u>
Revenue			
Property taxes	\$ 43,103,564	\$ 43,103,564	\$ 40,355,182
Operating revenues	20,765,574	21,339,433	21,227,537
Grant Revenues	11,090,091	6,740,947	9,110,177
Developer contributions	4,374,405	2,330,833	739,951
Other	745,645	1,117,461	831,593
Interest on investments	150,000	1,140,991	1,188,036
Grants in lieu of taxes	149,645	309,109	280,391
MFA debt surplus refunds	-	163,026	-
	<u>80,378,924</u>	<u>76,245,364</u>	<u>73,732,867</u>
Expenses			
General Government	2,322,205	1,693,015	2,003,596
Strategic & Community Development	3,520,619	3,299,141	3,320,302
Wastewater & Solid Waste management	19,461,418	23,096,142	23,864,939
Water, Sewer & Street lighting	4,624,805	5,551,953	5,349,418
Public Transportation	19,499,808	18,696,991	18,031,571
Protective Services	4,094,145	4,494,052	4,357,647
Parks, Recreation & Culture	10,311,975	10,424,014	10,065,248
	<u>63,834,975</u>	<u>67,255,308</u>	<u>66,992,721</u>
Surplus for the year	\$ 16,543,949	\$ 8,990,056	\$ 6,740,146
Accumulated surplus, Beginning of the year	207,496,243	207,496,243	200,756,097
Accumulated surplus, End of the year (Note 15)	<u>\$ 224,040,192</u>	<u>\$ 216,486,299</u>	<u>\$ 207,496,243</u>

See notes to consolidated financial statements

**REGIONAL DISTRICT OF NANAIMO
CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2015**

	<u>Budget</u> (Note 18)	<u>2015</u>	<u>2014</u>
Surplus for the year	\$ 16,543,949	\$ 8,990,056	\$ 6,740,146
Acquisition of tangible capital assets	(35,947,273)	(8,623,513)	(7,726,318)
Amortization of tangible capital assets	-	6,745,606	6,752,591
Proceeds on disposal of tangible capital assets	-	13,109	1,420
Loss (Gain) on disposal of tangible capital assets	-	209,723	(1,420)
Change in prepaid expenses	-	(436,428)	29,807
Change in inventories	-	(1,634)	(9,712)
Increase (decrease) in Net Financial Assets	(19,403,324)	6,896,919	5,786,514
Net Financial Assets, Beginning of the year	30,517,922	30,517,922	24,731,408
Net Financial Assets, End of the year (Pg. 3)	<u>\$ 11,114,598</u>	<u>\$ 37,414,841</u>	<u>\$ 30,517,922</u>

See notes to consolidated financial statements

**REGIONAL DISTRICT OF NANAIMO
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2015**

	<u>2015</u>	<u>2014</u>
Operating Transactions		
Surplus for the year	\$ 8,990,056	\$ 6,740,146
Non-cash items included in surplus		
Amortization of tangible capital assets	6,745,606	6,752,591
Contributed tangible capital assets	(322,000)	(139,000)
Loss (Gain) on disposal of tangible capital assets	209,723	(1,420)
Debt actuarial adjustments	(464,576)	(411,555)
Change in non-cash working capital balances related to operations		
Decrease (Increase) in accounts receivable	1,043,686	(2,304,685)
Decrease (Increase) in other assets	2,125	(11,525)
Increase(Decrease) in accounts payable	3,234,927	(1,418,418)
Increase (Decrease) in deferred revenues	651,985	3,627,012
(Decrease) Increase in other liabilities	(693,668)	635,040
Increase (Decrease) in prepaid expenses	(436,428)	29,807
Increase in inventory	(1,634)	(9,712)
Increase in unfunded liabilities	568,647	2,453,158
Cash provided by operating transactions	<u>19,528,449</u>	<u>15,941,439</u>
Capital Transactions		
Acquisition of tangible capital assets	(8,301,513)	(7,562,893)
Proceeds on disposal of tangible capital assets	13,109	1,420
Cash used in capital transactions	<u>(8,288,404)</u>	<u>(7,561,473)</u>
Investment Transactions		
Cash provided by (used in) investment transactions	<u>(6,109,844)</u>	80,949
Financing Transactions		
Short and long term debt issued	544,650	3,904,600
Decrease in capital lease obligation	(471,450)	(242,474)
Repayment of short and long-term debt	(931,397)	(3,674,617)
Cash used in financing transactions	<u>(858,197)</u>	<u>(12,491)</u>
Net change in cash and short-term deposits	4,272,004	8,448,424
Cash and short-term deposits, Beginning of the year	60,315,919	51,867,495
Cash and short-term deposits, End of the year (Pg. 3)	(Note 2) \$ 64,587,923	\$ 60,315,919

See notes to consolidated financial statements

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

The Regional District was incorporated in 1967 under the provisions of the British Columbia Municipal Act. Its principal activities are the provision of district wide local government services to the residents of seven electoral areas and four municipalities within its boundaries. These services include general government administration, bylaw enforcement, planning and development services, building inspection, fire protection and emergency response planning, public transportation, parks and recreation, water supply and sewage collection, wastewater disposal, solid waste collection and disposal, and street lighting.

1. SIGNIFICANT ACCOUNTING POLICIES

(a) Principles of Consolidation

The Regional District follows Canadian public sector accounting standards issued by the Public Sector Accounting Board (PSAB) of CPA Canada.

Consolidated financial statements have been prepared in accordance with the recommendations of the Public Sector Accounting Board (PSAB). The consolidated financial statements include the activities related to all funds belonging to the one economic entity of the Regional District. In accordance with those standards inter-departmental and inter-fund transactions have been removed to ensure financial activities are recorded on a gross basis. The consolidated financial statements have been prepared on a going concern basis.

The consolidated financial statements include the Regional District of Nanaimo's proportionate share of the Arrowsmith Water Service (a joint venture agreement with the City of Parksville and Town of Qualicum Beach) and the Englishman River Water Service (a joint venture agreement with the City of Parksville). The Regional District's share of the joint ventures is accounted for on a proportionate basis as follows:

Arrowsmith Water Service	22.4%
Englishman River Water Service	26.0%

Any inter-entity transactions are eliminated on consolidation.

(b) Short-term deposits

Short-term deposits are carried at the lower of cost and market value.

(c) Long-term investments

Long-term investments are carried at cost less any amortized premium. It is the intention of the Regional District to hold these instruments to maturity. Any premium has been amortized on a straight-line basis using the earlier of the date of maturity or call date.

(d) Non-Financial Assets

i. Tangible capital assets

Tangible capital assets are physical assets that are to be used on a continuing basis, are not for sale in the ordinary course of operations and have useful economic lives extending beyond a single year. Section 3150 of Public Sector Accounting Handbook requires governments to record and amortize the assets over their estimated useful lives. Tangible capital assets are reported at historical cost and include assets financed through operating budgets, short-term and long-term debt, and leases. Tangible capital assets when acquired are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Tangible capital asset cost less any estimated residual value, is amortized on a straight-line basis over estimated useful lives as follows:

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Asset Category	Useful Life Range (years)
Land	n/a
Land Improvements	15 - 50
Building	20 - 50
Equipment, Furniture & Vehicles	5 - 20
Engineering Structures	
Water	25 - 75
Sewer	45 - 75
Wastewater	30 - 75
Solid Waste	20 - 50
Transportation	20 - 50

In the year of acquisition and in the year of disposal, amortization is recorded as half of the annual expense for that year. Assets under construction are not amortized until the asset is available for productive use.

ii. Contributions of tangible capital assets

Tangible capital assets received as contributions (examples are parklands as a result of subdivision, donated land and infrastructure built by property developers which is transferred to the Regional District) are recorded as assets and revenues at their fair value at the date of receipt.

iii. Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of a property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

iv. Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost.

(e) Debt servicing cost

Interest is recorded on an accrual basis.

(f) Financial Instruments

Financial instruments consist of cash and short-term deposits, accounts receivable, investments, other jurisdictions debt receivable, short-term loans, accounts payable, other liabilities and long-term debt. Unless otherwise noted, it is management's opinion that the Regional District is not exposed to significant interest, currency or credit risk arising from these financial instruments.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(g) Revenue recognition

Revenues are recorded on an accrual basis and are recognized in the period in which they are earned.

Property tax revenues and grants in lieu are recognized as revenue when levied. Operating revenues such as user fees, tipping fees, garbage, and recycling collection fees are recognized when charged to the customer, when amounts are measurable and when collectability is reasonably assured. Interest on investments is recorded when earned on an accrual basis. Developer contributions are recorded as deferred revenues when received and recognized as revenue in the year in which the associated expenditures are incurred. Donations of tangible assets are recognized as revenue on the date of receipt. Other revenues are recognized as revenue when amounts can be reasonably estimated and collectability is reasonably assured.

The Regional District recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Regional District recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

(h) Expense recognition

Operating expenses are recorded on an accrual basis.

Estimates of employee future benefits are recorded as expenses in the year they are earned. Landfill closure and post closure costs are recognized as costs as landfill capacity is used.

(i) Contingent liabilities

Contingent liabilities are recognized in accordance with PS 3300, which requires that an estimate be recorded when it is likely that a future event will confirm that a liability has been incurred by the financial statement date and that the amount can be reasonably estimated.

(j) Use of Estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Significant areas requiring management estimates are the determination of employee retirement benefits, landfill closure and post closure liabilities, likelihood of collection of accounts receivable, useful lives of tangible capital assets and provisions for contingencies. Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the Regional District is responsible for. Actual results may vary from those estimates and adjustments will be reported in operations as they become known. Changes to the underlying assumptions and estimates or legislative changes in the near term could have a material impact on the provisions recognized.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(k) Liability for contaminated sites

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Regional District is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at December 31, 2015.

At each financial reporting date, the Regional District reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Regional District continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

(l) Recent accounting pronouncements

PS 2200 Related Party Disclosures

In March 2015, as part of the CPA Canada Public Sector Accounting Handbook Revisions Release No. 42, the Public Sector Accounting Board (PSAB) issued a new standard, PS 2200 Related Party Disclosures.

This new Section defines related party and established disclosures required for related party transactions. Disclosure of information about related party transactions and the relationship underlying them is required when they have occurred at a value different from that which would have been arrived at if the parties were unrelated, and they have, or could have, a material financial effect on the financial statements.

This section is effective for fiscal years beginning on or after April 1, 2017. Early adoption is permitted.

The Regional District does not expect application of the new Standard to have a material effect on the consolidated financial statements.

PS 3210 Assets

In June 2015, new PS 3210 Assets was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). The new Section provides guidance for applying the definition of assets set out in PS 1000 Financial Statement Concepts. The main features of this standard are as follows:

Assets are defined as economic resources controlled by a government as a result of past transactions or events and from which future economic benefits are expected to be obtained.

Economic resources can arise from such events as agreements, contracts, other government's legislation, the government's own legislation, and voluntary contributions.

The public is often the beneficiary of goods and services provided by a public sector entity. Such assets benefit public sector entities as they assist in achieving the entity's primary objective of providing public goods and services.

A public sector entity's ability to regulate an economic resource does not, in and of itself, constitute control of an asset, if the interest extends only to the regulatory use of the economic resource and does not include the ability to control access to future economic benefits.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A public sector entity acting as a trustee on behalf of beneficiaries specified in an agreement or statute is merely administering the assets, and does not control the assets, as future economic benefits flow to the beneficiaries.

An economic resource may meet the definition of an asset, but would not be recognized if there is no appropriate basis for measurement and a reasonable estimate cannot be made, or if another Handbook Section prohibits its recognition. Information about assets not recognized should be disclosed in the notes.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted.

The Regional District does not expect application of the new Standard to have a material effect on the consolidated financial statements.

PS 3320 Contingent Assets

In June 2015, new PS 3320 Contingent Assets was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). The new Section establishes disclosure standards on contingent assets. The main features of this Standard are as follows:

Contingent assets are possible assets arising from existing conditions or situations involving uncertainty. That uncertainty will ultimately be resolved when one or more future events not wholly within the public sector entity's control occurs or fails to occur. Resolution of the uncertainty will confirm the existence or non-existence of an asset.

Passing legislation that has retroactive application after the financial statement date cannot create an existing condition or situation at the financial statement date.

Elected or public sector entity officials announcing public sector entity intentions after the financial statement date cannot create an existing condition or situation at the financial statement date.

Disclosures should include existence, nature, and extent of contingent assets, as well as the reasons for any non-disclosure of extent, and the bases for any estimates of extent made.

When a reasonable estimate can be made, disclosure should include a best estimate and a range of possible amounts (or a narrower range of more likely amounts), unless such a disclosure would have an adverse impact on the outcome.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. The Regional District does not expect application of the new Standard to have a material effect on the consolidated financial statements.

PS 3380 Contractual Rights

In June 2015, new PS 3380 Contractual Rights was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). This new Section establishes disclosure standards on contractual rights, and does not include contractual rights to exchange assets where revenue does not arise. The main features of this Standard are as follows:

Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Until a transaction or event occurs under a contract or agreement, an entity only has a contractual right to an economic resource. Once the entity has received an asset, it no longer has a contractual right.

Contractual rights are distinct from contingent assets as there is no uncertainty related to the existence of the contractual right.

Disclosures should include descriptions about nature, extent, and timing.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted.

The Regional District does not expect application of the new Standard to have a material effect on the consolidated financial statements.

PS 3430 Restructuring Transactions

In June 2015, new PS 3430 Restructuring Transactions was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). The new Section establishes disclosure standards on restructuring transactions. The main features of this Standard are as follows:

A restructuring transaction is defined separately from an acquisition. The key distinction between the two is the absence of an exchange of consideration in a restructuring transaction.

A restructuring transaction is defined as a transfer of an integrated set of assets and/or liabilities, together with related program or operating responsibilities that does not involve an exchange of consideration.

Individual assets and liabilities transferred in a restructuring transaction are derecognized by the transferor at their carrying amount and recognized by the recipient at their carrying amount with applicable adjustments.

The increase in net assets or net liabilities resulting from recognition and derecognition of individual assets and liabilities received from all transferors, and transferred to all recipients in a restructuring transaction, is recognized as revenue or as an expense.

Restructuring-related costs are recognized as expenses when incurred.

Individual assets and liabilities received in a restructuring transaction are initially classified based on the accounting policies and circumstances of the recipient at the restructuring date.

The financial position and results of operations prior to the restructuring date are not restated.

Disclosure of information about the transferred assets, liabilities and related operations prior to the restructuring date by the recipient is encouraged but not required.

The Section is effective for new restructuring transactions that occur in fiscal periods beginning on or after April 1, 2018. Earlier application is encouraged.

The Regional District does not expect application of the new Standard to have a material effect on the consolidated financial statements.

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

2. CASH AND SHORT-TERM DEPOSITS

In 2015, all cash and short-term deposits were held by the General Revenue Fund. Interest income has been allocated to restricted receipt accounts (development cost charges), reserve accounts/funds and unexpended loan proceeds for capital projects based on the relative equity.

3. ACCOUNTS RECEIVABLE

	<u>2015</u>	<u>2014</u>
Province of British Columbia	\$ 24,972	\$ 78,734
Government of Canada	510,581	355,633
Regional and local governments	578,831	507,508
Gas Tax Revenue Transfer program	603,977	2,359,675
BC Transit Annual Operating Agreement	951,827	130,397
Accrued investment interest	223,839	165,812
Solid Waste commercial accounts	627,116	598,095
Utility services customers	401,399	415,513
Developer DCC instalments	328,010	408,198
Other trade receivables	804,514	1,079,186
	<u>\$ 5,055,066</u>	<u>\$ 6,098,751</u>

4. INVESTMENTS

	<u>2015</u>	<u>2014</u>
Investments at cost less amortized premium	\$ 26,133,266	\$ 20,023,422

As at December 31, 2015, the following investments were held by the Regional District:

Investment	Amortized Purchase Price	Accrued Interest	Total Book Value	Market Value at December 31, 2015
TD 0.8% deposit note	\$189,891	-	\$189,891	\$189,891
BMO 1.56% deposit note	\$5,000,000	\$6,625	\$5,006,625	\$5,000,000
PAC&WEST 1.56% deposit note	\$2,802,000	\$31,256	\$2,833,256	\$2,802,000
CWB 1.60% deposit note	\$2,050,000	\$7,099	\$2,057,099	\$2,050,000
CWB 1.65% deposit note	\$3,000,000	\$16,274	\$3,016,274	\$3,000,000
CCCU 1.75% extendible note	\$3,000,000	\$11,934	\$3,011,934	\$3,000,000
BMO 1.75% extendible note	\$2,000,000	\$4,890	\$2,004,890	\$2,012,266
BMO 1.75% extendible note	\$1,973,755	\$6,814	\$1,980,569	\$1,990,901
CWB 2.00% deposit note	\$3,492,000	\$70,031	\$3,562,031	\$3,492,000
BMO 3.979% extendible note	\$2,625,620	\$49,885	\$2,675,505	\$2,684,795
	<u>\$ 26,133,266</u>	<u>\$ 204,808</u>	<u>\$ 26,338,074</u>	<u>\$ 26,221,853</u>

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

5. OTHER ASSETS

	<u>2015</u>	<u>2014</u>
Security deposits for building or development permit applications	23,139	25,264

6. SHORT-TERM LOANS

During 2015, the Regional District entered into a short-term loan agreement under the Equipment Financing program of the Municipal Finance Authority in the amount of \$313,700, with interest and principal payable monthly, to fund the purchase of a Refuse Compactor at the Cedar Road Landfill. The principal amount of this short-term loan was reduced by \$20,559 to \$293,141 by December 31, 2015. Interest rate of this loan is variable, which at December 31 was at 1.35%, an increase of 0.01% from 1.34%, the rate at November 1, 2015, the date the loan was advanced. The maturity date for the loan agreement is April 30, 2018.

7. ACCOUNTS PAYABLE

	<u>2015</u>	<u>2014</u>
Payable to Federal Government	\$ 179,392	\$ -
Payable to Provincial Government	599,718	461,776
Payable to other local governments	333,231	316,005
Trade and other payables	4,917,668	2,017,302
	<u>\$ 6,030,009</u>	<u>\$ 2,795,083</u>

8. OTHER LIABILITIES

	<u>2015</u>	<u>2014</u>
Wages and benefits payable	\$ 1,221,031	\$ 2,229,061
Retirement benefits payable - see note 9(a) i	2,673,985	2,385,987
Other benefits payable	153,288	152,099
Permit deposits	374,015	348,840
	<u>\$ 4,422,319</u>	<u>\$ 5,115,987</u>

9. UNFUNDED LIABILITIES

Unfunded liabilities represent the estimated amount of cumulative future expenditures required to meet obligations which result from current operations. These liabilities are related to contractual employment obligations, and landfill operations which are governed by Provincial statute. Special reserves which have been set aside to meet those obligations are described below.

(a) Employee Benefits

- i. Retirement Benefits - The Regional District provides vested sick leave benefits to its employees who retire where they can qualify for a one time payout of up to 60 days of their accumulated unused sick leave. The amount recorded for these benefits is based on an actuarial evaluation done by an independent firm using a projected benefit actuarial valuation method prorated on service. The actuarial valuation was calculated at December 31, 2015.

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

9. UNFUNDED LIABILITIES (CONTINUED)

The accrued post-employment benefits are as follows:

	<u>2015</u>	<u>2014</u>
Balance, beginning of year	\$ 1,733,207	\$ 1,681,452
Current service costs	143,052	126,125
Benefits paid	(109,663)	(109,946)
Interest cost	47,549	57,358
Amortization of Net Actuarial Loss/ (Gain)	(24,943)	(21,782)
Balance, end of year	<u>\$ 1,789,202</u>	<u>\$ 1,733,207</u>

The significant actuarial assumptions adopted in measuring the Regional District's post-employment benefits are as follows:

	<u>2015</u>	<u>2014</u>
Discount Rate	3.10%	3.00%
Expected Inflation Rate and Wage & Salary Increases	2.50%	2.50%

	<u>2015</u>	<u>2014</u>
Balance reported in Note 8		
Retirement benefits payable	\$ 2,673,985	\$ 2,385,987
Consolidation adjustment for actuarial valuation	(884,783)	(652,780)
Accrued benefit balance, end of year	<u>\$ 1,789,202</u>	<u>\$ 1,733,207</u>

- ii. Other – Includes vacation pay adjustments and statutory and other benefits provided for in the collective agreement and which are paid in the normal course of business in the following year. The vacation pay liability at December 31, 2015 is \$165,877 (2014, \$117,422). The statutory benefits liability at December 31, 2015 is \$115,444 (2014, \$226,405).

(b) Landfill Closure and Post Closure Maintenance Costs

In accordance with PS 3270, liabilities with respect to permanently closing and monitoring a landfill are incurred as landfill capacity is used. Landfill Closure costs include placing a permanent cover over the face of the landfill. Post Closure Maintenance costs include landfill gas monitoring, leachate collection system operation and general site maintenance for a period of 25 years after the landfill is permanently closed.

- i. Landfill Closure costs - are estimated based on the open area of the remaining unused capacity of the landfill site. In 2009, a revised design and operations plan was approved for the landfill which provides additional airspace for future needs. This plan extended the estimated life of the landfill to 2030 which has since been updated to 2040 based on most recent usage data. The plan includes remediation and reuse of previously filled areas as well as extending perimeter berms for the development of new airspace.

At December 31, 2015, there were approximately 1,765,738 cubic meters of airspace available for waste and daily cover. Landfill Closure costs are estimated at \$8,495,688 (2014, \$7,196,204). As at December 31, 2015, \$1,472,802 (2014, \$1,447,724) has been set aside in reserves for this purpose. The balance of Landfill Closure costs are expected to be funded by a combination of future reserve account contributions, operating budgets and/or borrowing.

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

9. UNFUNDED LIABILITIES (CONTINUED)

ii. Post Closure Maintenance costs – are costs estimated to manage the closed landfill for a statutory period of 25 years. Post Closure Maintenance costs are estimated using a number of factors including the percentage of landfill capacity already filled, the probable closure date, the regulated monitoring period, the estimated annual maintenance costs and a present value discount rate which is the difference between the long-term MFA borrowing rate and the 5 year average Consumer Price Index. The current estimate for annual Post Closure Maintenance costs is \$575,000 (2014, \$575,000). Total Post Closure Maintenance costs are estimated to be \$4,674,687 (2014, \$5,111,015) based on 63% of the total landfill capacity being filled at this date, a 25 year lifespan to 2040, final closure in 2041, and a discount rate of 1.73%. Post Closure Maintenance costs are expected to be funded by annual budget appropriations in the years in which they are incurred.

<u>Unfunded Liability Balances</u>	<u>2015</u>	<u>2014</u>
Employee Retirement Benefits	\$ (884,783)	\$ (652,780)
Employee Other Benefits	281,321	343,827
Landfill Closure Costs	8,495,688	7,196,204
Post Closure Maintenance Costs	4,674,687	5,111,015
Unfunded Liability	<u>\$ 12,566,913</u>	<u>\$ 11,998,266</u>
Reserves On Hand	<u>\$ 1,472,802</u>	<u>\$ 1,447,724</u>

10. DEFERRED REVENUE

	<u>2015</u>	<u>2014</u>
Parkland Cash-in-Lieu receipts	\$ 1,691,619	\$ 1,662,844
Development Cost Charges	10,837,478	11,250,480
Subtotal (Pg. 34)	<u>12,529,097</u>	<u>12,913,324</u>
Gas Tax Revenue Transfer program – Community Works Fund	7,331,503	6,118,541
General Revenue Fund	515,791	692,541
	<u>\$ 20,376,391</u>	<u>\$ 19,724,406</u>

Parkland Cash-in-Lieu - are amounts collected from developers under the authority of Section 941 of the Local Government Act, where the Board has determined that cash rather than land for parkland purposes may be accepted as a condition of subdivision. These funds are held for the purpose of purchasing parkland.

Development Cost Charges - are amounts collected or payable as a result of new subdivision or building developments under the authority of Section 933 of the *Local Government Act*. The purpose of Section 933 is to collect funds for infrastructure which will be built as a result of population growth. Development Cost Charge bylaws have been enacted for the future expansion of wastewater treatment facilities and a bulk water system.

Community Works Fund - is a program component of the federal government's "New Building Canada Fund" which was established to transfer a portion of gas tax revenues to local governments to address infrastructure deficits. Additional information on the Regional District of Nanaimo's use of the Community Works Fund grants is included in the schedule on Pg. 35.

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

11. LONG-TERM DEBT

Debt is recorded and payable in Canadian dollars. It is the current policy of the Municipal Finance Authority to secure debt repayable only in Canadian dollars.

Details of long-term debt, including debt issue numbers, maturity dates, interest rates and outstanding amounts, are summarized in the Schedule of Long-Term Debt on pages 28 to 31.

	<u>2015</u>	<u>2014</u>
Long-Term debt - Regional District services	\$ 14,484,553	\$ 15,629,016
Vancouver Island Regional Library	15,582,525	15,957,989
Member municipalities	53,520,830	52,213,097
Total Long-Term Debt	<u>\$ 83,587,908</u>	<u>\$ 83,800,102</u>

Payments of principal on issued debt of the Regional District, not including member municipalities, for the next five years are:

<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>TOTAL</u>
\$1,125,151	\$1,116,263	\$1,116,368	\$1,073,916	\$ 1,069,880	<u>5,501,578</u>

12. OTHER JURISDICTIONS DEBT RECEIVABLE

Pursuant to the *Local Government Act*, the Regional District acts as the agency through which its member municipalities and other jurisdictions borrow funds from the Municipal Finance Authority. The annual cost of servicing this debt is recovered entirely from the borrowing jurisdiction. However, the Regional District is joint and severally liable for this debt in the event of default.

	<u>2015</u>	<u>2014</u>
Town of Qualicum Beach	\$ 4,629,364	\$ -
City of Parksville	2,043,770	2,410,090
City of Nanaimo	46,847,696	49,803,007
Vancouver Island Regional Library	15,582,525	15,957,989
	<u>\$ 69,103,355</u>	<u>\$ 68,171,086</u>

13. OPERATING AND CAPITAL LEASES

The outstanding obligation balance for leased capital assets as at December 31, 2015 was \$211,227 (2014, \$682,677). The Regional District has financed assets under capital leases with a net book value of \$177,344 (2014, \$715,776). The assets include one road vehicle, one tractor and trailer and landfill site mobile equipment. The 2015 capital lease principal payments totalled \$471,450 (2014, \$242,474).

All capital leases are held by the MFA Leasing Corporation. While payments are fixed for the term of the lease, interest rates are variable daily based upon the Canadian prime rate minus 1.0%. An interest adjustment is made at the time of the final payment. In 2015, interest expenditures related to lease liabilities were \$10,839 (2014, \$15,549).

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

13. OPERATING AND CAPITAL LEASES (CONTINUED)

Lease payment commitments for the next five years are:

Capital Leases

<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>TOTAL</u>
\$201,449	\$5,138	\$5,138	\$2,996	\$0	\$ 214,721
	Less: Imputed Interest				(3,494)
	Net Obligation under Capital Lease (Pg. 3)				<u>\$ 211,227</u>

Operating Leases – there are no operating lease commitments as at December 31, 2015.

14. TANGIBLE CAPITAL ASSETS

Net Book Value	<u>2015</u>	<u>2014</u>
Land	\$ 38,418,795	\$ 38,096,795
Land improvements	5,649,256	5,907,469
Buildings	31,446,591	31,992,029
Engineered structures	87,955,159	90,102,863
Equipment, furniture and vehicles	8,265,091	8,989,229
Assets under construction	6,434,369	1,425,801
	<u>\$ 178,169,261</u>	<u>\$ 176,514,186</u>
 Owned tangible capital assets	 \$ 177,991,917	 \$ 175,798,410
Leased assets	177,344	715,776
	<u>\$ 178,169,261</u>	<u>\$ 176,514,186</u>

In 2015, parkland dedications and land used as a site for a community water supply well valued at \$322,000 were accepted and recorded as contributed assets. During 2014, parkland dedications valued at \$139,000 were accepted and recorded as contributed assets.

The Consolidated Schedule of Tangible Capital Assets (Pg. 27) provides details of acquisitions, disposals and amortization for the year.

15. ACCUMULATED SURPLUS

The financial operations of the Regional District are divided into three funds: capital fund, general revenue fund and reserve fund. For accounting purposes each fund is treated as a separate entity.

General Revenue Fund – represents the accumulated operating surplus of the Regional District which has not otherwise been allocated by the Board as reserves for special purposes.

Capital Fund – represents amounts which have been expended by or returned to the General Revenue Fund or a Reserve Fund for the acquisition of tangible capital assets and includes related debt and refunds of debenture debt sinking fund surpluses.

Reserves - represents that portion of the accumulated operating surplus that has been set aside to fund future expenditures. It includes both statutory reserves created by bylaw under the authority of the *Local Government Act* and reserve accounts, which may be used by the Board without legislative restrictions.

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

15. ACCUMULATED SURPLUS (CONTINUED)

The Accumulated Surplus consists of individual fund surpluses (deficits) and reserves as follows:

	<u>2015</u>	<u>2014</u>
Surplus		
General Revenue Fund Net Operating Surplus (Note 16)	\$ 11,970,660	\$ 11,415,855
Net investment in Tangible capital assets (Note 17)	163,180,340	160,202,493
Capital Fund advances	(991,006)	(430,123)
Unfunded liabilities	(12,566,913)	(11,998,266)
	<u>161,593,081</u>	<u>159,189,959</u>
General Revenue Fund Reserve Accounts		
Landfill expansion	277,479	272,755
Landfill closure	1,472,802	1,447,724
Property insurance deductible-fire departments	31,429	30,879
Liability insurance deductible	149,497	146,952
Regional Sustainability Initiatives	75,298	90,989
Island Corridor Foundation	809,000	404,500
Regional parks and trails donations	39,487	17,459
Vehicle fleet replacement (various departments)	583,942	553,677
	<u>3,438,934</u>	<u>2,964,935</u>
Statutory Reserve Funds (Pg. 33)	\$ 51,454,284	\$ 45,341,349
Total Reserves	\$ 54,893,218	\$ 48,306,284
Accumulated Surplus (Pg. 3)	<u>\$ 216,486,299</u>	<u>\$ 207,496,243</u>

16. CONSOLIDATION ADJUSTMENTS

The figures reported in the consolidated financial statements differ from the supporting schedules due to differences in grouping and presentation as well as the elimination of inter-fund and inter-departmental transactions. The Net Operating Surplus in the General Revenue Fund Schedule of Revenue and Expenditures has been adjusted as follows to conform to PSAB requirements:

	<u>2015</u>	<u>2014</u>
Net Operating Surplus (Pg. 36)	\$ 11,482,487	\$ 11,280,931
Add: Water User Fee Revenue year end accrual (billed May 2016)	143,881	134,924
BC Transit Operating Reserve Prepaid Expense Adjustment	367,531	-
Less: ICBC Fleet Insurance Premium Adjustment Accrual	(23,239)	-
Net Operating Surplus adjusted for statement presentation (Note 15)	<u>\$ 11,970,660</u>	<u>\$ 11,415,855</u>

17. NET INVESTMENT IN TANGIBLE CAPITAL ASSETS

Net investment in Tangible capital assets represents the historic cost of capital expenditures less debt obligations incurred to purchase and develop the infrastructure.

	<u>2015</u>	<u>2014</u>
Tangible capital assets (Pg. 3)	\$ 178,169,261	\$ 176,514,186
Short-term loans (Pg. 3)	(293,141)	-
Obligation under capital lease (Pg. 3)	(211,227)	(682,677)
Long-term debt - Regional District only (Note 11)	(14,484,553)	(15,629,016)
Net investment in Tangible capital assets (Note 15)	<u>\$ 163,180,340</u>	<u>\$ 160,202,493</u>

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

18. BUDGET FIGURES

Budget figures represent the Financial Plan Bylaw adopted by the Board on March 24, 2015. The financial plan includes capital expenditures but does not include amortization expense. The financial plan forms the basis for taxation and fees and charges rates which may be required for a particular year. The following reconciliation of the budgeted "Surplus for the year" shown on Pg. 4 is provided to show which items must be added or removed to reflect to the budgeted financial plan values which are shown compared to actual expenditures on Pg. 36 (General Revenue Fund Schedule of Revenue and Expenditures).

	<u>2015 Budget</u>
Budgeted Surplus for the year (Pg. 4)	\$ 16,543,949
Add:	
Transfers from reserves	23,129,131
Proceeds of borrowing	1,616,665
Prior year operating surplus	11,280,947
Less:	
Capital expenditures	(35,947,273)
Debt principal repayments/actuarial adjustments	
Budgeted principal payments	4,424,157
Add: Actuarial Adjustments	490,656
Less: Principal payments for member municipalities	<u>(2,783,995)</u>
Capital lease principal payments included in equipment operating expenditure	(178,365)
Transfer to reserves	<u>(7,179,659)</u>
Consolidated Budgeted Surplus, per Regional District of Nanaimo Financial Plan Bylaw No.1722 (Pg. 36)	\$ <u><u>7,134,577</u></u>

19. MUNICIPAL FINANCE AUTHORITY RESERVE DEPOSITS

The Regional District secures its long-term borrowing through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds are retained by the Authority as a debt reserve fund. As at December 31, 2015, the Regional District had debt reserve funds of \$294,128 (2014, \$399,479).

20. NORTH ISLAND 9-1-1 CORPORATION

A 9-1-1 emergency call answering service is provided by the North Island 9-1-1 Corporation, which is owned by the Regional Districts of Comox Valley, Strathcona, Mount Waddington, Alberni Clayoquot, Nanaimo and Powell River. The shares in the corporation are owned as follows:

Alberni Clayoquot	3 shares
Comox Valley	6 shares
Strathcona	4 shares
Mount Waddington	1 share
Nanaimo	5 shares
Powell River	2 shares

The Regional District's investment in shares of the North Island 9-1-1 Corporation is recorded at cost as it does not fall under the definition of a government partnership (PS3060.06). The Regional District's share of the corporation is equal to 23.8% and the degree of control is proportionate to the ownership share. As no benefits are expected from the ownership, it has not been accounted for as an equity investment.

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

21. PENSION LIABILITY

The Regional District of Nanaimo and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trustee pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are based on a formula. The Plan has about 185,000 active members and approximately 80,000 retired members. Active members include approximately 345 contributors from the Regional District of Nanaimo.

The most recent actuarial valuation as at December 31, 2012 indicated an unfunded liability of \$1.370 billion funding deficit for basic pension benefits. The next valuation will be as at December 31, 2015 with results available in 2016. Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, with the result that there is no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

The Regional District of Nanaimo paid \$2,051,074 (2014, \$1,783,224) for employer contributions to the Plan in fiscal 2015.

22. CONTINGENT LIABILITIES

Contingent liabilities are recognized by the Regional District in accordance with PS3300.15. As at December 31, 2015 there were outstanding claims against the Regional District, however, no liability has been accrued because amounts are undeterminable and the likelihood of the Regional District having to make payment is uncertain.

23. ENVIRONMENTAL REGULATIONS

The Regional District is subject to environmental regulations which apply to a number of its operations. These regulations may require future expenditures to meet applicable standards and subject the Regional District to possible penalties for violations. Amounts required to meet these obligations will be charged to operations when incurred and/or when they can be reasonably estimated.

24. EXPENDITURES BY OBJECT

	<u>Budget</u>	<u>2015</u>	<u>2014</u>
Operating goods and services	\$ 33,609,569	\$ 30,566,062	\$ 29,426,565
Wages and benefits	29,069,449	28,219,036	27,148,660
Debt interest	1,155,957	1,155,957	1,211,746
Amortization expense	-	6,745,606	6,752,591
Unfunded expenditures	-	568,647	2,453,159
Total Expenditures by Object	<u>\$ 63,834,975</u>	<u>\$ 67,255,308</u>	<u>\$ 66,992,721</u>

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

25. ARROWSMITH WATER SERVICE AND ENGLISHMAN RIVER WATER SERVICE JOINT VENTURES

The Arrowsmith Water Service (AWS) was formed in 1996 as a joint venture between the Regional District of Nanaimo, the City of Parksville and the Town of Qualicum Beach. The AWS was established to develop a bulk water supply available to the participants in the service and to construct the Arrowsmith Dam as a first step in that development as well as to provide for protection of the fisheries habitat of the Englishman River.

The Englishman River Water Service (ERWS) is a joint venture between the City of Parksville and the Regional District of Nanaimo, formed to secure a bulk water supply from the Englishman River. This regional partnership supplements existing well supply sources owned and operated by the City of Parksville and Nanoose Bay Peninsula Water Service Area. The ERWS development plan includes a new river water supply intake, new water treatment plant and distribution system.

Financial results and budget for the joint ventures are consolidated in the Regional District of Nanaimo's financial statements proportionately based on the joint venture agreements: 22.4% of the Arrowsmith Water Service and 26% of the Englishman River Water Service.

The following table summarizes the financial statements of the two joint ventures.

	Arrowsmith Water Service	Englishman River Water Service
	<u>2015</u>	<u>2015</u>
Non-financial assets (tangible capital assets)	\$ 6,438,945	\$ 4,453,532
Accumulated surplus	<u>6,438,945</u>	<u>4,453,532</u>
Revenues		
Joint venturer contributions	\$ 50,208	\$ 633,452
Expenses		
Operating	50,208	23,953
Capital		600,134
Writedown of capital assets		<u>421,047</u>
Annual surplus (deficit)	\$ <u>50,208</u>	\$ <u>1,045,134</u>
	\$ <u>0</u>	\$ <u>(411,682)</u>

26. CONTAMINATED SITES

At the reporting date, only one site was identified as potentially contaminated due to past industrial use at this site and on the neighbouring property. For this site there is insufficient information to determine whether contamination exceeding the relevant environmental standard is likely to exist, or whether remediation is required. The future cost and responsibility for remediation of this site is not currently determinable.

REGIONAL DISTRICT OF NANAIMO
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
for the year ended December 31, 2015

27. CHANGE IN ACCOUNTING POLICY

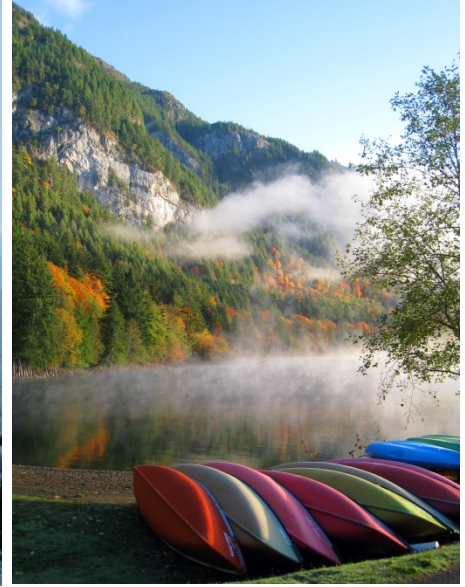
Effective January 1, 2015, the Regional District adopted the recommendations in PS 3260 *Liabilities for Contaminated Sites*, as set out in the Canadian public sector accounting standards. Pursuant to the recommendations, the change was applied prospectively, and prior periods have not been restated.

Previously, no accounting policy existed to account for a liability for contaminated sites. Under the new recommendations, the Regional District is required to recognize a liability for contaminated sites when economic benefits will be given up, as described in Note 1 (k), *Significant Accounting Policies*.

There was no effect on the Regional District's financial statements from adopting the above-noted change in accounting policy.

28. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the presentation adopted in the current year.



SUPPORTING SCHEDULES

REGIONAL DISTRICT OF NANAIMO
CONSOLIDATED SCHEDULE OF REVENUE AND EXPENSES BY SEGMENT
as at December 31, 2015

PS2700 requires that governments define and disclose additional information related to its activities, by segment. Regional Districts are required by the Local Government Act to charge or allocate all expenses directly or reasonably attributable to a service, to that service. The information in these financial statements conforms in all respects to the requirements of the Local Government Act.

For the purposes of PS2700 the segmented information above corresponds to the classification of expenses shown on the Consolidated Statement of Operations. The expense classifications on the Consolidated Statement of Operations represent the major activities provided by the Regional District of Nanaimo.

The following activities are included in the segments shown on Pg. 25:

General Government includes overall administration, legislative services including elections and feasibility studies. These services are paid for by multiple member jurisdictions of the Regional District and affect most taxpayers residing in the Regional District of Nanaimo. Schedule A on Pg. 38 of this report provides additional details with respect to revenues and expenditures for services falling under General Government.

Planning & Development includes community and regional land use planning, house numbering and building inspection. Planning & Development services are largely paid for by Electoral Areas of the Regional District of Nanaimo. Schedules B and B-1 on Pgs. 41-42 of this report provide additional details with respect to revenues and expenditures for each of these services.

Wastewater & Solid Waste includes sewage treatment plants and solid waste disposal activities, including programs for garbage collection and recycling. The Regional District operates two treatment plants in both the northern and southern portions of the Regional District. A solid waste landfill and transfer station are funded at a regional level, with garbage collection & recycling services provided in areas outside of the City of Nanaimo. Detailed revenue and expenditure information on wastewater treatment plants is found on Schedule C-1, Pg. 44 of this report. Detailed revenue and expenditure information on solid waste management is found on Schedule E, Pg. 50.

Water, Sewer & Street lighting includes neighbourhood water supply, sewage collection systems and street lights. Only taxpayers within these areas pay for the service. Detailed revenue and expenditure information on these services can be found on Schedules C-2, C-3 and C-4 (Pgs. 45-47) of this report.

Public Transportation includes conventional and HandyDart bus service. Public transit services are available to the City of Nanaimo, City of Parksville, Town of Qualicum Beach, Electoral Area G and portions of Electoral Areas A, E and C. Detailed revenue and expenditure information on transportation services is found on Schedule E, Pg. 50 of this report.

Protective Services includes volunteer and contract fire protection services, emergency planning, bylaw enforcement and the Regional District's participation in E911 services. Detailed revenue and expenditure information on protective services is found on Schedules A-1 and A-2, Pgs. 39-40 of this report.

Parks, Recreation & Culture includes operations and development of community and regional parks, provision of recreation programming, operation of a multiplex arena and aquatic centre and includes some services provided by agreement with municipalities within the Regional District of Nanaimo. Detailed revenue and expenditure information on parks, recreation & culture services is found on Schedules D and D-1, Pgs. 48-49 of this report.

REGIONAL DISTRICT OF NANAIMO
CONSOLIDATED SCHEDULE OF REVENUE AND EXPENSES BY SEGMENT
as at December 31, 2015

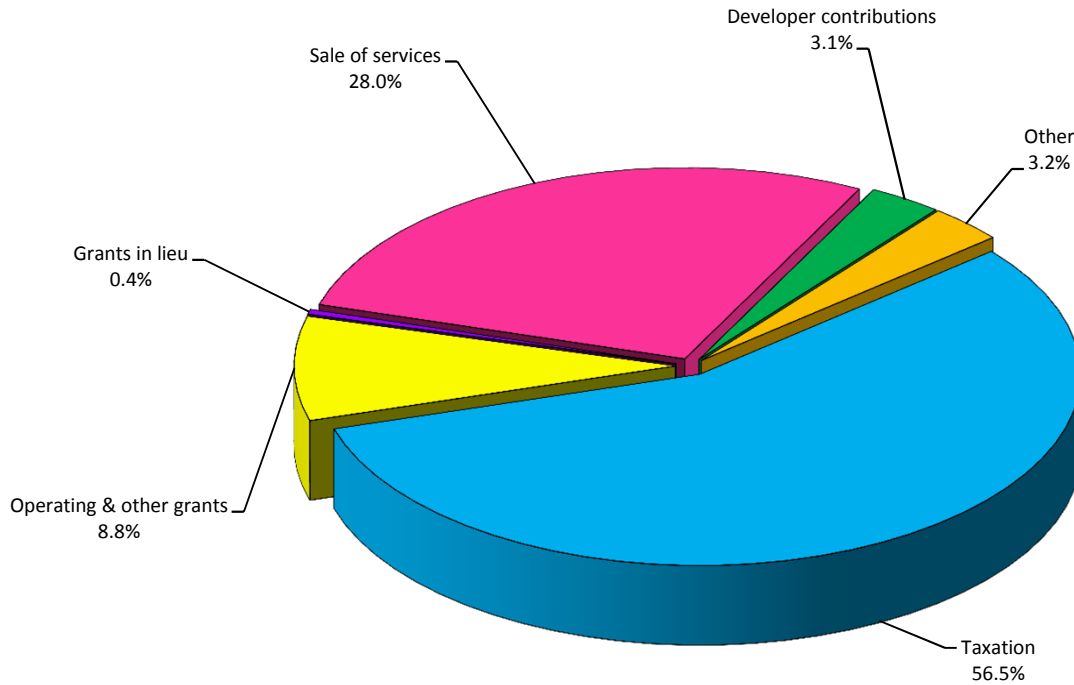
	General Government	Planning & Development	Wastewater & Solid Waste	Water, Sewer & Street lighting	Public Transportation	Protective Services	Parks, Recreation & Culture	2015 Total	2014 Total
Revenues									
Property taxes	\$ 1,869,125	\$ 2,102,806	\$ 10,936,188	\$ 4,170,414	\$ 9,140,632	\$ 4,667,817	\$ 10,216,582	\$ 43,103,564	\$ 40,355,182
Operating revenues	-	1,316,616	12,521,588	1,370,637	4,420,194	16,800	1,693,598	21,339,433	21,227,537
Grant revenues	192,827	24,195	504,335	8,356	5,566,235	-	444,999	6,740,947	9,110,177
Developer contributions	-	-	1,845,389	296,385	-	-	189,059	2,330,833	739,951
Other	205,267	3,884	133,465	159,394	192,381	91,584	494,512	1,280,487	831,593
Interest on investments	330,755	10,689	583,119	62,275	41,595	56,338	56,220	1,140,991	1,188,036
Grants in lieu	72,522	8,181	93,777	76	108,174	14,011	12,368	309,109	280,391
	<u>2,670,496</u>	<u>3,466,371</u>	<u>26,617,861</u>	<u>6,067,537</u>	<u>19,469,211</u>	<u>4,846,550</u>	<u>13,107,338</u>	<u>76,245,364</u>	<u>73,732,867</u>
Expenses									
Operating goods & services	(2,194,936)	1,259,474	13,048,860	2,894,593	7,525,907	3,445,282	4,586,882	30,566,062	29,426,565
Wages and benefits	3,841,826	2,015,514	5,508,991	1,486,202	10,801,311	363,074	4,202,118	28,219,036	27,148,660
Debt interest	-	-	639	304,187	-	167,174	683,957	1,155,957	1,211,746
Amortization expense	340,633	24,153	3,674,497	866,971	369,773	518,522	951,057	6,745,606	6,752,591
Unfunded expenses	(294,508)	-	863,155	-	-	-	-	568,647	2,453,159
	<u>1,693,015</u>	<u>3,299,141</u>	<u>23,096,142</u>	<u>5,551,953</u>	<u>18,696,991</u>	<u>4,494,052</u>	<u>10,424,014</u>	<u>67,255,308</u>	<u>66,992,721</u>
Surplus for the year	<u>\$ 977,481</u>	<u>\$ 167,230</u>	<u>\$ 3,521,719</u>	<u>\$ 515,584</u>	<u>\$ 772,220</u>	<u>\$ 352,498</u>	<u>\$ 2,683,324</u>	<u>\$ 8,990,056</u>	<u>\$ 6,740,146</u>

REGIONAL DISTRICT OF NANAIMO
CONSOLIDATED SCHEDULE OF REVENUE AND EXPENSES BY SEGMENT
as at December 31, 2014

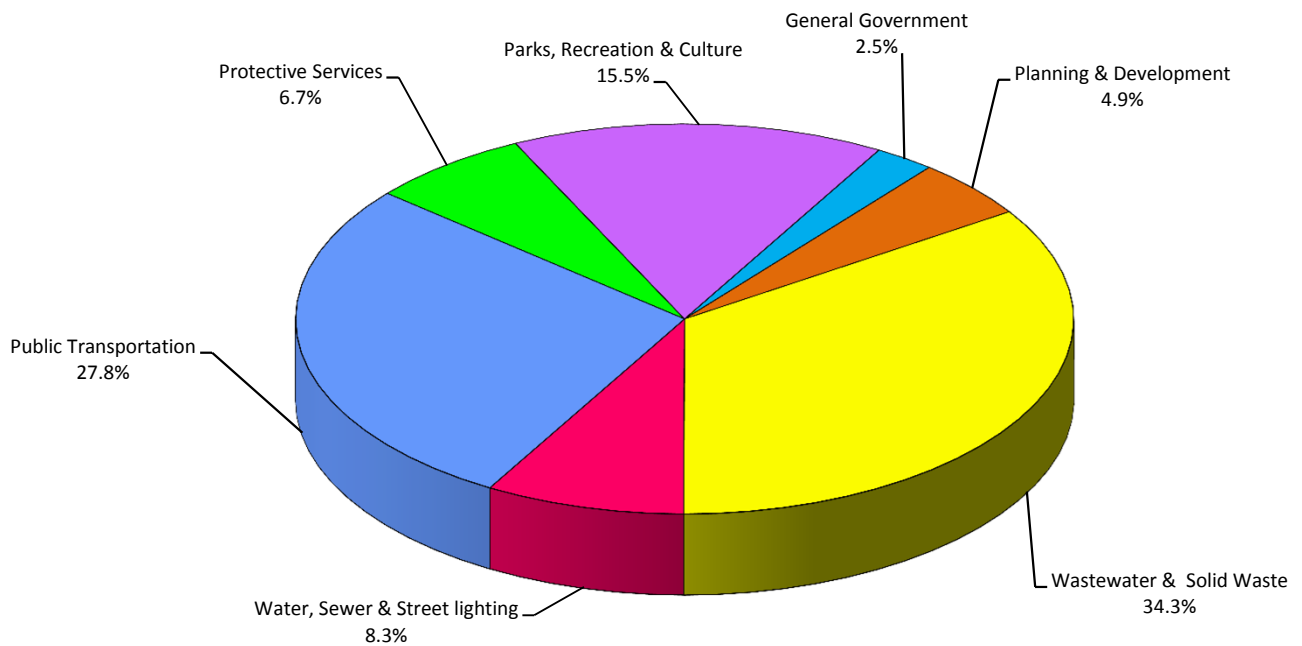
	General Government	Planning & Development	Wastewater & Solid Waste	Water, Sewer & Street lighting	Public Transportation	Protective Services	Parks, Recreation & Culture	2014 Total	2013 Total
Revenues									
Property taxes	\$ 1,320,167	\$ 2,018,986	\$ 10,141,332	\$ 3,819,121	\$ 8,721,464	\$ 4,485,467	\$ 9,848,645	\$ 40,355,182	\$ 38,357,564
Operating revenues	-	1,238,470	12,503,506	1,379,421	4,503,348	15,586	1,587,206	21,227,537	20,891,235
Grant revenues	43,660	3,511	2,168,727	750,234	5,700,703	-	443,342	9,110,177	6,819,458
Developer contributions	-	-	486,724	100,227	-	-	153,000	739,951	4,356,188
Other	253,118	3,044	23,487	139,203	40,291	74,874	297,576	831,593	887,904
Interest on investments	348,933	7,606	613,687	66,042	35,776	65,232	50,760	1,188,036	1,070,287
Grants in lieu	66,360	7,747	81,303	4,338	95,665	13,359	11,619	280,391	278,947
	<u>2,032,238</u>	<u>3,279,364</u>	<u>26,018,766</u>	<u>6,258,586</u>	<u>19,097,247</u>	<u>4,654,518</u>	<u>12,392,148</u>	<u>73,732,867</u>	<u>72,661,583</u>
Expenses									
Operating goods & services	(1,971,283)	1,316,866	12,261,940	2,817,783	7,436,731	3,175,468	4,389,060	29,426,565	27,802,363
Wages and benefits	3,695,021	1,975,138	5,422,398	1,398,118	10,184,577	447,595	4,025,813	27,148,660	26,441,064
Debt interest	-	-	-	309,777	-	197,268	704,701	1,211,746	1,186,973
Amortization expense	386,084	28,298	3,621,216	823,740	410,263	537,316	945,674	6,752,591	6,459,787
Unfunded expenses	(106,226)	-	2,559,385	-	-	-	-	2,453,159	(390,763)
	<u>2,003,596</u>	<u>3,320,302</u>	<u>23,864,939</u>	<u>5,349,418</u>	<u>18,031,571</u>	<u>4,357,647</u>	<u>10,065,248</u>	<u>66,992,721</u>	<u>61,499,424</u>
Surplus for the year	<u>\$ 28,642</u>	<u>\$ (40,938)</u>	<u>\$ 2,153,827</u>	<u>\$ 909,168</u>	<u>\$ 1,065,676</u>	<u>\$ 296,871</u>	<u>\$ 2,326,900</u>	<u>\$ 6,740,146</u>	<u>\$ 11,162,159</u>

See notes to consolidated financial statements

CONSOLIDATED REVENUES



CONSOLIDATED EXPENDITURES



**REGIONAL DISTRICT OF NANAIMO
CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS
AS AT DECEMBER 31, 2015**

	Land	Land Improvements	Buildings	Engineered Structures	Equipment, Furniture & Vehicles	Assets Under Construction	Total 2015	Total 2014
COST								
Balance, beginning of year	\$ 38,096,795	\$ 7,457,588	\$ 47,627,924	\$ 142,499,635	\$ 21,549,967	\$ 1,425,801	\$ 258,657,710	\$ 251,088,606
Add:								
Additions	322,000	82,866	973,856	1,312,075	924,148	5,008,568	8,623,513	7,726,318
Less:								
Disposals	-	44,980	62,556	134,644	537,486	-	779,666	157,214
Balance, end of year	<u>38,418,795</u>	<u>7,495,474</u>	<u>48,539,224</u>	<u>143,677,066</u>	<u>21,936,629</u>	<u>6,434,369</u>	266,501,557	258,657,710
ACCUMULATED AMORTIZATION								
Balance, beginning of year	\$ -	\$ 1,550,119	\$ 15,635,895	\$ 52,396,772	\$ 12,560,738	\$ -	\$ 82,143,524	\$ 75,548,147
Add:								
Amortization	-	307,344	1,474,254	3,368,221	1,595,787	-	6,745,606	6,752,591
Less:								
Accumulated amortization on disposals	-	11,245	17,516	43,086	484,987	-	556,834	157,214
Balance, end of year	<u>-</u>	<u>1,846,218</u>	<u>17,092,633</u>	<u>55,721,907</u>	<u>13,671,538</u>	<u>-</u>	88,332,296	82,143,524
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS								
	<u>\$ 38,418,795</u>	<u>\$ 5,649,256</u>	<u>\$ 31,446,591</u>	<u>\$ 87,955,159</u>	<u>\$ 8,265,091</u>	<u>\$ 6,434,369</u>	\$ 178,169,261	\$ 176,514,186
					Owned capital assets		\$ 177,991,917	\$ 175,798,410
					Leased assets		177,344	715,776
							<u>\$ 178,169,261</u>	<u>\$ 176,514,186</u>

See notes to consolidated financial statements

**REGIONAL DISTRICT OF NANAIMO
LONG-TERM DEBT SUMMARY BY FUNCTION
DECEMBER 31, 2015**

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
REGIONAL DISTRICT					
RAVENSONG AQUATIC CENTRE	1,166,210	895,635	611,532	313,224	\$ -
OCEANSIDE PLACE ARENA	4,991,710	4,659,501	4,314,003	3,954,686	3,580,996
REGIONAL PARKS	-	-	2,053,653	1,984,688	1,912,964
COMMUNITY PARKS	377,962	356,256	333,617	310,004	285,374
WASTEWATER MANAGEMENT - Northern Community (District 69)	498,905	255,536	-	-	-
FIRE PROTECTION	1,834,993	1,747,681	1,656,878	4,352,441	4,160,535
SEWER SERVICES	2,090,564	2,004,725	1,915,450	1,822,604	1,956,994
WATER SUPPLY SERVICES	2,502,490	2,272,174	2,030,455	2,891,369	2,587,690
VANCOUVER ISLAND REGIONAL LIBRARY	<u>8,000,000</u>	<u>7,857,359</u>	<u>16,319,013</u>	<u>15,957,989</u>	<u>15,582,525</u>
TOTAL REGIONAL DISTRICT	21,462,834	20,048,868	29,234,601	31,587,005	30,067,078
MEMBER MUNICIPALITIES	<u>37,196,676</u>	<u>34,948,088</u>	<u>45,903,812</u>	<u>52,213,097</u>	<u>53,520,830</u>
TOTAL LONG-TERM DEBT (Pg. 3)	<u><u>58,659,510</u></u>	<u><u>54,996,956</u></u>	<u><u>75,138,413</u></u>	<u><u>83,800,102</u></u>	<u><u>\$ 83,587,908</u></u>

See notes to consolidated financial statements

REGIONAL DISTRICT OF NANAIMO
SCHEDULE OF LONG-TERM DEBT
DECEMBER 31, 2015

FUNCTION	ISSUER	FUNDS	BYLAW NUMBER	MATURITY DATE	INTEREST RATE	ORIGINAL VALUE	2015 DEBT O/S	2014 DEBT O/S
RAVENSONG AQUATIC CENTRE								
	MFA 61	CDN	981	Dec 01,2015	5.970	4,098,635	\$ -	\$ 313,224
TOTAL RAVENSONG AQUATIC CENTRE						<u>4,098,635</u>	<u>-</u>	<u>313,224</u>
OCEANSIDE PLACE ARENA								
	MFA 97	CDN	1365	Apr 19,2023	4.830	6,470,646	3,580,996	3,954,686
TOTAL OCEANSIDE PLACE ARENA						<u>6,470,646</u>	<u>3,580,996</u>	<u>3,954,686</u>
REGIONAL PARKS								
	MFA 126	CDN	1629	Sep 26,2033	3.850	2,053,653	1,912,964	1,984,688
TOTAL OCEANSIDE PLACE ARENA						<u>2,053,653</u>	<u>1,912,964</u>	<u>1,984,688</u>
COMMUNITY PARKS								
ELECTORAL AREA B								
	MFA 78	CDN	1299	Dec 03, 2022	5.250	100,000	46,431	51,862
	MFA 79	CDN	1303	Jun 03, 2023	5.250	80,000	41,490	45,628
	MFA 81	CDN	1304	Apr 22, 2024	4.900	80,000	45,628	49,569
	MFA 93	CDN	1305	Apr 06, 2025	5.100	80,000	45,010	48,918
	MFA 97	CDN	1306	Apr 19, 2026	4.660	80,000	51,569	55,246
	MFA 101	CDN	1307	Apr 11, 2027	4.520	80,000	55,246	58,781
TOTAL COMMUNITY PARKS						<u>500,000</u>	<u>285,374</u>	<u>310,004</u>
FIRE PROTECTION SERVICES								
MEADOWWOOD FIRE								
	MFA 110	CDN	1587	Apr 08, 2030	4.500	1,773,410	1,450,845	1,520,515
COOMBS HILLIERS FIRE								
	MFA 92	CDN	1396	Apr 06,2015	4.550	232,725	-	27,589
NANAIMO RIVER FIRE								
	MFA 99	CDN	1488	Apr 19,2027	4.430	20,761	13,383	14,337
NANOOSE BAY FIRE								
	MFA 130	CDN	1617	Oct 14, 2034	3.000	2,790,000	2,696,307	2,790,000
TOTAL FIRE PROTECTION SERVICES						<u>4,816,896</u>	<u>4,160,535</u>	<u>4,352,441</u>
SEWER SERVICES								
BARCLAY CRESCENT SEWER								
	MFA 102	CDN	1486	Dec 01, 2027	4.820	895,781	618,599	658,185
CEDAR SEWER								
	MFA 106	CDN	1571	Oct 13, 2029	4.130	926,180	719,876	757,718
	MFA 106	CDN	1572	Oct 13, 2029	4.130	27,200	21,141	22,253
	MFA 106	CDN	1573	Oct 13, 2029	4.130	108,800	84,565	89,010
	MFA 106	CDN	1574	Oct 13, 2029	4.130	61,200	47,568	50,068
	MFA 110	CDN	1584	Apr 08, 2030	4.500	232,286	190,036	199,161
	MFA 117	CDN	1626	Oct 12, 2031	3.250	51,620	44,259	46,209
						1,407,286	1,107,445	1,164,419
HAWTHORNE RISE SEWER								
	MFA 131	CDN	1696	Apr 8, 2035	2.200	173,300	173,300	-
REID ROAD SEWER								
	MFA 133	CDN	1709	Oct 2, 2035	2.750	57,650	57,650	-
TOTAL SEWER SERVICES						<u>\$ 2,534,017</u>	<u>\$ 1,956,994</u>	<u>\$ 1,822,604</u>

See notes to consolidated financial statements

**REGIONAL DISTRICT OF NANAIMO
SCHEDULE OF LONG-TERM DEBT
DECEMBER 31, 2015**

FUNCTION	ISSUER	FUNDS	BYLAW NUMBER	MATURITY DATE	INTEREST RATE	ORIGINAL VALUE	2015 DEBT O/S	2014 DEBT O/S	
WATER - SAN PAREIL									
	MFA74	CDN	1221	Jun 01, 2016	5.900	193,979	17,798	34,749	
	MFA81	CDN	1367	Apr 22, 2019	4.900	89,476	30,567	37,322	
	MFA97	CDN	1395	Apr 19, 2021	4.660	40,000	18,859	21,593	
	MFA106	CDN	1395	Oct 13, 2024	4.130	94,439	63,155	68,893	
	MFA 117	CDN	1395	Oct 12, 2026	3.250	49,056	38,653	41,408	
						466,950	169,033	203,965	
WATER - SAN PAREIL FIRE IMPROVEMENTS									
	MFA127	CDN	1689	Apr 07, 2034	3.300	1,114,600	1,077,170	1,114,600	
						1,114,600	1,077,170	1,114,600	
WATER - DRIFTWOOD									
	MFA80	CDN	1301	Oct 03, 2023	4.900	100,614	52,181	57,386	
						100,614	52,181	57,386	
WATER - MELROSE TERRACE									
	MFA103	CDN	1539	Apr 23, 2018	4.650	14,349	4,909	6,422	
						14,349	4,909	6,422	
BULK WATER - FRENCH CREEK									
	MFA69	CDN	1127	Sep 24, 2018	4.650	503,655	110,059	143,308	
						503,655	110,059	143,308	
BULK WATER - NANOOSE									
	MFA69	CDN	1128	Sep 24, 2018	4.650	864,095	188,822	245,866	
	MFA74	CDN	1226	Jun 01, 2021	5.900	2,195,223	894,085	1,019,272	
	MFA80	CDN	1239	Oct 03, 2023	4.900	176,295	91,431	100,550	
						3,235,613	1,174,338	1,365,688	
	TOTAL WATER SUPPLY MANAGEMENT						5,435,781	2,587,690	2,891,369
DEBT HELD FOR OTHER JURISDICTIONS									
VANCOUVER ISLAND REGIONAL LIBRARY									
	MFA 117	CDN	1634	Oct 12, 2041	3.250	8,000,000	7,394,281	7,554,732	
	MFA 126	CDN	1674	Sep 26, 2038	3.850	8,610,000	8,188,244	8,403,257	
	TOTAL - VANCOUVER ISLAND REGIONAL LIBRARY						\$ 16,610,000	\$ 15,582,525	\$ 15,957,989
TOTAL LONG-TERM DEBT - REGIONAL DISTRICT						\$ 42,519,628	\$ 30,067,078	\$ 31,587,005	

See notes to consolidated financial statements

**REGIONAL DISTRICT OF NANAIMO
SCHEDULE OF LONG-TERM DEBT
DECEMBER 31, 2015**

FUNCTION	ISSUER	FUNDS	BYLAW NUMBER	MATURITY DATE	INTEREST RATE	ORIGINAL VALUE	2015 DEBT O/S	2014 DEBT O/S	
CITY OF PARKSVILLE									
	MFA68	CDN	1109	Mar 24, 2018	4.650	1,200,000	262,225	341,444	
	MFA69	CDN	1129	Sep 24, 2018	4.650	1,970,000	430,485	560,536	
	MFA74	CDN	1227	Jun 01, 2021	5.900	290,000	118,113	134,651	
	MFA75	CDN	1238	Dec 01, 2021	5.690	1,050,000	427,651	487,529	
	MFA78	CDN	1283	Dec 03, 2022	5.250	765,000	355,200	396,748	
	MFA93	CDN	1420	Apr 06, 2025	5.100	800,000	450,096	489,182	
	TOTAL CITY OF PARKSVILLE						<u>6,075,000</u>	<u>2,043,770</u>	<u>2,410,090</u>
TOWN OF QUALICUM BEACH									
	MFA136	CDN	1729	Nov 30, 2025	2.750	4,629,364	4,629,364	-	
	TOTAL TOWN OF QUALICUM BEACH						<u>4,629,364</u>	<u>4,629,364</u>	<u>-</u>
CITY OF NANAIMO									
	MFA61	CDN	GNWD 50	Dec 01, 2015	4.000	1,166,086	-	125,299	
	MFA72	CDN	1197	Jun 01, 2020	6.450	4,500,000	1,543,830	1,813,877	
	MFA73	CDN	1219	Dec 01, 2020	6.360	4,100,000	1,406,600	1,652,643	
	MFA73	CDN	1220	Dec 01, 2015	6.360	247,947	-	22,495	
	MFA99	CDN	1489	Oct 19, 2026	4.430	15,000,000	9,669,168	10,358,552	
	MFA101	CDN	1489	Apr 11, 2027	4.520	15,000,000	10,358,552	11,021,422	
	MFA 102	CDN	1530	Dec 01, 2027	4.820	3,750,000	2,589,638	2,755,356	
	MFA 126	CDN	1688	Sep26, 2033	3.850	13,300,000	12,388,860	12,853,363	
	MFA 127	CDN	1694	Apr 07, 2034	3.300	9,200,000	8,891,048	9,200,000	
	TOTAL CITY OF NANAIMO						<u>66,264,033</u>	<u>46,847,696</u>	<u>49,803,007</u>
TOTAL LONG-TERM DEBT - MEMBER MUNICIPALITIES						<u>\$ 76,968,397</u>	<u>\$ 53,520,830</u>	<u>\$ 52,213,097</u>	
TOTAL LONG-TERM DEBT						<u>\$ 119,488,025</u>	<u>\$ 83,587,908</u>	<u>\$ 83,800,102</u>	

See notes to consolidated financial statements

RESERVE ACCOUNT ACTIVITY - 2015
SCHEDULE OF STATUTORY RESERVE FUND ACTIVITY AND FUND BALANCES
AS AT DECEMBER 31, 2015

	Balance January 1, 2015	Interest Income	Contributions by Developers & Others	MFA surplus and refunds	Contributions from/(to) Operating Fund	Transfers to Capital Funds	Feasibility, legal & other costs or transfers	Balance December 31, 2015
2015 ACTIVITY								
Feasibility Studies	\$ 13,460	-	-	-	-	-	-	\$ 13,460
Administration Information Systems/Building	\$ 1,768,666	31,206	-	-	132,945	(2,500)	-	\$ 1,930,317
Local Government Elections	\$ 52,382	907	-	-	-	-	-	\$ 53,289
Regional Growth Strategy	\$ 51,419	977	-	-	20,000	-	-	\$ 72,396
Building Inspection	\$ 311,294	5,436	-	-	10,000	-	-	\$ 326,730
Community Planning	\$ 85,340	1,819	-	-	85,000	-	-	\$ 172,159
Carbon Action Revenue Incentive Program	\$ 265,856	5,372	93,732	-	-	(54,844)	-	\$ 310,116
Carbon Neutral	\$ 51,859	898	-	-	-	-	-	\$ 52,757
	<u>\$ 2,600,276</u>	<u>\$ 46,615</u>	<u>\$ 93,732</u>	<u>\$ -</u>	<u>\$ 247,945</u>	<u>\$ (57,344)</u>	<u>\$ -</u>	<u>\$ 2,931,224</u>
Wastewater & Solid Waste Management								
Solid Waste Management	\$ 3,633,356	66,980	-	-	1,200,000	(301,636)	-	\$ 4,598,700
Solid Waste Collection & Recycling		684	-	-	160,000	-	-	\$ 160,684
Nanoose Wastewater	\$ 649,814	11,763	-	-	145,000	(15,892)	-	\$ 790,685
Northern Community Wastewater	\$ 6,215,776	114,555	30,898	-	2,243,886	(758,050)	-	\$ 7,847,065
Southern Community Wastewater	\$ 20,096,214	408,822	809	-	2,145,115	(1,871,778)	-	\$ 20,779,182
Duke Point Wastewater	\$ 166,259	2,902	-	-	5,000	-	-	\$ 174,161
	<u>\$ 30,761,419</u>	<u>605,706</u>	<u>31,707</u>	<u>-</u>	<u>5,899,001</u>	<u>(2,947,356)</u>	<u>-</u>	<u>\$ 34,350,477</u>
Water, Sewer & Street lighting								
Surfside Sewer	\$ -	-	-	-	1,000	-	-	\$ 1,000
Pacific Shores Sewer	\$ 32,751	602	-	-	10,000	-	-	\$ 43,353
French Creek Sewer	\$ 471,580	8,312	10,780	-	-	(14,238)	-	\$ 476,434
Cedar Sewer Collection	\$ 13,766	229	-	-	2,000	-	-	\$ 15,995
Barclay Cres Sewer DCCs	\$ 2,118	14	2,118	-	-	-	-	\$ 4,250
Cedar Estates Stormwater	\$ 11,220	188	-	-	2,000	-	-	\$ 13,408
Englishman River Stormwater	\$ 15,478	275	-	-	4,000	-	-	\$ 19,753
French Creek Water	\$ 152,047	2,634	-	-	-	-	-	\$ 154,681
Madrona Water	\$ 206,269	3,573	-	-	-	-	-	\$ 209,842
Fairwinds Water	\$ -	-	-	-	-	-	-	\$ -
Surfside Water	\$ 13,083	214	-	-	1,000	-	-	\$ 14,297
Arbutus Park Estates Water	\$ -	-	-	-	-	-	-	\$ -
West Bay Estates Water	\$ 41,668	713	-	-	-	-	-	\$ 42,381
Decourcey Water	\$ 10,307	166	-	-	2,500	-	-	\$ 12,973
Melrose Water	\$ 1,000	14	-	-	5,000	-	-	\$ 6,014
Nanoose Bay Peninsula Water	\$ 570,056	9,918	-	-	10,000	-	-	\$ 589,974
Nanoose Bay Water	\$ 215,023	3,725	-	-	-	-	-	\$ 218,748
Englishman River Water	\$ 224,766	3,959	-	-	15,000	-	-	\$ 243,725

See notes to consolidated financial statements

RESERVE ACCOUNT ACTIVITY - 2015
SCHEDULE OF STATUTORY RESERVE FUND ACTIVITY AND FUND BALANCES
AS AT DECEMBER 31, 2015

	Balance January 1, 2015	Interest Income	Contributions by Developers & Others	MFA surplus and refunds	Contributions from/(to) Operating Fund	Transfers to Capital Funds	Feasibility, legal & other costs or transfers	Balance December 31, 2015
San Pareil Water	\$ 10,049	157	5,000	-	-	-	-	\$ 15,206
Whiskey Creek Water	\$ 7,535	109	-	-	-	-	-	\$ 7,644
Nanoose AWS Bulk Water	\$ 622,697	11,928	-	-	404,320	(93,983)	-	\$ 944,962
French Creek AWS Bulk Water	\$ 822,566	13,831	-	-	(25,600)	-	-	\$ 810,797
Drinking Water/Watershed Protection	-	23	-	-	10,000	-	-	\$ 10,023
Englishman River Street lighting	\$ 6,581	88	-	-	1,000	-	-	\$ 7,669
Fairwinds Street lighting	\$ 22,124	381	-	-	1,500	-	-	\$ 24,005
Morningstar Street lighting	\$ 16,535	281	-	-	-	-	-	\$ 16,816
Rural EA E & G Street lighting	\$ 10,083	148	-	-	-	-	-	\$ 10,231
	<u>\$ 3,499,302</u>	<u>61,482</u>	<u>17,898</u>	<u>-</u>	<u>443,720</u>	<u>(108,221)</u>	<u>-</u>	<u>\$ 3,914,181</u>
Public Transportation								
Transit	\$ 2,283,054	41,116	-	-	550,000	-	-	\$ 2,874,170
Descanso Bay Emergency Wharf	\$ 34,406	479	-	-	5,270	(29,436)	-	\$ 10,719
	<u>\$ 2,317,460</u>	<u>41,595</u>	<u>-</u>	<u>-</u>	<u>555,270</u>	<u>(29,436)</u>	<u>-</u>	<u>\$ 2,884,889</u>
Protective Services								
Coombs Hilliers Fire	\$ 623,478	10,223	-	3,585	97,605	(281,761)	-	\$ 453,130
Errington Fire	\$ 527,356	9,505	-	-	130,000	(34,918)	-	\$ 631,943
Extension Fire	\$ 327,478	5,978	-	-	92,195	-	-	\$ 425,651
Nanoose Fire	\$ 640,032	10,091	-	-	85,000	(348,240)	-	\$ 386,883
Dashwood Fire	\$ 373,821	6,420	-	-	92,500	(50,083)	-	\$ 422,658
Bow Horn Bay Fire	\$ 271,035	4,784	-	-	38,000	(6,546)	-	\$ 307,273
Nanaimo River Fire	\$ 102,205	1,841	-	-	16,175	-	-	\$ 120,221
Cassidy Waterloo Fire	\$ 62,107	1,387	-	-	71,570	-	-	\$ 135,064
Emergency Planning	\$ 25,961	575	-	-	29,013	-	-	\$ 55,549
Bylaw Enforcement	\$ 83,447	1,262	-	-	9,500	-	-	\$ 94,209
District 68 911 Service	\$ 132,237	2,291	-	-	-	-	-	\$ 134,528
	<u>\$ 3,169,157</u>	<u>54,357</u>	<u>-</u>	<u>3,585</u>	<u>661,558</u>	<u>(721,548)</u>	<u>-</u>	<u>\$ 3,167,109</u>
Parks, Recreation & Culture								
Area A Recreation & Culture	\$ 276,097	5,143	-	-	83,220	-	-	\$ 364,460
Area B Recreation	\$ 55,771	1,006	6,059	-	2,413	-	-	\$ 65,249
Extension Recreation	\$ 35,854	607	-	-	-	-	(745)	\$ 35,716
Community Parks	\$ 901,039	15,763	75,000	-	47,751	(72,644)	-	\$ 966,909
Regional Parks Capital	\$ 1,290,066	25,576	-	-	755,574	-	-	\$ 2,071,216
Regional Parks Development	\$ 48,075	834	-	-	-	-	-	\$ 48,909
Recreation & Culture	\$ 386,833	7,291	-	162,791	103,180	(6,150)	-	\$ 653,945
	<u>\$ 2,993,735</u>	<u>56,220</u>	<u>81,059</u>	<u>162,791</u>	<u>992,138</u>	<u>(78,794)</u>	<u>(745)</u>	<u>\$ 4,206,404</u>
TOTAL ALL RESERVE FUNDS	<u>\$ 45,341,349</u>	<u>\$865,975</u>	<u>224,396</u>	<u>\$166,376</u>	<u>\$8,799,632</u>	<u>(\$3,942,699)</u>	<u>(\$745)</u>	<u>\$ 51,454,284</u>

See notes to consolidated financial statements

REGIONAL DISTRICT OF NANAIMO
SCHEDULE OF DEVELOPMENT COST CHARGES AND PARKLAND ACQUISITION FUNDS
RESERVE ACCOUNT BALANCES-DEC 31, 2015

ACTIVITY	Northern Wastewater DCCs (1)	Southern Wastewater DCCs (2)	Bulk Water DCCs (3)	Duke Point Sewer DCCs (4)	Parkland Acquisition FUNDS (5)	Total 2015	Total 2014
ASSETS:							
Due from Revenue Fund	\$ 6,545,478	\$ 2,944,667	\$ 757,441	\$ 332,375	\$ 1,691,619	\$ 12,271,580	\$ 12,568,899
Developer Installments Receivable	131,285	126,232	-	-	-	257,517	344,425
DEFERRED REVENUE BALANCE (Note 10)	6,676,763	3,070,899	757,441	332,375	1,691,619	12,529,097	12,913,324
ACTIVITY:							
Balance, Beginning of the year	6,055,215	4,074,133	807,735	313,397	1,662,844	12,913,324	10,645,718
Add:							
Contribution by developers & others	518,670	744,078	0	13,491		1,276,239	2,526,570
Interest earned	102,878	66,370	14,193	5,487	28,775	217,703	226,753
Less:							
Transfer DCCs to Revenue Fund		(1,813,682)	(64,487)	-	-	(1,878,169)	(485,717)
BALANCE, End of the year	\$ 6,676,763	\$ 3,070,899	\$ 757,441	\$ 332,375	\$ 1,691,619	\$ 12,529,097	\$ 12,913,324

- (1) Northern Wastewater DCC collection areas include the City of Parksville, Town of Qualicum Beach, portions of Electoral Area G and portions of Electoral Area E.
- (2) Southern Wastewater DCC collection areas include the City of Nanaimo and the District of Lantzville.
- (3) Bulk Water service areas have been established in the French Creek area of Electoral Area G and the Nanoose Bay Peninsula in Electoral Area E.
- (4) Duke Point Sewer DCC collection area includes properties in Electoral Area A (Cedar).
- (5) Parkland acquisition funds consist of payments received from developers in lieu of parkland for each electoral area in the Regional District plus interest earned on these funds. The funds are reserved for future parkland purchases.

See notes to consolidated financial statements

REGIONAL DISTRICT OF NANAIMO
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
GAS TAX REVENUE TRANSFER PROGRAMS
DECEMBER 31, 2015
(UNAUDITED)

	COMMUNITY WORKS PROGRAM²	OTHER GAS TAX PROGRAMS³	TOTAL 2015	TOTAL 2014
Opening balance of unspent (spent) funds	\$ 6,118,540	\$ (2,359,675)	\$ 3,758,865	\$ 4,796,850
Add:				
Amount received during the year	1,621,946	2,275,134	3,897,080	1,784,577
Interest earned	96,993	-	96,993	86,427
Less:				
Amount spent on projects (Notes 2 & 3)	(505,976)	(519,436)	(1,025,412)	(2,908,988)
Amount spent on administration	-	-	-	-
Closing balance of unspent (spent) funds	<u>\$ 7,331,503</u>	<u>\$ (603,977)</u>	<u>\$ 6,727,526</u>	<u>\$ 3,758,866</u>
	(see note 10)	(see note 3)		

Notes to Schedule:

1. Gas Tax Revenue Transfer Programs

The Government of Canada, through the Union of BC Municipalities (UBCM), transfers Gas Tax Revenue funds to local governments in British Columbia. The use of funding is established by agreements between the local government and the UBCM. Funding may be used towards public transit, disaster mitigation, recreational, water, wastewater and solid waste infrastructure and asset management or capacity building projects, as specified in the agreements.

2. Community Works Program 2015 Activity

The Regional District applied \$127,100 towards engineering and capital upgrades for the Nanoose Bay Water Quality/Quantity Monitoring Program, Westurne Heights and Whiskey Creek Water Systems; \$189,200 was expended on trail projects at Claudet Community Park, Arrowsmith Community Park, Extension Miners Community Park, the Morden Colliery Regional Trail and the Gabriola Village Trail; and \$101,500 was contributed to capital projects at community recreation facilities. In addition, \$33,040 was spent on Official Community Plan initiatives and \$31,500 was applied towards green building programs.

3. Other Gas Tax Programs 2015 Activity

Under this portion of the program, expenditures are reimbursed on a claims made basis. During 2015, the following projects were under construction or were in progress:

<u>Project</u>	<u>Year Approved</u>	<u>Total Project value</u>	<u>Approved Grant</u>	<u>Grant Amount Expended to date</u>	<u>Amount Received to date</u>
Innovations Fund					
a. Northern Community Wastewater Treatment Plant - Roof Replacement	2014	290,000	200,000	200,000	-
b. Regional Trail System - RDN E&N Rail Trail Project	2014	3,873,206	2,676,489	283,990	-
c. Gabriola Island Recycling Organization Recycling Drop-off Ctr	2014	75,000	75,000	75,000	75,000
d. Rural Village Centre Sewer Servicing Projects	2014	350,000	350,000	119,987	-
Total Other Gas Tax Program Activity		<u>\$ 4,588,206</u>	<u>\$ 3,301,489</u>	<u>\$ 678,977</u>	<u>\$ 75,000</u>

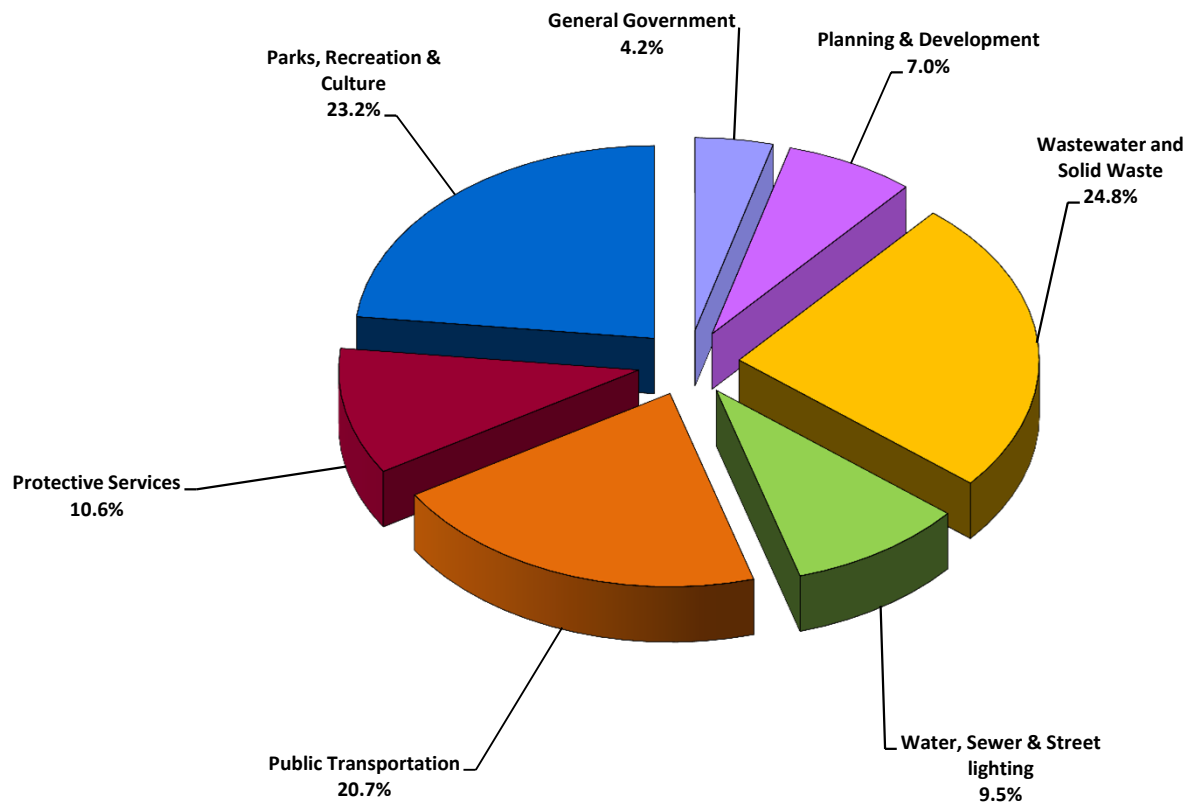
See notes to consolidated financial statements

REGIONAL DISTRICT OF NANAIMO
GENERAL REVENUE FUND
SCHEDULE OF REVENUE AND EXPENDITURES
as at December 31, 2015
(UNAUDITED)

	Corporate Services (Schedule A)	Strategic & Community Development (Schedule B)	Regional & Community Utilities (Schedule C)	Recreation & Parks & Services (Schedule D)	Transportation & Solid Waste & Services (Schedule E)	Actual 2015	Budget 2015	Actual 2014
REVENUES								
Tax requisition	\$ 7,940,266	\$ 2,628,583	\$ 14,644,132	\$ 10,216,582	\$ 9,603,102	\$ 45,032,665	\$ 45,032,665	\$ 42,207,590
Grants	192,827	24,195	437,691	444,999	6,019,661	7,119,373	11,140,091	9,110,177
Grants in Lieu	85,554	9,160	90,611	12,368	111,416	309,109	149,645	280,391
Interest	283,255	-	-	-	-	283,255	150,000	296,365
Permit fees & other	-	310,194	-	129,009	2,351,838	2,791,041	4,684,017	2,598,826
Operating revenues	-	1,333,416	2,039,935	1,693,598	8,792,088	13,859,037	13,480,742	13,808,110
Disposal fees	-	-	-	-	7,494,219	7,494,219	7,266,784	7,447,196
Other	11,373,422	-	6,399,940	-	-	17,773,362	37,779,938	12,899,206
	19,875,324	4,305,548	23,612,309	12,496,556	34,372,324	94,662,061	119,683,882	88,647,861
EXPENDITURES								
General administration	175,709	395,581	830,184	542,598	2,091,939	4,036,011	4,188,717	3,929,248
Professional fees	194,954	183,762	629,021	140,077	288,118	1,435,932	2,432,841	1,442,982
Community grants	46,012	-	-	-	-	46,012	522,602	158,666
Legislative	474,474	-	-	-	-	474,474	485,432	467,656
Program costs	-	114,082	115,096	610,666	-	839,844	869,364	484,982
Vehicle and Equip operating	288,166	94,181	1,146,016	205,706	5,973,285	7,707,354	7,853,555	6,648,931
Building operating	411,394	64,320	1,162,166	702,453	461,588	2,801,921	3,267,767	2,928,777
Other operating	1,106,647	627,622	3,480,139	715,290	8,991,495	14,921,193	16,294,679	14,242,784
Wages & benefits	3,841,826	2,378,841	3,908,833	4,202,118	13,887,671	28,219,289	29,069,449	27,048,600
Capital expenditures	1,085,794	24,230	6,661,454	737,473	761,530	9,270,481	35,997,273	8,407,092
	7,624,976	3,882,619	17,932,909	7,856,381	32,455,626	69,752,511	100,981,679	65,759,718
OPERATING SURPLUS	12,250,348	422,929	5,679,400	4,640,175	1,916,698	24,909,550	18,702,203	22,888,143
Debt retirement								
- interest	3,559,605	-	304,187	683,957	639	4,548,388	4,700,689	4,524,142
- principal	2,971,685	-	310,796	1,128,230	20,611	4,431,322	4,421,385	4,068,499
Contingency	-	-	-	-	25	25	15,000	-
Reserve contributions	1,165,034	168,083	5,063,111	992,138	1,915,270	9,303,636	7,179,659	6,671,162
Transfers to other govts	4,523,940	200,300	-	1,612,362	88,021	6,424,623	6,531,825	6,259,789
	12,220,264	368,383	5,678,094	4,416,687	2,024,566	24,707,994	22,848,558	21,523,592
CURRENT YEAR								
SURPLUS (DEFICIT)	30,084	54,546	1,306	223,488	(107,868)	201,556	(4,146,355)	1,364,551
Prior year's surplus applied	1,531,156	1,187,225	3,390,938	1,299,107	3,872,505	11,280,931	11,280,931	9,916,380
NET OPERATING SURPLUS	\$ 1,561,240	\$ 1,241,771	\$ 3,392,244	\$ 1,522,595	\$ 3,764,637	\$ 11,482,487	\$ 7,134,576	\$ 11,280,931

See notes to consolidated financial statements

2015 TAX REVENUES BY FUNCTION



REGIONAL DISTRICT OF NANAIMO
CORPORATE SERVICES
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)

	Administration	Electoral Areas	Public Safety & Fire Prot	Regional Library	House Numbering	Feasibility Studies	Municipal Debt Transfers	Community Works Projects	Actual 2015	Budget 2015	Actual 2014
	(Schedule A-1/A-2)										
REVENUES											
Tax requisition	\$ 1,407,684	\$ 438,941	\$ 4,120,540	\$ 1,929,101	\$ 21,500	\$ 22,500	\$ -	\$ -	\$ 7,940,266	\$ 7,940,266	\$ 7,144,225
Grants	48,204	68,000	-	-	-	-	-	76,623	192,827	91,000	43,660
Grants in Lieu	71,589	933	13,032	-	-	-	-	-	85,554	63,090	79,215
Interest	283,255	-	-	-	-	-	-	-	283,255	150,000	296,365
Other	4,222,247	161,922	812,831	940,869	-	-	5,235,553	-	11,373,422	11,796,363	10,573,118
	6,032,979	669,796	4,946,403	2,869,970	21,500	22,500	5,235,553	76,623	19,875,324	20,040,719	18,136,583
EXPENDITURES											
General administration	98,209	47,625	28,375	-	1,500	-	-	-	175,709	219,128	175,639
Professional fees	137,105	38,248	1,123	-	-	3,548	-	14,930	194,954	313,036	343,013
Community grants	46,012	-	-	-	-	-	-	-	46,012	522,602	56,032
Legislative	336,057	138,417	-	-	-	-	-	-	474,474	483,832	467,612
Vehicle & Equip operating	136,799	1,658	149,709	-	-	-	-	-	288,166	346,705	313,606
Building operating	310,987	20,073	80,334	-	-	-	-	-	411,394	478,450	448,598
Other operating	460,461	168,186	438,916	-	20,000	2,498	-	16,586	1,106,647	1,204,230	1,039,723
Wages & benefits	3,635,867	205,959	-	-	-	-	-	-	3,841,826	3,784,805	3,706,030
Capital expenditures	255,566	5,033	805,566	-	-	-	-	19,629	1,085,794	1,518,850	518,833
	5,417,063	625,199	1,504,023	-	21,500	6,046	-	51,145	7,624,976	8,871,638	7,069,086
OPERATING SURPLUS	615,916	44,597	3,442,380	2,869,970	-	16,454	5,235,553	25,478	12,250,348	11,169,081	11,067,497
Debt retirement											
- interest	-	-	167,174	591,485	-	-	2,800,946	-	3,559,605	3,668,793	3,509,664
- principal	-	-	187,694	349,384	-	-	2,434,607	-	2,971,685	2,982,334	2,668,702
Reserve contributions	537,445	1,195	626,394	-	-	-	-	-	1,165,034	722,064	642,358
Transfers to other govts/orgs	29,011	-	2,540,350	1,929,101	-	-	-	25,478	4,523,940	4,494,953	4,299,610
	566,456	1,195	3,521,612	2,869,970	-	-	5,235,553	25,478	12,220,264	11,868,144	11,120,334
CURRENT YEAR SURPLUS (DEFICIT)	49,460	43,402	(79,232)	-	-	16,454	-	-	30,084	(699,063)	(52,837)
Prior year's surplus applied	1,013,156	123,903	395,621	-	-	(1,524)	-	-	1,531,156	1,531,156	1,583,993
ENDING SURPLUS	\$ 1,062,616	\$ 167,305	\$ 316,389	\$ -	\$ -	\$ 14,930	\$ -	\$ -	\$ 1,561,240	\$ 832,093	\$ 1,531,156

**REGIONAL DISTRICT OF NANAIMO
CORPORATE SERVICES
PUBLIC SAFETY SYSTEMS
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)**

	District 68 E911	District 69 E911	District 69 Community Policing	Actual 2015	Budget 2015	Actual 2014
REVENUES						
Tax requisition	\$ 130,397	\$ 587,715	\$ 125,181	\$ 843,293	\$ 843,293	\$ 835,410
Grants in Lieu	-	-	-	-	-	84
Interest	-	-	-	-	-	-
Other	-	-	-	-	3,500	5,111
	<u>130,397</u>	<u>587,715</u>	<u>125,181</u>	<u>843,293</u>	<u>846,793</u>	<u>840,605</u>
EXPENDITURES						
General administration	2,500	2,500	-	5,000	5,000	1,450
Vehicle and Equip operating	4,537	-	-	4,537	4,875	4,292
Building operating	-	-	-	-	-	-
Other operating	8,143	5,500	-	13,643	13,845	12,660
Capital purchases	-	-	-	-	3,500	5,111
	<u>15,180</u>	<u>8,000</u>	<u>-</u>	<u>23,180</u>	<u>27,220</u>	<u>23,513</u>
OPERATING SURPLUS(DEFICIT)	<u>115,217</u>	<u>579,715</u>	<u>125,181</u>	<u>820,113</u>	<u>819,573</u>	<u>817,092</u>
Transfers to other govts/orgs	<u>130,714</u>	<u>586,077</u>	<u>125,300</u>	<u>842,091</u>	<u>834,839</u>	<u>791,790</u>
	<u>130,714</u>	<u>586,077</u>	<u>125,300</u>	<u>842,091</u>	<u>834,839</u>	<u>791,790</u>
CURRENT YEAR						
SURPLUS (DEFICIT)	(15,497)	(6,362)	(119)	(21,978)	(15,266)	25,302
Prior year's surplus (deficit) applied	<u>11,662</u>	<u>63,952</u>	<u>119</u>	<u>75,733</u>	<u>75,733</u>	<u>50,431</u>
ENDING SURPLUS	<u>\$ (3,835)</u>	<u>\$ 57,590</u>	<u>\$ -</u>	<u>\$ 53,755</u>	<u>\$ 60,465</u>	<u>\$ 75,733</u>

REGIONAL DISTRICT OF NANAIMO
CORPORATE SERVICES
FIRE DEPARTMENTS
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)

	Coombs Hilliers	Errington	Nanoose	Dashwood	Meadowood	Extension	Nanaimo River	French Creek	Parksville	Bow Horn Bay	Cassidy Waterloo	Wellington	Actual 2015	Budget 2015	Actual 2014
REVENUES															
Tax requisition	\$ 374,083	\$ 419,605	\$ 604,850	\$ 502,245	\$ 139,354	\$ 149,027	\$ 17,786	\$ 425,542	\$ 94,172	\$ 310,058	\$ 176,265	\$ 64,260	\$ 3,277,247	\$ 3,277,247	\$ 3,114,740
Grants in Lieu	-	388	11,277	1,154	-	-	-	213	-	-	-	-	13,032	12,200	12,771
Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	285,110	34,918	432,258	50,083	-	-	-	-	-	10,462	-	-	812,831	961,137	306,908
	659,193	454,911	1,048,385	553,482	139,354	149,027	17,786	425,755	94,172	320,520	176,265	64,260	4,103,110	4,250,584	3,434,419
EXPENDITURES															
General administration	2,000	2,000	8,500	2,000	-	2,400	-	525	750	2,000	3,000	200	23,375	23,645	22,708
Professional fees	86	86	86	86	-	86	-	28	-	86	86	-	630	1,450	5,000
Vehicle and Equip operating	5,382	5,310	53,743	9,043	-	23,500	-	-	-	7,498	40,695	-	145,171	176,300	170,833
Building operating	1,779	3,866	28,613	19,893	-	12,502	-	-	-	5,698	7,983	-	80,334	109,220	79,384
Other operating	15	6	301,158	1,534	-	34,408	-	83,587	-	-	2,325	2,734	425,767	442,061	397,553
Wages & benefits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,009
Capital expenditures	281,761	34,918	432,258	50,083	-	-	-	-	-	6,546	-	-	805,566	961,500	271,134
	291,023	46,186	824,358	82,639	-	72,896	-	84,140	750	21,828	54,089	2,934	1,480,843	1,714,176	957,621
OPERATING SURPLUS															
	368,170	408,725	224,027	470,843	139,354	76,131	17,786	341,615	93,422	298,692	122,176	61,326	2,622,267	2,536,408	2,476,798
Debt retirement															
- interest	2,800	-	83,651	-	79,803	-	920	-	-	-	-	-	167,174	182,218	197,268
- principal	19,384	-	108,059	-	59,554	-	697	-	-	-	-	-	187,694	198,339	194,635
Reserve contributions	100,954	130,000	85,000	92,500	-	92,195	16,175	-	-	38,000	71,570	-	626,394	584,514	508,218
Transfers to other govts/orgs	245,032	278,725	-	378,342	-	-	-	337,644	89,233	260,692	42,500	66,091	1,698,259	1,702,001	1,626,587
	368,170	408,725	276,710	470,842	139,357	92,195	17,792	337,644	89,233	298,692	114,070	66,091	2,679,521	2,667,072	2,526,708
CURRENT YEAR SURPLUS (DEFICIT)															
	-	-	(52,683)	1	(3)	(16,064)	(6)	3,971	4,189	-	8,106	(4,765)	(57,254)	(130,664)	(49,910)
Prior year's surplus (deficit)															
	(1)	-	107,881	1	3	51,843	9	68,726	78,607	(1)	4,676	8,144	319,888	319,888	369,798
ENDING SURPLUS															
	\$ (1)	\$ -	\$ 55,198	\$ 2	\$ -	\$ 35,779	\$ 3	\$ 72,697	\$ 82,796	\$ (1)	\$ 12,782	\$ 3,379	\$ 262,634	\$ 189,226	\$ 319,888

REGIONAL DISTRICT OF NANAIMO
STRATEGIC & COMMUNITY DEVELOPMENT
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)

	Community Planning	Community Works Fund SCD	Regional Growth Management	VIHA Health Network Funding	Economic Development Southern	Economic Development Northern	Emergency Planning/Search & Rescue	Building Inspection	Bylaw Enforcement	Actual 2015	Budget 2015	Actual 2014
	(Schedule B-1)											
REVENUES												
Tax requisition	\$ 1,437,745	\$ -	\$ 429,561	\$ -	\$ 164,000	\$ 50,000	\$ 328,006	\$ -	\$ 219,271	\$ 2,628,583	\$ 2,628,583	\$ 2,532,803
Grants	-	13,440	-	305	-	-	-	10,450	-	24,195	10,450	3,511
Grants in lieu	4,882	-	3,299	-	-	-	469	-	510	9,160	135	8,251
Other	8,797	-	87	-	-	-	12,219	37,250	251,841	310,194	430,591	481,355
Operating revenues	177,432	-	-	-	-	-	-	1,139,184	16,800	1,333,416	1,139,830	1,254,056
	1,628,856	13,440	432,947	305	164,000	50,000	340,694	1,186,884	488,422	4,305,548	4,209,589	4,279,976
EXPENDITURES												
General administration	288,083	-	30,319	-	-	-	29,429	31,090	16,660	395,581	430,299	396,266
Professional fees	69,010	-	1,878	-	-	-	39,845	67,152	5,877	183,762	214,035	120,919
Community grants	-	-	-	-	-	-	-	-	-	-	-	26,890
Program costs	-	-	-	-	-	63,882	-	47,700	2,500	114,082	170,285	23,561
Vehicle and Equip operating	36,754	-	6,572	-	-	-	15,382	22,602	12,871	94,181	90,922	78,272
Building operating	37,313	-	-	-	-	-	25,007	-	2,000	64,320	71,213	66,020
Other operating	125,610	-	70,467	305	-	588	21,562	197,364	211,726	627,622	724,573	638,125
Wages & benefits	947,320	-	287,693	-	-	253	128,198	780,501	234,876	2,378,841	2,539,191	2,312,664
Capital expenditures	6,687	13,440	2,507	-	-	-	1,596	-	-	24,230	79,500	70,300
	1,510,777	13,440	399,436	305	-	64,723	261,019	1,146,409	486,510	3,882,619	4,320,018	3,733,017
OPERATING SURPLUS(DEFICIT)	118,079	-	33,511	-	164,000	(14,723)	79,675	40,475	1,912	422,929	(110,429)	546,959
Reserve contributions	85,000	-	20,000	-	-	-	31,083	22,500	9,500	168,083	137,458	178,185
Transfers to other govts/orgs	-	-	-	-	164,000	-	36,300	-	-	200,300	200,300	366,300
	85,000	-	20,000	-	164,000	-	67,383	22,500	9,500	368,383	337,758	544,485
CURRENT YEAR												
SURPLUS (DEFICIT)	33,079	-	13,511	-	-	(14,723)	12,292	17,975	(7,588)	54,546	(448,187)	2,474
Prior year's surplus applied	389,084	-	237,610	-	-	22,561	23,374	475,328	39,268	1,187,225	1,187,225	1,184,751
ENDING SURPLUS	\$ 422,163	\$ -	\$ 251,121	\$ -	\$ -	\$ 7,838	\$ 35,666	\$ 493,303	\$ 31,680	\$ 1,241,771	\$ 739,038	\$ 1,187,225

**REGIONAL DISTRICT OF NANAIMO
STRATEGIC & COMMUNITY DEVELOPMENT
BYLAW ENFORCEMENT
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)**

	Enforcement Administration	Area A,B,C & Lantzville	Animal Control Area F	Area E,G&H	Nuisance Properties	Area A	Area B	Noise Control Area C	Area E	Area G	Actual 2015	Budget 2015	Actual 2014
REVENUES													
Tax requisition	\$0	\$66,159	\$18,595	\$81,620	\$14,824	\$6,610	\$8,575	\$7,068	\$7,496	\$8,324	\$ 219,271	\$ 219,271	\$ 218,142
Grants in lieu	-	-	-	-	-	-	510	-	-	-	510	-	53
Permit fees & other	251,841	-	-	-	-	-	-	-	-	-	251,841	253,173	237,327
Operating revenues	7,830	600	50	8,320	-	-	-	-	-	-	16,800	76,930	15,586
	259,671	66,759	18,645	89,940	14,824	6,610	9,085	7,068	7,496	8,324	488,422	549,374	471,108
EXPENDITURES													
General administration	-	4,820	1,332	6,430	1,165	820	528	525	520	520	16,660	17,160	16,440
Professional fees	356	5,438	-	-	-	-	-	83	-	-	5,877	5,600	6,408
Program costs	-	-	-	-	2,500	-	-	-	-	-	2,500	60,000	5,181
Building operating	-	2,000	-	-	-	-	-	-	-	-	2,000	3,000	3,000
Vehicle and Equip operating	12,871	-	-	-	-	-	-	-	-	-	12,871	8,400	9,467
Other operating	11,552	57,455	14,695	82,352	13,408	6,542	6,471	6,400	6,423	6,428	211,726	220,538	213,014
Wages & benefits	234,876	-	-	-	-	-	-	-	-	-	234,876	236,910	211,150
Capital expenditures	-	-	-	-	-	-	-	-	-	-	-	-	1,500
	259,655	69,713	16,027	88,782	17,073	7,362	6,999	7,008	6,943	6,948	486,510	551,608	466,160
OPERATING SURPLUS(DEFICIT)	16	(2,954)	2,618	1,158	(2,249)	(752)	2,086	60	553	1,376	1,912	(2,234)	4,948
Reserve contributions	-	-	5,500	2,000	-	-	1,000	-	500	500	9,500	12,000	5,500
	-	-	5,500	2,000	-	-	1,000	-	500	500	9,500	12,000	5,500
CURRENT YEAR SURPLUS (DEFICIT)	16	(2,954)	(2,882)	(842)	(2,249)	(752)	1,086	60	53	876	(7,588)	(14,234)	(552)
Prior year's surplus (deficit)	-	6,978	14,374	4,930	4,652	1,451	2,538	1,064	1,441	1,840	39,268	39,268	39,820
ENDING SURPLUS	\$ 16	\$ 4,024	\$ 11,492	\$ 4,088	\$ 2,403	\$ 699	\$ 3,624	\$ 1,124	\$ 1,494	\$ 2,716	\$ 31,680	\$ 25,032	\$ 39,268

REGIONAL DISTRICT OF NANAIMO
REGIONAL & COMMUNITY UTILITIES
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)

	Community Works Fund RCU	Wastewater Management (Sch C-1)	Water Supply Management (Sch C-2)	Sewerage Collection (Sch C-3)	Street Lighting (Sch C-4)	Actual 2015	Budget 2015	Actual 2014
REVENUES								
Tax requisition	\$ -	\$ 10,473,718	\$ 2,588,194	\$ 1,500,596	\$ 81,624	\$ 14,644,132	\$ 14,644,132	\$ 13,604,600
Grants	119,781	309,554	7,954	-	402	437,691	687,857	2,918,961
Grants in lieu	-	90,535	-	-	76	90,611	5,470	83,074
Operating revenues	-	678,275	830,988	530,672	-	2,039,935	1,837,967	2,128,295
Other	-	5,209,689	1,078,775	111,476	-	6,399,940	24,363,326	2,326,088
	119,781	16,761,771	4,505,911	2,142,744	82,102	23,612,309	41,538,752	21,061,018
EXPENDITURES								
General administration	-	558,397	206,028	64,384	1,375	830,184	863,957	783,281
Professional fees	69,075	398,392	143,168	18,386	-	629,021	1,212,761	407,607
Program costs	-	38,134	76,962	-	-	115,096	179,350	104,545
Building operating	-	897,654	207,084	57,428	-	1,162,166	1,356,626	1,146,564
Vehicle and Equip operating	-	955,274	90,763	99,979	-	1,146,016	1,054,232	1,092,851
Facility operating	-	1,717,695	615,584	1,062,865	83,995	3,480,139	4,101,217	3,556,633
Wages & benefits	-	2,422,631	1,150,579	334,703	920	3,908,833	4,413,723	3,726,212
Capital expenditures	50,706	5,349,825	1,061,783	199,140	-	6,661,454	24,833,159	5,359,741
	119,781	12,338,002	3,551,951	1,836,885	86,290	17,932,909	38,015,025	16,177,434
OPERATING SURPLUS	-	4,423,769	953,960	305,859	(4,188)	5,679,400	3,523,727	4,883,584
Debt retirement								
- interest	-	-	194,236	109,951	-	304,187	327,780	309,777
- principal	-	-	231,753	79,043	-	310,796	310,809	271,664
Reserve contributions	-	4,441,691	450,220	168,700	2,500	5,063,111	3,968,286	3,886,337
Transfers to other govts/orgs	-	-	-	-	-	-	-	-
	-	4,441,691	876,209	357,694	2,500	5,678,094	4,606,875	4,467,778
CURRENT YEAR SURPLUS (DEFICIT)	-	(17,922)	77,751	(51,835)	(6,688)	1,306	(1,083,148)	415,806
Prior year's surplus applied	-	2,166,062	773,338	428,254	23,284	3,390,938	3,390,938	2,975,132
ENDING SURPLUS	\$ -	\$ 2,148,140	\$ 851,089	\$ 376,419	\$ 16,596	\$ 3,392,244	\$ 2,307,790	\$ 3,390,938

**REGIONAL DISTRICT OF NANAIMO
REGIONAL & COMMUNITY UTILITIES
WASTEWATER MANAGEMENT
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)**

	Wastewater Management Plan	Duke Point	Southern Community	Northern Community	Actual 2015	Budget 2015	Actual 2014
REVENUES							
Tax requisition	\$ 163,462	\$ 218,056	\$ 5,502,157	\$ 4,590,043	\$ 10,473,718	\$ 10,473,718	\$ 9,785,479
Grants	128,487	-	-	181,067	309,554	539,567	2,136,638
Grants in lieu	1,237	-	80,877	8,421	90,535	5,470	78,736
Operating revenues	53,523	13,901	335,373	275,478	678,275	495,800	743,905
Other	-	24,851	4,426,038	758,800	5,209,689	21,508,743	1,438,204
	346,709	256,808	10,344,445	5,813,809	16,761,771	33,023,298	14,182,962
EXPENDITURES							
General administration	17,749	13,908	323,984	202,756	558,397	575,505	520,557
Professional fees	123,395	890	122,271	151,836	398,392	905,730	279,145
Program costs	38,134	-	-	-	38,134	61,500	35,056
Building operating	-	13,067	545,111	339,476	897,654	1,063,805	899,138
Vehicle and Equip operating	144	26,470	508,763	419,897	955,274	799,090	872,880
Facility operating	12,589	43,536	1,126,539	535,031	1,717,695	2,136,513	1,960,240
Wages & benefits	139,845	114,768	1,188,718	979,300	2,422,631	2,509,502	2,328,094
Capital expenditures	294	18,789	4,070,281	1,260,461	5,349,825	22,142,515	3,554,916
	332,150	231,428	7,885,667	3,888,757	12,338,002	30,194,160	10,450,026
OPERATING SURPLUS	14,559	25,380	2,458,778	1,925,052	4,423,769	2,829,138	3,732,936
Debt retirement							
- interest	-	-	-	-	-	-	-
- principal	-	-	-	-	-	-	-
Reserve contributions	-	5,000	2,197,505	2,239,186	4,441,691	3,342,966	3,218,991
	-	5,000	2,197,505	2,239,186	4,441,691	3,342,966	3,218,991
CURRENT YEAR SURPLUS (DEFICIT)	14,559	20,380	261,273	(314,134)	(17,922)	(513,828)	513,945
Prior year's surplus applied	204,961	161,147	790,361	1,009,593	2,166,062	2,166,062	1,652,117
ENDING SURPLUS	\$ 219,520	\$ 181,527	\$ 1,051,634	\$ 695,459	\$ 2,148,140	\$ 1,652,239	\$ 2,166,062

REGIONAL DISTRICT OF NANAIMO
REGIONAL & COMMUNITY UTILITIES
WATER SUPPLY MANAGEMENT
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)

	Surfside	French Creek	Whiskey Creek	Driftwood	Decourcey	San Pareil	San Pareil Fire	Englishman River	Melrose Place	NanOOSE Peninsula	Drinking Water Protection	Westurne Heights	NanOOSE Bulk Water	French Creek Bulk Water	Actual 2015	Budget 2015	Actual 2014
REVENUES																	
Tax requisition	\$ 13,673	\$ 67,517	\$ 88,935	\$ 5,456	\$ 7,642	\$ 127,124	\$ 106,313	\$ 37,230	\$ 21,939	\$ 788,779	\$ 467,068	\$ -	\$ 852,198	\$ 4,320	\$ 2,588,194	\$ 2,588,194	\$ 2,324,590
Grants	-	-	-	-	-	-	-	-	-	630	-	7,324	-	-	7,954	40,000	749,578
Grants in lieu	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,395
Operating revenues	9,164	48,977	24,389	-	1,109	67,927	-	61,376	4,253	601,782	6,250	-	5,761	-	830,988	843,965	890,589
Other	139	853	450	-	2	1,774	-	70	101	886,247	-	2,261	158,509	28,369	1,078,775	2,302,843	608,402
	22,976	117,347	113,774	5,456	8,753	196,825	106,313	98,676	26,293	2,277,438	473,318	9,585	1,016,468	32,689	4,505,911	5,775,002	4,575,554
EXPENDITURES																	
General administration	1,847	9,272	6,642	-	764	10,731	-	7,342	1,505	108,213	48,698	-	8,424	2,590	206,028	216,288	203,052
Professional fees	2,341	61	6,714	-	1	19,266	-	14,141	7	43,863	55,100	736	938	-	143,168	268,678	110,836
Program costs	-	-	-	-	-	-	-	-	-	-	76,962	-	-	-	76,962	117,850	69,489
Building operating	848	6,613	15,612	-	546	3,845	-	4,367	949	159,140	2,500	-	12,664	-	207,084	213,403	175,441
Vehicle and Equip operating	1,839	6,882	5,822	-	173	5,379	-	5,245	979	61,404	1,600	-	1,433	7	90,763	121,663	120,637
Facility operating	9,456	38,687	32,065	-	6,966	52,231	-	20,042	6,137	354,010	69,356	-	22,591	4,043	615,584	765,811	520,164
Wages & benefits	9,334	56,745	29,942	-	1,257	68,631	-	37,408	6,721	595,801	225,717	-	118,963	60	1,150,579	1,219,488	1,086,900
Capital expenditures	33	205	108	-	5	248	-	14,825	24	877,875	119	9,585	158,756	-	1,061,783	2,298,485	1,480,784
	25,698	118,465	96,905	-	9,712	160,331	-	103,370	16,322	2,200,306	480,052	10,321	323,769	6,700	3,551,951	5,221,666	3,767,303
OPERATING SURPLUS (DEFICIT)	(2,722)	(1,118)	16,869	5,456	(959)	36,494	106,313	(4,694)	9,971	77,132	(6,734)	(736)	692,699	25,989	953,960	553,336	808,251
Debt retirement																	
- interest	-	-	587	2,415	-	15,422	36,782	-	667	2,790	-	-	112,153	23,420	194,236	213,037	205,606
- principal	-	-	-	3,043	-	22,300	37,430	-	1,195	-	-	-	152,553	15,232	231,753	231,753	194,323
Reserve contributions	1,000	-	-	-	2,500	-	-	15,000	5,000	10,000	10,000	-	404,320	2,400	450,220	451,395	489,838
Transfers to other govts/orgs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	1,000	-	587	5,458	2,500	37,722	74,212	15,000	6,862	12,790	10,000	-	669,026	41,052	876,209	896,185	889,767
CURRENT YEAR SURPLUS (DEFICIT)	(3,722)	(1,118)	16,282	(2)	(3,459)	(1,228)	32,101	(19,694)	3,109	64,342	(16,734)	(736)	23,673	(15,063)	77,751	(342,849)	(81,516)
Prior year's surplus applied	18,830	36,813	(4,136)	2	6,990	24,011	(32,103)	54,035	11,093	309,224	187,604	(1,454)	145,658	16,771	773,338	773,338	854,854
ENDING SURPLUS	\$ 15,108	\$ 35,695	\$ 12,146	\$ -	\$ 3,531	\$ 22,783	\$ (2)	\$ 34,341	\$ 14,202	\$ 373,566	\$ 170,870	\$ (2,190)	\$ 169,331	\$ 1,708	\$ 851,089	\$ 430,489	\$ 773,338

**REGIONAL DISTRICT OF NANAIMO
REGIONAL & COMMUNITY UTILITIES
SEWERAGE COLLECTION
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)**

	Pacific Shores	Surfside	Cedar	French Creek	Fairwinds	Englishman River Stormwater	Cedar Estates Stormwater	Barclay Cr	Hawthorne Rise Debt	Reid Rd Debt	Pump & Haul	Actual 2015	Budget 2015	Actual 2014
REVENUES														
Tax requisition	\$ 63,465	\$ 20,793	\$ 133,423	\$ 588,040	\$ 537,896	\$ 4,916	\$ 4,725	\$ 143,309	\$ 4,029	\$ -	\$ -	\$ 1,500,596	\$ 1,500,596	\$ 1,415,642
Grants in lieu	-	-	-	-	-	-	-	-	-	-	-	-	50,156	1,866
Operating revenues	600	4,545	42,662	331,280	90,790	-	-	58,795	-	-	2,000	530,672	498,202	493,801
Other	136	31	11	14,071	16,416	-	-	823	-	79,988	-	111,476	177,457	279,482
	64,201	25,369	176,096	933,391	645,102	4,916	4,725	202,927	4,029	79,988	2,000	2,142,744	2,226,411	2,190,791
EXPENDITURES														
General administration	1,332	945	2,452	17,264	38,523	248	248	3,247	-	-	125	64,384	67,491	58,297
Professional fees	25	6	16	1,885	16,405	-	-	49	-	-	-	18,386	23,353	7,626
Building operating	765	40	4,055	12,207	38,060	-	-	2,301	-	-	-	57,428	79,418	59,229
Vehicle and Equip operating	707	1,996	4,884	18,995	68,486	-	-	4,911	-	-	-	99,979	122,149	99,334
Facility operating	45,285	12,712	28,046	730,774	149,423	1,035	-	93,715	-	-	1,875	1,062,865	1,111,588	1,009,894
Wages & benefits	9,058	2,005	5,891	133,298	164,763	1,100	1,100	17,488	-	-	-	334,703	350,576	310,298
Capital expenditures	33	7	21	14,302	104,726	-	-	63	-	79,988	-	199,140	327,040	301,952
	57,205	17,711	45,365	928,725	580,386	2,383	1,348	121,774	-	79,988	2,000	1,836,885	2,081,615	1,846,630
OPERATING SURPLUS (DEFICIT)														
	6,996	7,658	130,731	4,666	64,716	2,533	3,377	81,153	4,029	-	-	305,859	144,796	344,161
Debt retirement														
- interest	-	-	58,526	-	-	-	-	43,177	6,568	1,680	-	109,951	114,743	104,171
- principal	-	-	47,259	-	-	-	-	30,082	1,702	-	-	79,043	79,056	77,341
Reserve contributions	10,000	1,000	2,000	-	145,000	4,000	2,000	4,700	-	-	-	168,700	168,925	161,508
	10,000	1,000	107,785	-	145,000	4,000	2,000	77,959	8,270	1,680	-	357,694	362,724	343,020
CURRENT YEAR SURPLUS (DEFICIT)														
	(3,004)	6,658	22,946	4,666	(80,284)	(1,467)	1,377	3,194	(4,241)	(1,680)	-	(51,835)	(217,928)	1,141
Prior year's surplus (deficit)	16,958	3,571	33,665	3,829	308,584	7,835	5,825	41,955	6,044	(12)	-	428,254	428,254	427,113
ENDING SURPLUS (DEFICIT)														
	\$ 13,954	\$ 10,229	\$ 56,611	\$ 8,495	\$ 228,300	\$ 6,368	\$ 7,202	\$ 45,149	\$ 1,803	\$ (1,692)	\$ -	\$ 376,419	\$ 210,326	\$ 428,254

REGIONAL DISTRICT OF NANAIMO
REGIONAL & COMMUNITY UTILITIES
STREET LIGHTING
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)

	Sandpiper	Fairwinds	French Creek Village	Morningstar	Englishman River	Rural EA E&G	Highway #4	Highway Intersections	Actual 2015	Budget 2015	Actual 2014
REVENUES											
Tax requisition	\$ 11,076	\$ 23,500	\$ 6,228	\$ 14,571	\$ 5,628	\$ 16,035	\$ 3,500	\$ 1,086	\$ 81,624	\$ 81,624	\$ 78,889
Grants	-	76	-	-	-	-	-	402	478	515	733
Other	-	-	-	-	-	-	-	-	-	10,000	-
	11,076	23,576	6,228	14,571	5,628	16,035	3,500	1,488	82,102	92,139	79,622
EXPENDITURES											
General administration	175	175	175	175	175	175	175	150	1,375	1,375	1,375
Professional fees	-	-	-	-	-	-	-	-	-	15,000	-
Building operating	-	-	-	-	-	-	-	-	-	-	12,756
Facility operating	11,358	21,867	7,274	14,586	4,731	19,060	3,236	1,883	83,995	78,408	66,335
Wages & Benefits	115	115	115	115	115	115	115	115	920	920	920
	11,648	22,157	7,564	14,876	5,021	19,350	3,526	2,148	86,290	95,703	81,386
OPERATING SURPLUS (DEFICIT)	(572)	1,419	(1,336)	(305)	607	(3,315)	(26)	(660)	(4,188)	(3,564)	(1,764)
Reserve contributions	-	1,500	-	-	1,000	-	-	-	2,500	5,000	16,000
	-	1,500	-	-	1,000	-	-	-	2,500	5,000	16,000
CURRENT YEAR SURPLUS (DEFICIT)	(572)	(81)	(1,336)	(305)	(393)	(3,315)	(26)	(660)	(6,688)	(8,564)	(17,764)
Prior year's surplus applied	5,029	583	3,354	396	2,450	6,323	305	4,844	23,284	23,284	41,048
ENDING SURPLUS	\$ 4,457	\$ 502	\$ 2,018	\$ 91	\$ 2,057	\$ 3,008	\$ 279	\$ 4,184	\$ 16,596	\$ 14,720	\$ 23,284

REGIONAL DISTRICT OF NANAIMO
RECREATION & PARKS SERVICES
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)

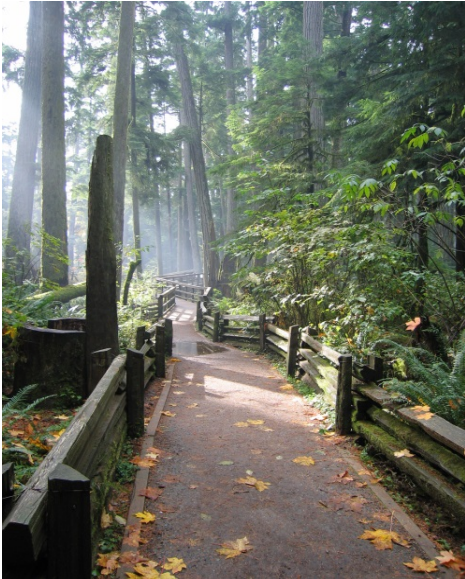
	Regional Parks	Community Parks	Northern Community Recreation	Oceanside Place	Ravensong Aquatic Centre	Area A Recreation	Gabriola Island Recreation	Southern Community Recreation	Community Works Fund Rec & Parks	Actual 2015	Budget 2015	Actual 2014
	(Schedule D-1)											
REVENUES												
Tax requisition	\$ 2,081,148	\$ 977,312	\$ 1,335,334	\$ 1,823,828	\$ 2,525,074	\$ 182,690	\$ 101,839	\$ 1,189,357	\$ -	\$ 10,216,582	\$ 10,216,582	\$ 9,848,645
Grants	143,382	14,109	8,221	3,000	500	-	-	-	275,787	444,999	3,991,734	443,342
Grants in lieu	11,212	504	-	-	-	-	526	126	-	12,368	1,150	11,619
Other revenues	50	75,086	4,300	49,573	-	-	-	-	-	129,009	1,553,941	183,277
Operating revenues	5,426	2,464	353,909	639,210	692,589	-	-	-	-	1,693,598	1,555,516	1,587,206
	2,241,218	1,069,475	1,701,764	2,515,611	3,218,163	182,690	102,365	1,189,483	275,787	12,496,556	17,318,923	12,074,089
EXPENDITURES												
General administration	93,140	68,071	96,710	123,399	149,937	9,119	2,222	-	-	542,598	567,109	541,736
Professional fees	73,992	21,684	5,246	9,787	9,893	2,740	2,413	14,322	-	140,077	249,509	167,304
Community grants	-	-	-	-	-	-	-	-	-	-	-	75,744
Legislative	-	-	-	-	-	-	-	-	-	-	1,600	44
Program costs	-	-	472,306	35,996	98,246	4,118	-	-	-	610,666	519,729	356,876
Vehicle and Equip operating	25,737	47,914	23,806	74,920	32,950	106	273	-	-	205,706	234,939	176,879
Building operating	54,644	19,154	17,067	315,849	258,560	6,490	-	30,689	-	702,453	826,388	769,918
Other operating	252,642	193,097	80,727	63,818	118,978	958	259	4,811	-	715,290	998,034	741,957
Wages & benefits	534,181	446,915	717,972	1,057,353	1,399,556	26,010	20,131	-	-	4,202,118	4,465,950	4,025,813
Capital expenditures	162,949	80,049	9,676	159,383	19,048	30,557	24	-	275,787	737,473	5,779,514	892,594
	1,197,285	876,884	1,423,510	1,840,505	2,087,168	80,098	25,322	49,822	275,787	7,856,381	13,642,772	7,748,865
OPERATING SURPLUS(DEFICIT)	1,043,933	192,591	278,254	675,106	1,130,995	102,592	77,043	1,139,661	-	4,640,175	3,676,151	4,325,224
Debt retirement												
- interest	79,066	15,392	-	312,532	276,967	-	-	-	-	683,957	704,116	704,701
- principal	68,965	17,145	-	273,052	769,068	-	-	-	-	1,128,230	1,128,242	1,128,133
Contingency	-	-	-	-	-	-	-	-	-	-	15,000	-
Reserve contributions	755,574	47,751	-	180	103,000	83,220	2,413	-	-	992,138	935,858	820,557
Transfers to other govts/orgs	39,865	42,000	328,446	-	-	-	72,000	1,130,051	-	1,612,362	1,761,572	1,582,216
	943,470	122,288	328,446	585,764	1,149,035	83,220	74,413	1,130,051	-	4,416,687	4,544,788	4,235,607
CURRENT YEAR												
SURPLUS (DEFICIT)	100,463	70,303	(50,192)	89,342	(18,040)	19,372	2,630	9,610	-	223,488	(868,637)	89,617
Prior year's surplus applied	405,515	240,304	114,743	101,306	334,607	97,904	5,849	(1,120)	(1)	1,299,107	1,299,107	1,209,490
ENDING SURPLUS	\$ 505,978	\$ 310,607	\$ 64,551	\$ 190,648	\$ 316,567	\$ 117,276	\$ 8,479	\$ 8,490	\$ (1)	\$ 1,522,595	\$ 430,470	\$ 1,299,107

REGIONAL DISTRICT OF NANAIMO
RECREATION & PARKS SERVICES
COMMUNITY PARKS
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UNAUDITED)

	Electoral Area A	Electoral Area B	Electoral Area C	Electoral Area D	Electoral Area E	Electoral Area F	Electoral Area G	Electoral Area H	Actual 2015	Budget 2015	Actual 2014
REVENUES											
Tax requisition	\$ 163,783	\$ 184,222	\$ 60,132	\$ 82,124	\$ 103,141	\$ 124,000	\$ 109,275	\$ 150,635	\$ 977,312	\$ 977,312	\$ 892,145
Grants	-	11,653	-	-	-	2,456	-	-	14,109	-	152,888
Grants in lieu	-	-	-	-	-	-	-	504	504	-	496
Permit fees & other	2,441	24,554	-	-	38,091	-	10,000	-	75,086	168,637	93,934
Operating revenues	-	-	-	-	351	-	2,113	-	2,464	32,000	3,314
	166,224	220,429	60,132	82,124	141,583	126,456	121,388	151,139	1,069,475	1,177,949	1,142,777
EXPENDITURES											
General administration	10,880	11,876	4,746	5,359	8,151	8,334	8,794	9,931	68,071	73,931	64,800
Professional fees	1,100	16,021	50	1,616	327	100	1,585	885	21,684	30,309	33,989
Vehicle and Equip operating	11,726	5,565	2,777	2,777	8,422	5,549	5,549	5,549	47,914	48,843	44,170
Building operating	2,221	3,736	1,053	1,060	3,217	2,220	3,387	2,260	19,154	26,571	13,719
Other operating	24,848	23,162	7,540	29,873	12,835	33,527	21,718	39,594	193,097	336,231	194,581
Wages & benefits	63,845	63,812	31,967	31,960	63,819	63,820	63,822	63,870	446,915	483,879	439,653
Capital expenditures	472	36,670	236	236	38,563	2,928	472	472	80,049	207,229	265,141
	115,092	160,842	48,369	72,881	135,334	116,478	105,327	122,561	876,884	1,206,993	1,056,053
OPERATING SURPLUS(DEFICIT)											
	51,132	59,587	11,763	9,243	6,249	9,978	16,061	28,578	192,591	(29,044)	86,724
Debt retirement											
- interest	-	15,392	-	-	-	-	-	-	15,392	15,440	16,197
- principal	-	17,145	-	-	-	-	-	-	17,145	17,155	17,048
Reserve contributions	-	18,000	11,801	-	8,950	2,000	5,000	2,000	47,751	45,751	83,596
Transfers to other govts/orgs	12,000	-	-	-	-	-	10,000	20,000	42,000	40,000	12,000
	12,000	50,537	11,801	-	8,950	2,000	15,000	22,000	122,288	118,346	128,841
CURRENT YEAR SURPLUS (DEFICIT)											
	39,132	9,050	(38)	9,243	(2,701)	7,978	1,061	6,578	70,303	(147,390)	(42,117)
Prior year's surplus applied	10,994	62,135	33,159	23,493	26,136	27,711	33,627	23,049	240,304	240,304	282,421
ENDING SURPLUS											
	\$ 50,126	\$ 71,185	\$ 33,121	\$ 32,736	\$ 23,435	\$ 35,689	\$ 34,688	\$ 29,627	\$ 310,607	\$ 92,914	\$ 240,304

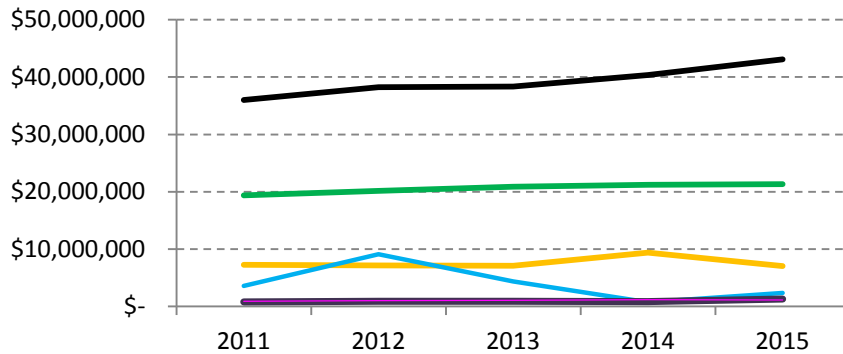
REGIONAL DISTRICT OF NANAIMO
TRANSPORTATION & SOLID WASTE SERVICES
SCHEDULE OF REVENUE AND EXPENDITURES BY SERVICE
as at December 31, 2015
(UnAUDITED)

	Area B Emergency Wharf	Public Transportation Southern Community	Northern Community	Solid Waste Management	Garbage Collection/ Recycling	Community Works Fund Transit	Actual 2015	Budget 2015	Actual 2014
REVENUES									
Tax requisition	\$ 5,798	\$ 8,157,890	\$ 976,944	\$ 462,470	\$ -	\$ -	\$ 9,603,102	\$ 9,603,102	\$ 9,077,317
Grants	-	5,384,024	547,616	75,000	-	13,021	6,019,661	6,359,050	5,700,703
Grants in lieu	-	108,174	-	3,242	-	-	111,416	79,800	98,232
Permit fees & other	29,436	1,582,298	-	717,035	23,069	-	2,351,838	4,684,017	1,934,194
Disposal fees	-	-	-	7,494,219	-	-	7,494,219	7,266,784	7,447,196
Operating revenues	-	4,186,100	234,094	67,512	4,304,382	-	8,792,088	8,947,429	8,838,553
	35,234	19,418,486	1,758,654	8,819,478	4,327,451	13,021	34,372,324	36,940,182	33,096,195
EXPENDITURES									
General administration	150	1,116,058	112,875	550,425	312,431	-	2,091,939	2,111,524	2,032,326
Professional fees	-	2,925	-	282,560	2,633	-	288,118	443,500	404,139
Vehicle and Equip operating	-	5,245,899	-	726,516	870	-	5,973,285	6,138,087	4,987,323
Building operating	-	280,735	-	178,172	2,681	-	461,588	535,090	497,677
Facility operating	-	-	-	2,383,374	3,755,131	-	6,138,505	6,372,610	5,669,320
Other operating	378	2,007,185	845,427	-	-	-	2,852,990	2,902,915	2,597,026
Wages & benefits	-	10,043,153	758,158	2,879,959	206,401	-	13,887,671	14,199,033	13,277,881
Capital expenditures	29,436	37,858	-	694,128	108	-	761,530	3,793,750	1,565,624
	29,964	18,733,813	1,716,460	7,695,134	4,280,255	-	32,455,626	36,496,509	31,031,316
OPERATING SURPLUS(DEFICIT)	5,270	684,673	42,194	1,124,344	47,196	13,021	1,916,698	443,673	2,064,879
Debt retirement									
- interest	-	-	-	639	-	-	639	-	-
- principal	-	-	-	20,611	-	-	20,611	-	-
Contingency	-	-	-	-	25	-	25	-	-
Reserve contributions	5,270	550,000	-	1,200,000	160,000	-	1,915,270	1,415,993	1,143,725
Transfers to other govts/orgs	-	-	-	75,000	-	13,021	88,021	75,000	11,663
	5,270	550,000	-	1,296,250	160,025	13,021	2,024,566	1,490,993	1,155,388
CURRENT YEAR SURPLUS (DEFICIT)	-	134,673	42,194	(171,906)	(112,829)	-	(107,868)	(1,047,320)	909,491
Prior year's surplus applied	-	1,761,689	386,030	1,293,807	430,979	-	3,872,505	3,872,505	2,963,014
ENDING SURPLUS	\$ -	\$ 1,896,362	\$ 428,224	\$ 1,121,901	\$ 318,150	\$ -	\$ 3,764,637	\$ 2,825,185	\$ 3,872,505



FINANCIAL AND OPERATIONAL STATISTICS

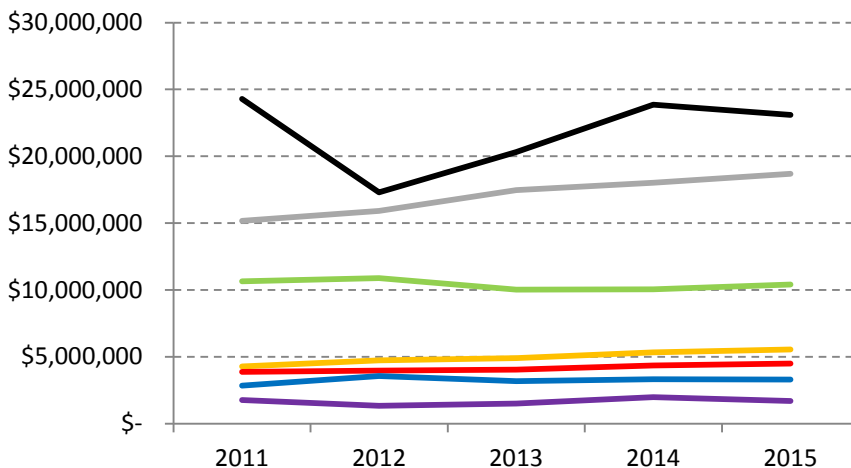
REVENUES: TREND 2011-2015



2015 Revenues

Property Tax:	\$43,103,564
Operating Revenues:	\$21,339,433
Grant Revenues:	\$6,740,947
Developer Contributions:	\$2,330,833
Other Income:	\$1,280,487
Interest Income:	\$1,140,991
Total 2015 Revenue:	\$76,245,364

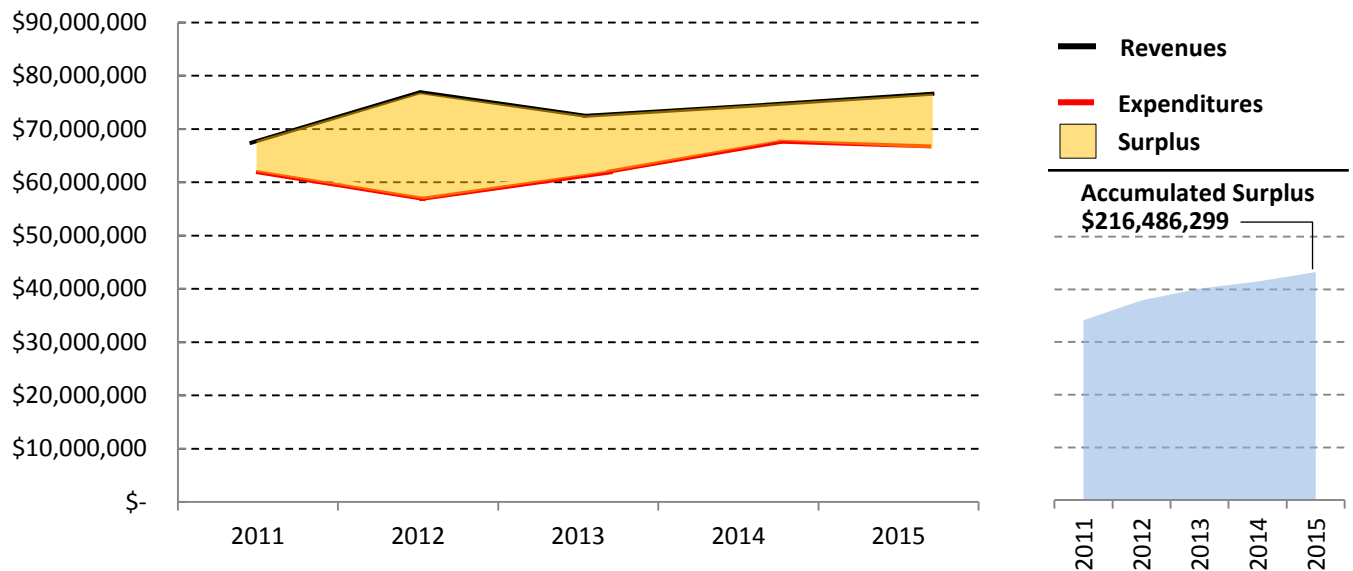
EXPENDITURES: 2011-2015



2015 Expenditures

Wastewtr + Sld Waste:	\$23,096,142
Public Transit:	\$18,696,991
Parks, Rec. + Culture:	\$10,424,014
Water, Sewer + St. Light:	\$5,551,953
Protective Services:	\$4,494,052
Planning and Dev't:	\$3,299,141
General Gov't:	\$1,693,015
2015 Expenditures:	\$67,255,308



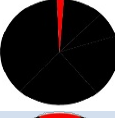



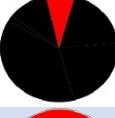


REVENUES, EXPENDITURES AND ACCUMULATED SURPLUS: 2011-2015



TAX CONTRIBUTION BY PARTICIPATING AREA - 2011-2015

Jurisdiction	2011	2012	2013	2014	2015	Proportion of Tax Contribution	Proportion of Regional Population
ELECTORAL AREAS							
Area A	\$1,195,809	\$1,313,777	\$1,390,260	\$1,483,770	\$1,556,027		
Area B	\$714,763	\$765,878	\$800,699	\$799,418	\$857,843		
Area C	\$696,776	\$759,336	\$791,504	\$807,517	\$880,532		
Area E	\$1,514,642	\$1,249,969	\$1,371,514	\$1,378,078	\$1,410,769		
Area F	\$1,449,468	\$1,479,843	\$1,553,103	\$1,529,604	\$1,625,299		
Area G	\$1,822,768	\$1,865,382	\$2,018,535	\$2,021,204	\$2,102,409		
Area H	\$1,164,164	\$1,236,795	\$1,265,711	\$1,265,897	\$1,294,188		

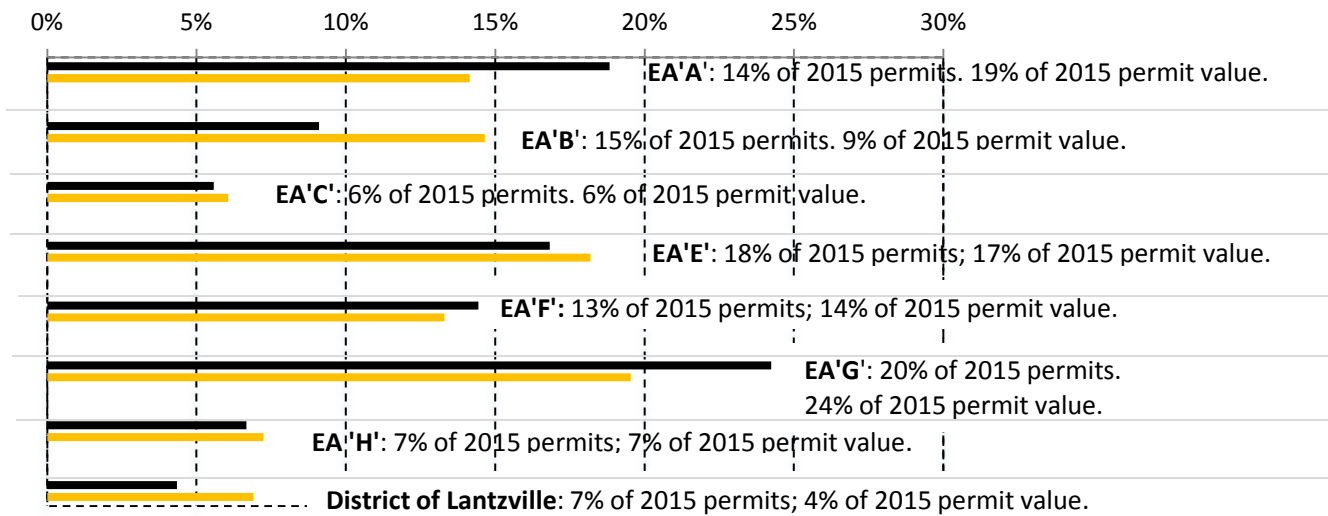
TAX CONTRIBUTION BY PARTICIPATING AREA - 2011-2015(cont'd)

Jurisdiction	2011	2012	2013	2014	2015	Proportion of Tax Contribution	Proportion of Regional Population
MEMBER MUNICIPALITIES							
Nanaimo	\$12,187,387	\$13,165,618	\$14,022,584	\$14,992,530	\$16,239,802		
Lantzville	\$610,940	\$639,222	\$629,933	\$723,919	\$770,865		
Parksville	\$3,546,592	\$3,771,365	\$3,965,785	\$4,221,087	\$4,825,137		
Qualicum Beach	\$2,910,136	\$3,051,088	\$3,136,162	\$3,216,054	\$3,371,322		
Local and Defined Services Areas	\$6,414,106	\$7,080,222	\$7,156,472	\$7,617,559	\$8,169,371		-
Total Taxation	\$34,452,324	\$36,572,915	\$38,357,564	\$40,355,182	\$43,103,564		

ELECTORAL AREA CONSTRUCTION ACTIVITY (incl. Lantzville) – 2011 – 2015

		2011	2012	2013	2014	2015
Area A	Building Permits Issued - (Actual #)	87	80	75	81	84
	Building Permit Values - (\$000's)	\$5,380	\$7,598	\$9,122	\$7,243	\$16,356
Area B	Building Permits Issued - (Actual #)	99	110	79	89	87
	Building Permit Values - (\$000's)	\$10,660	\$10,805	\$7,086	\$8,765	\$7,906
Area C	Building Permits Issued - (Actual #)	34	39	33	51	36
	Building Permit Values - (\$000's)	\$5,680	\$4,918	\$18,182	\$9,825	\$4,838
Area E	Building Permits Issued - (Actual #)	125	105	101	87	108
	Building Permit Values - (\$000's)	\$24,400	\$17,659	\$17,612	\$18,743	\$14,609
Area F	Building Permits Issued - (Actual #)	34	61	60	67	79
	Building Permit Values - (\$000's)	\$4,600	\$6,039	\$7,241	\$9,207	12,539
Area G	Building Permits Issued - (Actual #)	121	113	120	127	116
	Building Permit Values - (\$000's)	\$14,000	\$18,170	\$23,981	\$17,545	\$21,056
Area H	Building Permits Issued - (Actual #)	31	49	43	47	43
	Building Permit Values - (\$000's)	\$7,300	\$7,959	\$4,483	\$7,124	\$5,789
Lantz.	Building Permits Issued - (Actual #)	93	39	34	40	41
	Building Permit Values - (\$000's)	\$4,400	\$3,428	\$3,339	\$5,011	\$3,770
Total	Total Building Permits Issued	624	596	545	589	594
	Total Building Permit Value	\$76,420	\$76,576	\$91,046	\$83,463	\$86,863

2015 ELECTORAL AREA BUILDING PERMITS AND PERMIT VALUE (% BY AREA)

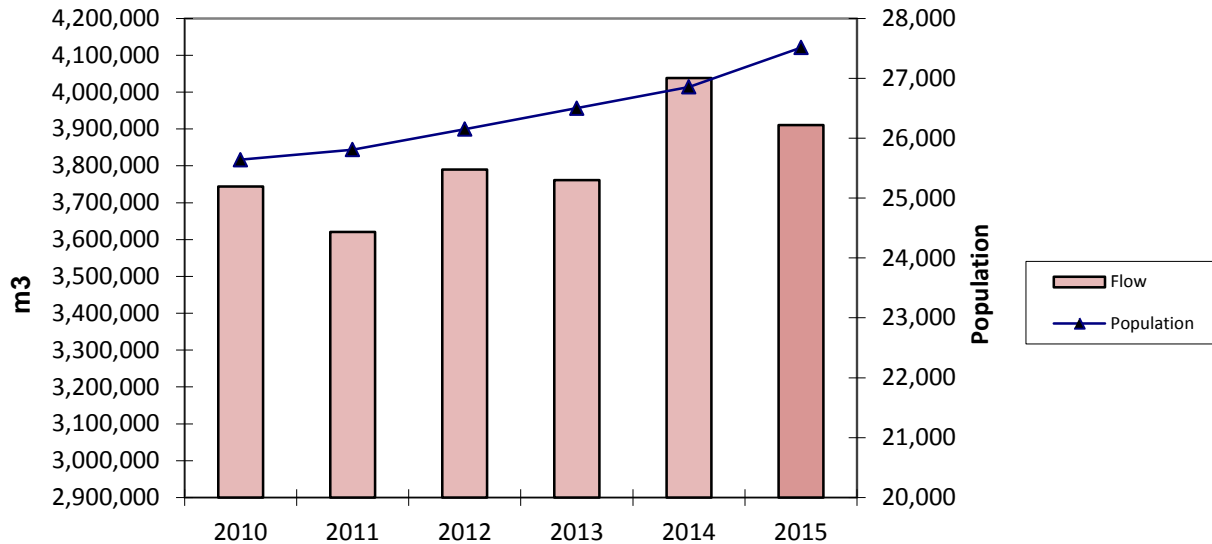


Percent of RDN Permits Issued in 2015
 Percent of RDN Permit Value in 2015

WASTEWATER TREATMENT –NORTHERN COMMUNITY

Northern Community Sewerage Service Area (Parksville, Qualicum Beach, Electoral Areas E, F and G)

Population vs Sewage effluent flow - French Creek Pollution Control Centre

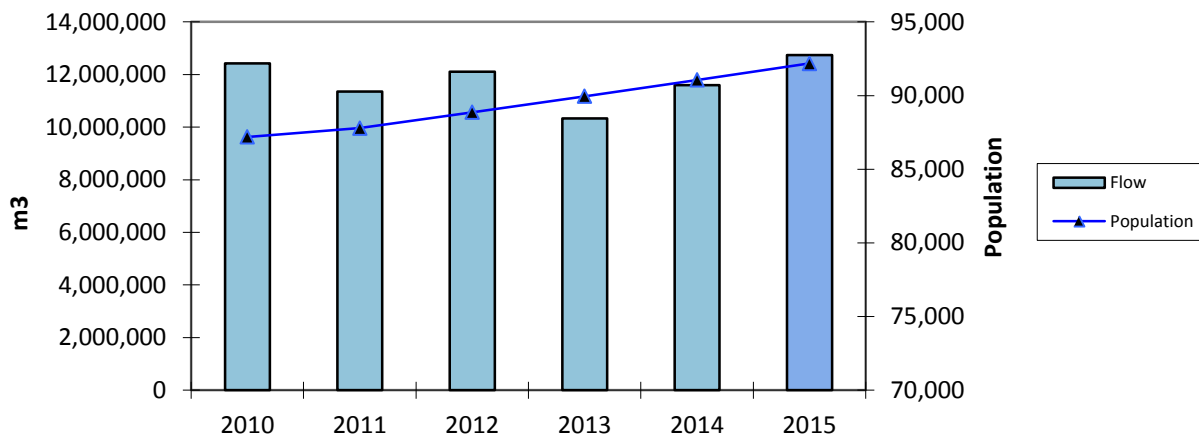


Note: At present flows are generated from the City of Parksville, the Town of Qualicum Beach and sewer collection areas within Electoral Areas E & G. Electoral Areas E (portion), F, G (portion) and H dispose of septic tank waste at the plant.

WASTEWATER TREATMENT –SOUTHERN COMMUNITY

Southern Community Sewerage Service Area (Nanaimo, Lantzville, Electoral Area C)

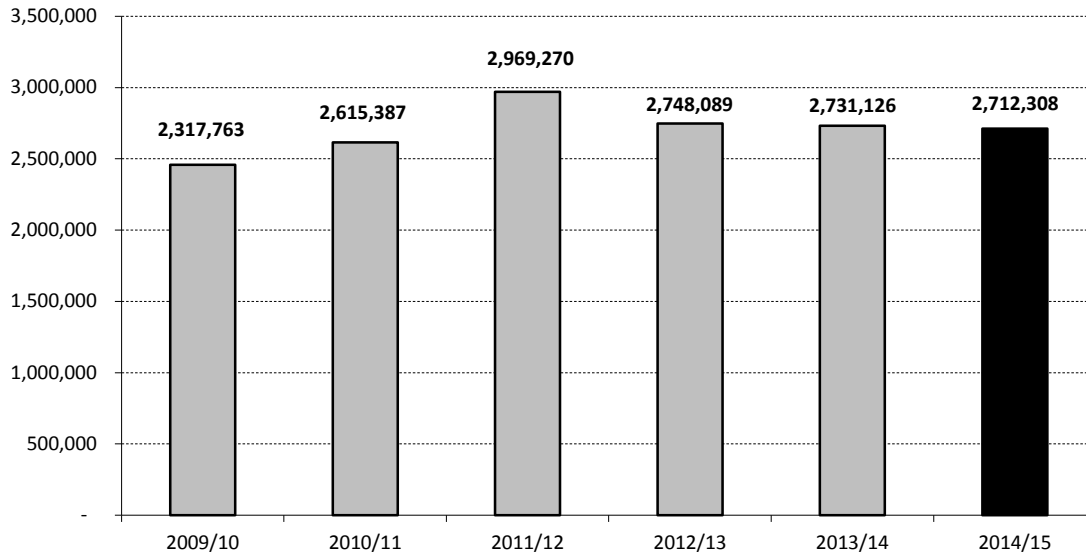
Population vs Sewage effluent flow - Greater Nanaimo Pollution Control Centre



Note: At present direct flows are generated from the City of Nanaimo and the District of Lantzville, which began connecting properties to the plant in 2008.

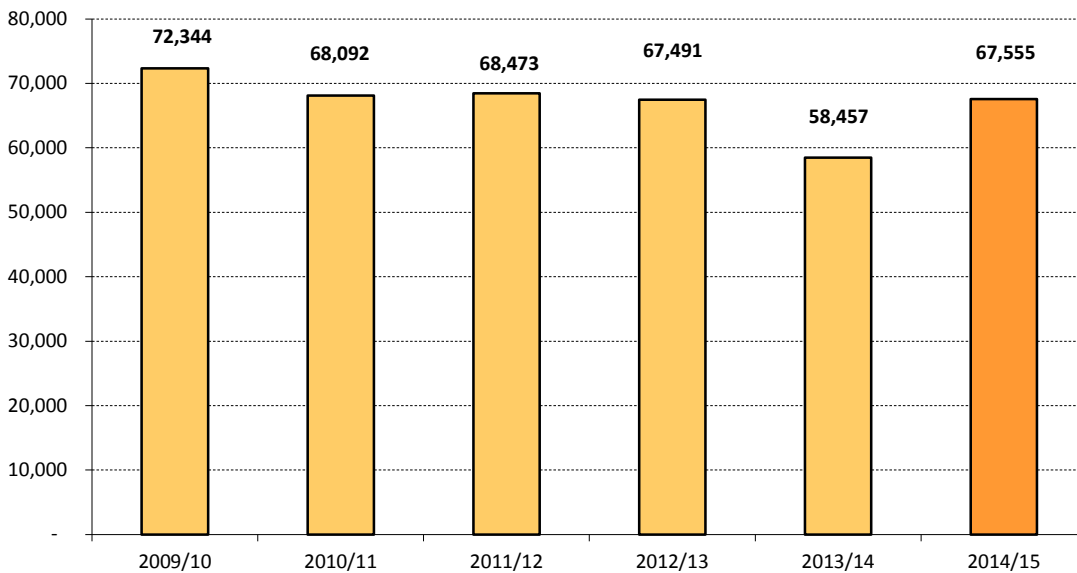
TRANSIT RIDERSHIP – CONVENTIONAL TRANSIT SYSTEM

CONVENTIONAL TRANSIT SYSTEM - PASSENGERS CARRIED



TRANSIT RIDERSHIP – CUSTOM HandyDart TRANSIT SYSTEM

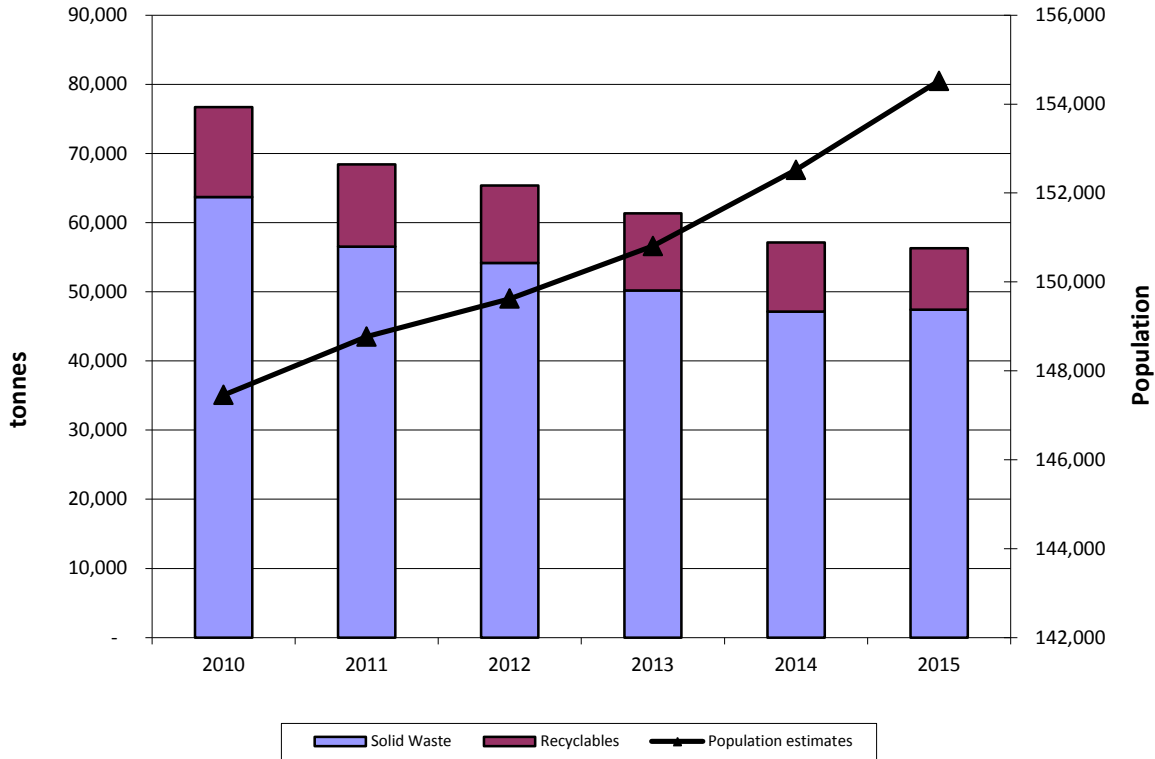
HandyDART SYSTEM - PASSENGERS CARRIED



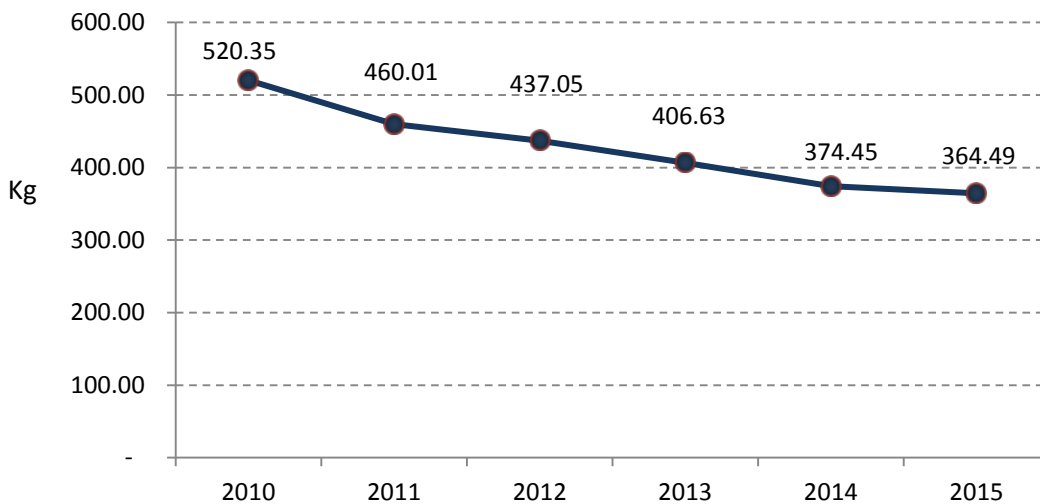
Note: Transit statistics are compiled based on the BC Transit fiscal year (April 1 – March 31).

SOLID WASTE MANAGEMENT

Solid Waste Annual Tonnages vs. Population



Solid Waste and Recyclables – Kilograms per Capita 2010- 2015



NET TAXABLE VALUES (2011-2015)

		2011	2012	2013	2014	2015
City of Nanaimo	Land	6,113,511,555	6,153,958,375	6,174,656,548	6,133,061,991	6,294,963,680
	Improvements	6,578,876,455	6,561,213,828	6,520,550,677	6,502,146,030	6,702,464,270
		12,692,388,010	12,715,172,203	12,695,207,225	12,635,208,021	12,997,427,950
District of Lantzville	Land	419,564,472	413,281,146	385,493,351	399,980,980	398,883,009
	Improvements	325,485,500	324,522,300	312,756,775	306,014,900	308,042,250
		745,049,972	737,803,446	698,250,126	705,995,880	706,925,259
City of Parksville	Land	1,202,293,707	1,206,853,060	1,170,585,533	1,161,497,891	1,197,905,493
	Improvements	1,026,605,631	1,012,160,359	985,665,436	975,108,569	984,902,169
		2,228,899,338	2,219,013,419	2,156,250,969	2,136,606,460	2,182,807,662
Town of Qualicum Beach	Land	1,082,546,789	1,065,008,218	1,034,443,479	1,017,321,841	1,047,763,542
	Improvements	843,491,461	842,629,730	845,237,374	828,803,564	860,481,461
		1,926,038,250	1,907,637,948	1,879,680,853	1,846,125,405	1,908,245,003
Area A	Land	601,025,288	585,600,214	562,253,338	576,733,692	550,601,886
	Improvements	485,245,000	499,742,600	504,457,187	510,479,198	514,365,148
		1,086,270,288	1,085,342,814	1,066,710,525	1,087,212,890	1,064,967,034
Area B	Land	840,384,529	796,721,722	746,376,418	679,171,259	653,170,122
	Improvements	413,307,543	423,124,200	431,958,397	436,167,535	443,553,676
		1,253,692,072	1,219,845,922	1,178,334,815	1,115,338,794	1,096,723,798
Area C	Land	365,146,085	350,021,665	361,874,280	354,607,391	373,879,734
	Improvements	230,944,611	235,002,408	240,482,644	243,838,372	249,919,463
		596,090,696	585,024,073	602,356,924	598,445,763	623,799,197
Area E	Land	1,004,675,575	994,451,034	941,941,087	922,997,481	936,505,978
	Improvements	777,811,850	775,128,164	784,356,911	803,074,703	802,839,998
		1,782,487,425	1,769,579,198	1,726,297,998	1,726,072,184	1,739,345,976
Area F	Land	479,349,924	497,561,384	469,090,173	437,090,317	480,025,867
	Improvements	517,248,082	536,710,482	514,799,960	494,453,607	520,082,393
		996,598,006	1,034,271,866	983,890,133	931,543,924	1,000,108,260
Area G	Land	821,076,750	820,988,639	825,872,316	798,701,799	806,701,391
	Improvements	678,612,359	673,361,715	677,200,473	674,193,000	695,824,397
		1,499,689,109	1,494,350,354	1,503,072,789	1,472,894,799	1,502,525,788
Area H	Land	644,944,903	632,984,917	566,875,848	528,161,615	537,986,327
	Improvements	316,919,352	317,956,729	322,549,210	343,755,771	354,282,707
		961,864,255	950,941,646	889,425,058	871,917,386	892,269,034
TOTAL MUNICIPAL		17,592,375,570	17,579,627,016	17,429,389,173	17,323,935,766	17,795,405,874
TOTAL ELECTORAL AREAS		8,176,691,851	8,139,355,873	7,950,088,242	7,803,425,740	7,919,739,087
TOTAL ALL		25,769,067,421	25,718,982,889	25,379,477,415	27,127,361,506	25,715,144,961

Regional Parks (Twelve Parks - 2061 hectares)

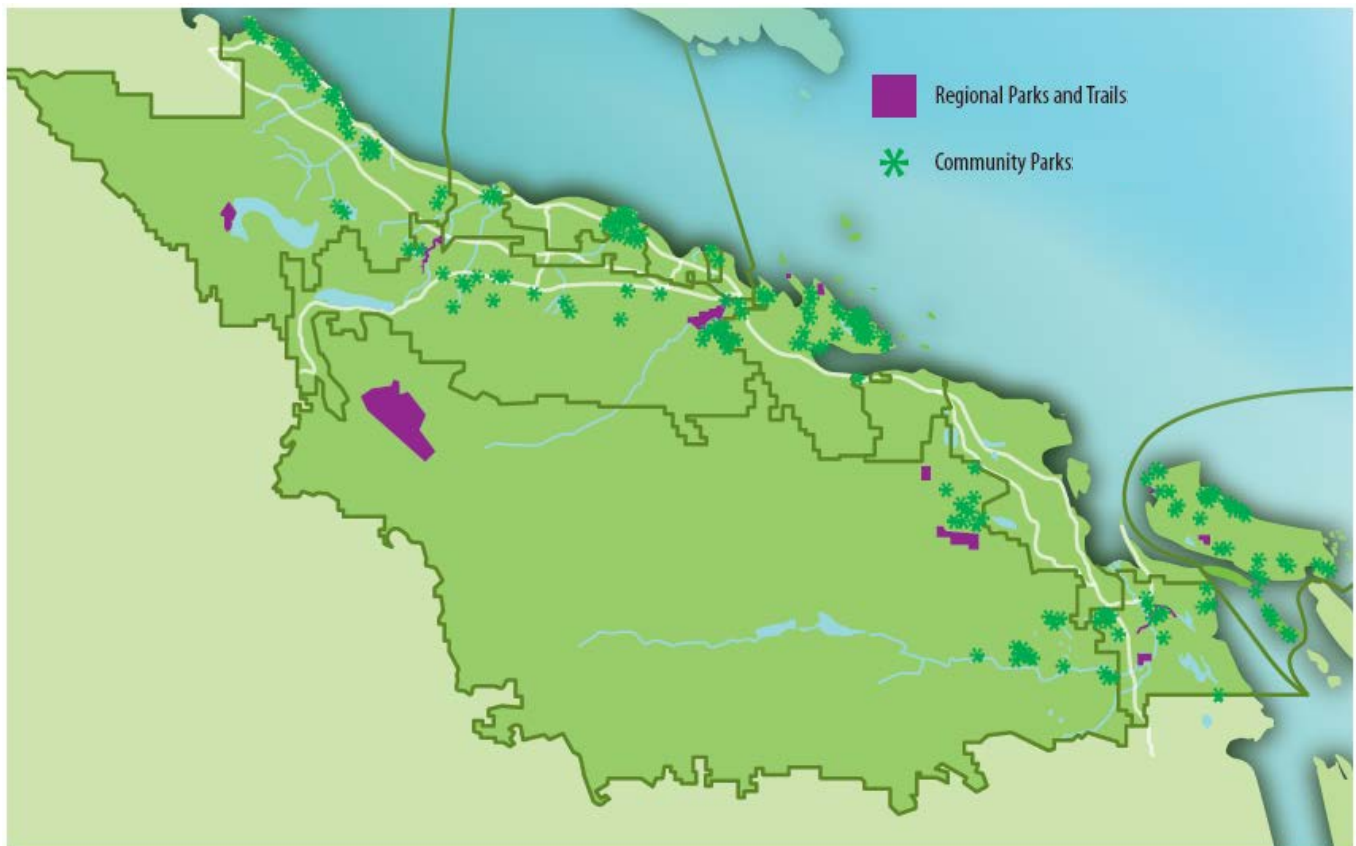
- Beachcomber Regional Park - Electoral Area E
- Benson Creek Falls Regional Park - Electoral Area C
- Little Qualicum River Regional Park - Electoral Area F
- Nanaimo River Regional Park - Electoral Area A
- Horne Lake Regional Park - Electoral Area H
- Descanso Bay Regional Park (Gabriola Island) - Electoral Area B
- Little Qualicum River Estuary Regional Conservation Area - Electoral Area G
- Englishman River Regional Park - Electoral Area G
- Mount Benson Regional Park – Electoral Area C
- Mount Arrowsmith Massif Regional Park – Electoral Area C
- Coats Marsh Regional Park (Gabriola Island) – Electoral Area B
- Moorecroft Regional Park – Electoral Area E

Regional Trails (Eight Trails - 22 hectares):

- Morden Colliery Regional Trail – Electoral Area A
- Top Bridge Regional Trail – Electoral Area G and Parksville
- Lighthouse Country Regional Trail – Electoral Area H
- Parksville-Qualicum Links – Electoral Area G
- Trans Canada Trail – Electoral Area C
- Arrowsmith CPR Regional Trail – Areas C and F
- Big Qualicum River Regional Trail – Area H
- Witchcraft Lake Regional Trail - Area C

Community Parks (195 Parks > 611 hectares)

- Electoral Area A 34 hectares
- Electoral Area B 357 hectares
- Electoral Area C 35 hectares
- Electoral Area E 30 hectares
- Electoral Area F 41 hectares
- Electoral Area G 57 hectares
- Electoral Area H 57 hectares



Please visit the Regional District of Nanaimo website at www.rdn.bc.ca for more information about regional and community parks and trails.



**REGIONAL DISTRICT OF NANAIMO
ANNUAL FINANCIAL REPORT**
For the Fiscal Year Ending December 31, 2015

